



Early Learning Coalition of Broward County, Inc.

Board Meeting Agenda

May 11, 2026, at 10:00 AM

Zoom Meeting

Meeting ID: 867 3607 9086 Passcode: 983903

<https://us06web.zoom.us/j/86736079086?pwd=6xCqp5EwdmGRx2PmXamAeN3lr3F6N.1>

Members are reminded of conflict-of-interest provisions. In declaring a conflict, please refrain from voting or discussion and declare the following information: 1) Your name and position on the Board, 2) The nature of the conflict, and 3) Who will gain or lose as a result of the conflict. Please also fill out form 8B prior to the meeting.

Section		PAGE	
1.	Call to Order		Laurie Sallarulo, Chair
2.	Roll Call		Melody Martinez, Board Liaison
3.	Chair Report		Laurie Sallarulo, Chair
4.	CEO Report	3	Renee Jaffe, CEO
5.	Mission Moment – Out and About with Local Elected Officials		Renee Jaffe, CEO
6.	Consent Agenda		Laurie Sallarulo, Chair
	1. Approve March 9, 2026, Meeting minutes	5	
	2. B265CA1- Authorize sole-sourced subrecipient posting for The Children’s Forum to administer the Broward INCENTIVE\$ Program	8	
	3. B265CA2- Authorize sole-sourced vendor posting for 211 Referral services	13	
	4. B265CA3- Sole-sourced vendor posting for Teachstone CLASS®-related materials and trainings	23	
7.	Finance Committee		Cindy Arenberg-Seltzer, Committee Chair
	1. B265FIN1- Approve March Interim Financial Statements	24	
	2. B265FIN2- Approve FY 2026 Amendment #5	32	Christine Klima, CAO
8.	Regular Business		
	1. B265RB1- Approve Related Party Transaction	35	Renee Jaffe, CEO
9.	Audit Committee		Renee Podolsky, Committee Chair
	No Update		Christine Klima, CAO
10.	Governance Committee		Dawn Liberta, Committee Chair
	No Update		Renee Jaffe, CEO
11.	Ad Hoc Fundraising		Michael Asseff, Committee Co-Chair
	No Update		Traci Schweitzer, Committee Co-Chair
12.	Nominating Committee		Dr. Amoy Reid, Committee Chair
	No Update		Renee Jaffe, CEO
13.	Program Review Committee		Maria Hernandez, Committee Chair
	Update from Committee Chair		
14.	Provider Representative Update		Krystie Castillo, Representative
	Update from Provider Representatives		Faith-based Childcare Provider
			Amy Hauser, Provider Representative

	FYI Items		
	• FYI 1 ELC Contracts	37	
	• FYI 2 February Cash Disbursements	39	
	• FYI 3 March Cash Disbursements	40	
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	• FYI 6 FY 25-26 Committee Membership	44	
	• FYI 7 FY 25-26 Board Meeting Attendance	45	
	• FYI 8 FY 25-26 Board Calendar	46	
16.	Old Business New Business Matters from our Partners Public Comment		
17.	Board Meeting June 29, 2026 @ 9:30 am		
18.	Adjourn		
<p><i>Please Note: The Agenda is subject to revisions and additions at the discretion of the Chair of the Coalition. Notification will be sent of any such revisions or additions. Members of the Public: Please sign up at the entry desk if attending in person, or send an email to Publiccommentssignup@elcbroward.org if you are attending virtually. Public comments regarding any agenda item must be submitted no later than five minutes after the Coalition meeting has been called to order.</i></p> <p><i>“As per §286.0105, Fla. Stat., Any person who decides to appeal any decision of the Board with respect to any matter considered at this meeting will need a record of the proceedings and for such purpose, may need to ensure that a verbatim record of the proceedings is made which record includes testimony and evidence upon which the appeal is to be based.”</i></p>			

CEO Report

Board- May 11, 2026

School Readiness (SR) Enrollment Update

After initially pausing enrollment at the start of the fiscal year due to a budget reduction, staff began enrolling again from the School Readiness waitlist on October 8th. Since then, we have been pulling approximately 750 children off the SR waitlist every three weeks and have enrolled 3,348 children from the SR waitlist. The waitlist has been reduced to the point where Priority 3 children (ages 0 to 5) are waiting less than one month for services. Current SR approximately 15,600 children enrolled, and as of May 7th, our waitlist is 1,173 children. Our wait time from initial application to being contacted for actual enrollment is down to under one month.

VPK Enrollment Update

As of May 1st, we have 11,786 children enrolled in VPK. This amount tracks with the VPK Estimating Conference's decreased number of Broward children enrolling in VPK. The Estimating Conference's school year estimate for the 2025-26 school year is 11,782. We'll keep the board updated concerning enrollment throughout the rest of the school year.

Early indicators for the 2026–2027 program year show continued growth. The agency has approved 9,068 VPK school year. While enrollment data for 2026–2027 is not yet available, current approval trends indicate steady demand and fair positioning for the upcoming program year.

Legislative Update

The House and Senate were unable to agree on a State budget for FY27 during the 2026 Legislative Session, which ended on March 12, 2026. The Senate proposal was a \$115 billion budget, while the House proposal was \$113.6 billion. Both chamber's budget proposals are well below the Governor's recommended \$117.4 billion. Legislators will head back to Tallahassee to meet from May 12th to May 29th to resume and hopefully agree upon the state budget for FY27. ELC staff will keep the board updated on the situation.

Early Learning Landscape Analysis Research Project

Good news, the Florida Chamber Foundation's research team and ELC staff have officially kicked off the Broward Early Learning Landscape Analysis project. The hope is to have the final report, based on surveys, focus groups, and other data, by June 30th, a tall order, but staff are working closely and swiftly with the Florida Chamber to try to hit this deadline. Surveys to child care providers, educators, and parents are now live, and survey communications began on Thursday, April 30th with a soft deadline on May 15th (and hard deadline on May 22nd). ELC staff are now working to begin the focus group phase of the project, which will include meeting with groups of child care providers, educators, and parents, as well as community partners and employers.

Provider Appreciation Celebration

This year, we are celebrating Provider Appreciation Day on May 20th at 10:30 am during our monthly PLAN (Provider Learn and Network) Meeting. The theme for this year is a celebration for VPK's 20th Anniversary. This celebration with our providers will include some fun trivia, memories, and giveaways. A calendar invite has been shared with all board members.

A Day in K Event 2026

This June, the ELC will host its 3rd annual **Day in K (K for kindergarten)** event at the Museum of Discovery and Science. This year, the event will take place twice, so more kids can experience this great event. Together, approximately 4,000 soon-to-be Kindergarteners and their families are expected to attend one of the two scheduled A Day in K events. Children will get a glimpse of what kindergarten will be like through engaging, fun, hands-on experiences and activities. Families will have the opportunity to get more kindergarten and school related information and resources, including bus/transportation information, available afterschool activities, immunization information, special needs resources, etc., as well as access to many community resources. We invite all ELC Board members to attend.

South Florida Business Journal Power Leader in Philanthropy

For the second consecutive year, ELC Broward CEO Renee Jaffe has been named a *South Florida Business Journal* Power Leader in Philanthropy. This prestigious list honors dedicated to professionals who champion vital missions, elevate humanitarian causes, and build strong community foundations across the region.

This recognition truly reflects the collective dedication of the ELC team and Board. It highlights the Coalition's vital role in empowering working families and expanding access to high-quality early learning throughout Broward County.

June Exec/Finance and Board Meeting Schedule Update

As a reminder, with FY26/27 budget allocations not expected for several more weeks, ELC staff adjusted the June Executive/Finance Committee and Board meeting dates as follows:

- **Executive/Finance:** June 23rd at its usual time (1:30 pm)
- **Board Meeting:** June 29th at its usual time (9:30 a.m.)

The FY26/27 Board and Committee calendar will go into effect on July 1, 2026. To help ensure meeting days and times remain convenient and support strong quorum attendance—particularly given the number of new Board members over the past year—ELC staff will be sending a brief Board meeting calendar survey to all members. Any recommended updates to meeting dates or times, along with the full FY26/27 Board and Committee calendar, will be shared at the June meetings.

Zachary Talbot's Resignation

I'm sad to announce that Zachary informed us he will be resigning from the ELC board effective June 30th due to family obligations. While he will be unable to attend our May or June board meetings, we plan to formally recognize and celebrate his contributions at our September meeting. He has been an extremely supportive and generous board member for over six years, and we are deeply grateful for his time on the board.



Early Learning Coalition of Broward County, Inc.

Board Meeting Minutes

March 9, 2026, at 10:00 AM

Hybrid

Members in Attendance	Chair Laurie Sallarulo; Dawn Liberta; Cindy Arenberg-Seltzer (virtual); Ellie Schrot; Sharonda Bailey; Krystie Castillo (virtual); Jodi Davidson (virtual); Amy Hauser (virtual); Maria Hernandez (virtual); Carol Hylton; Renee Podolsky (virtual); Dr. Amoy Reid (virtual); Jessica Rodriguez (virtual); Traci Schweitzer; Karen Taveras; Rebecca Thompson; Megan Turetsky (virtual); Julie Winburn (virtual)
Members Absent (Excused)	Michael Asseff; Kirk Englehardt; Zachary Talbot
Members Absent (Unexcused)	
Honorary Members	
Staff in Attendance	Renee Jaffe, CEO; Christine Klima, CAO; Hubert Cesar, CICO; Howard Bakalar, CPO; Melody Martinez, Board Liaison; Lizbeth DelVecchio, Executive Assistant & Special Projects Coordinator; Allison Metsch, Senior Dir. of Education & Quality; Amy Moore, Senior Dir. of Family Services and Customer Services; Ancel Pratt III, Senior Dir. of Communications; Alesia Davis, Dir. of Family Services; Ayme Hamoui, Dir. of Education Program Assessment; Andres Calero, Accountant; Daniel Hollenbaugh, AP and Payroll Manager; Gracy Haladjian, Dir. of Family & C.S.; Irene Ramos, Office Coordinator; Magdalena Laino, Quality Assurance Manager; Megan DeGraaf, Purchasing & Procurement Specialist; Reinier Potts, Financial Analyst; Roy Persaud, Accountant; Joseph Fike, Jr. System Administrator
Others in Attendance	Julie Klahr, Legal Counsel (virtual); Alex Auguste, Managing Director, Engagement Partner at Citrin Cooperman; Andria Dewson, CSC Staff Member

Item	Action/Discussion
Welcome & Call to Order	Chair Laurie Sallarulo called the meeting to order at 9:33 a.m. Roll was called, and a quorum was established.
Chair Report	Chair Laurie Sallarulo congratulated Cindy Arenberg Seltzer for receiving the Excellence Award at this year's Community Care Plan Awards, hosted by 211Broward. She also recognized Renée Jaffe, who was one of three nominees and was honored as Nonprofit Organization Leader of the Year.
CEO Report	CEO Renee Jaffe thanked Cindy Arenberg Seltzer for her Excellence Award from 211Broward, and all board members who attended Read for the Record. She acknowledged Dawn, Amoy, and Traci for attending the in-house event, thanked board members who donated to the Popcorn Foundation, and recognized Amoy for coordinating that effort. She then provided an update from the CEO report, focusing on the legislative report.
Mission Moment – Read for the Record	Read for the Record Video shown
Consent Agenda 1. Approve February 9, 2026, Meeting minutes 2. B264CA1 – Accept Draft FY25 Financial Statement Audit Report and DRAFT 2024 Form 990	A Motion was made by Dawn Liberta and Seconded by Rebecca Thompson to move the Consent Agenda. The Motion was unanimously approved. Motion Passed.

<p>Finance Committee</p> <p>1. B264FIN1 – Approve January 2026 Interim Financial Statements</p> <p>2. B264FIN2- Approve FY 2026 Amendment #4</p>	<p><u>January 2026 Interim Financial Statements</u></p> <p>CAO Christine Klima presented the January 2026 Interim Financial Statements.</p> <p>The Finance Committee brought forth a Motion to Approve January 2026 Interim Financial Statements, Pending Approval of an Annual Audit Performed by a Qualified Independent Certified Public Accountant. The Motion was unanimously approved. Motion Passed</p> <p><u>FY 2026 Budget Amendment #4</u></p> <p>CAO Christine Klima presented the FY2026 Amendment #4.</p> <p>The Finance Committee brought forth a Motion to Approve FY2026 Budget Amendment #4. The Motion was unanimously approved. Motion Passed</p>
<p>Audit Committee</p> <p>1. B264AUD1- Update on IRS Voluntary Correction Program application for ELC Retirement Plan</p>	<p>For information and discussion only</p> <p>Committee Chair Renee Podolsky thanked Christine and Stephanie for their hard work with the auditing team. She also extended special congratulations to Christine for her work on the IRS Retirement Plan.</p> <p>Christine reported that the Coalition has continued addressing historical compliance issues related to the 403(b) Retirement Plan through the IRS Voluntary Correction Program. She noted that the Board approved a corrective action plan in February 2021 after staff reviews identified several compliance concerns, which led to adopting a new IRS-approved plan document, adjusting employer match policies to meet ERISA requirements, and submitting a VCP application to the IRS in March 2023. She explained that the IRS began reviewing the application in March 2025, and staff and legal counsel worked with the assigned IRS agent to finalize corrective actions addressing plan document restatements, plan eligibility administration, employer contribution practices, and prior contribution testing. On February 11, 2026, the IRS accepted the Coalition’s proposed corrective action plan in full and issued a Compliance Statement on February 18 confirming the Plan remains eligible for tax-favored status. To complete the process, the Coalition must adopt three retroactive plan amendments and pay the related excise tax by July 10, 2026. The amendments will be brought to the Governance Committee and Board for approval, and Citrin Cooperman Advisors is calculating the tax amount due.</p> <p>Legal Counsel Julie Klahr congratulated Christine on her hard work, noting the significant amount she had to learn and the considerable effort she dedicated to successfully managing the matter.</p> <p>CEO Renee Jaffe congratulated Christine and thanked her for her tenacious efforts and dedication in working on the matter.</p>
<p>Regular Business</p> <p>1. B264RB1- Reorganization Plan</p>	<p><u>Reorganization Plan</u></p> <p>For information only</p> <p>CEO Renee Jaffe reported that, in anticipation of Howard’s upcoming retirement and following the organization’s separation from the COO position at the end of July, leadership evaluated the organizational structure to determine the best path forward.</p>

	<p>She noted that while Howard’s departure leaves big shoes to fill, the organization benefits from a strong and experienced team.</p> <p>As part of this transition, the program division has been restructured into two areas: Family Services and Education. Renee announced that Amy Moore will serve as Vice President of Family Services and Community Engagement, overseeing Eligibility, Customer Service, Child Care Resource and Referral, and Community Engagement and Outreach.</p> <p>Allison Metsch will serve as Vice President of Education, overseeing the education department, inclusion, Help Me Grow, and provider relations, and will also support efforts to expand programmatic funding for educational training, boot camps, conferences, and other training opportunities.</p> <p>Renee expressed appreciation for Howard’s many contributions and shared that the organization looks forward to celebrating him with the Exec Team and Board members, as his last day is on April 6. Be on the lookout for an invitation.</p> <p>Board members and staff members shared their appreciation for Howard, congratulating him on his retirement and expressing that he will be greatly missed. Many shared their gratitude for his leadership, dedication, and the positive impact he has had on the organization, offering their appreciation and well-wishes.</p>
Governance Committee Update from Committee Chairs	None
Audit Committee Update from Committee Chairs	None
Ad Hoc Fundraising Update from Committee Chairs	None
Program Review Committee Update from Committee Chairs	None
Provider Representatives Update from Provider Representatives	None
Old Business	None
New Business	Cindy Arenberg-Seltzer provided an update regarding property taxes. A discussion was held regarding property taxes and their potential impacts.
Matters from the Chair	None
Matters from our Partners	None
Public Comments	None
Next Meeting	<u>May 11, 2026, at 9:30 AM</u>
Adjourn	Rebecca Thompson made a motion to adjourn the meeting at 10:40 AM

These minutes contain the action items of the Board meeting of the Early Learning Coalition of Broward. They do not include all of the Committee’s discussions or comments on each matter or issue raised during the meeting. A tape recording of the meeting is held in the Coalition office. Corrections from the Committee will be taken before approval at the next meeting.

ITEM/ MEETING:	B265CA1 / Board
DATE:	May 11, 2026
SUBJECT:	Children’s Forum FY27 Broward INCENTIVE\$ Program Administration Sole-Sourced Subrecipient Posting
FOR ACTION:	YES
RECOMMENDED ACTION:	Authorize staff to issue a sole-sourced subrecipient posting for the Children’s Forum to administer the Broward INCENTIVE\$ program in FY2027, pending Board approval of the FY2027 Budget.
AS RECOMMENDED BY:	Exec Committee / May 5, 2026; PRC / Apr. 16, 2026
FINANCIAL IMPACT:	FY 2027 Total Proposed Cost Not to Exceed \$450,000
ELC STAFF LEAD	C. Klima

Background Information:

Early Childhood Educator INCENTIVE\$, formerly known as Child Care WAGE\$® in Florida, rewards early childhood educators with financial incentives based on their education and continuity of employment. By helping to retain the early childhood workforce, INCENTIVE\$ provides children with more stable teacher-child relationships and better educated teachers. INCENTIVE\$ addresses individual professional development efforts and low wages, but does not affect budgets, regular wages, or parent fees within the childcare program.

For over 20 years, the Coalition has partnered with the Children’s Forum, the sole licensee in Florida for the North Carolina-Based Child Care INCENTIVE\$® Program, as a sole-sourced vendor to administer the program in Broward County. In FY 2022, the INCENTIVE\$ program rolled out a new, higher stipend scale and changed program participation rules to encourage more Directors to support their staff in applying to the program. The program currently has approximately 275 active participants from about 150 childcare centers in Broward. Semi-annual wage supplements range from \$225 up to \$5000, and the average semi-annual supplement paid is approximately \$525.

When stimulus funding became available in 2020, the Coalition more than doubled the funding for the INCENTIVE\$ program to over \$1 million and gradually reduced it to approximately \$709K in the two years after the stimulus funding ended.

The Coalition has determined that the Children’s Forum is a sole-sourced vendor based on the following:

- Children’s Forum holds the sole license to administer the INCENTIVE\$ program in Florida for all participating counties.
- The INCENTIVE\$ Program is affiliated with the Child Care WAGE\$® Project and is licensed by the Child Care Services Association of Chapel Hill, North Carolina, to the Children’s Forum exclusively. The Children’s Forum administers the INCENTIVE\$ Program through agreements with local Early Learning Coalitions and other entities.

Current Status:

The proposed FY 2027 program budget reflects a decrease of \$258,974 from the prior year. This reduction represents the final adjustment necessary to return the program to its original, pre-pandemic funding level of \$450,000, following the expiration of non-recurring federal stimulus funds that supported program expansion from FY 2021 through FY 2024. To absorb the reduction without disrupting existing services, the following programmatic adjustments will be implemented prospectively:

1. Prioritizing higher-quality trainings for purposes of eligibility for the National CDA credential supplement.
2. Aligning the wage supplement scale more closely with levels offered by comparable programs across other South Florida Early Learning Coalitions.

On April 16, 2026, the Program Review Committee reviewed and approved the proposed FY 2027 program changes. The gradual budget reduction over the last three fiscal years is shown below.

INCENTIVE\$ Program Budgets FY2025 to FY2027

Budget Category	FY2025	FY2026	FY2027 Proposed
Wage Supplements (78%)	\$748,000	553,000	\$351,000
Program Support (%)	163,025	120,525	76,500
Administration (5%)	47,949	35,449	22,500
Total (100%)	\$958,974	\$708,974	\$450,000

Exec Committee Recommendation:

Authorize staff to issue a sole-sourced subrecipient posting for the Children’s Forum to administer the Broward INCENTIVE\$ program in FY2027, pending Board approval of the FY2027 Budget.

Supporting Documentation:

1. Documentation of Sole Source for Services

Basic Agreement Between
Early Years
and
The Children's Forum, Inc.

To ensure quality and consistency of salary supplement programs using the Child Care WAGES® model (including name, logo, materials and policies), the following guidelines and criteria must be met by the administrative home. This agreement with the Children's Forum, Inc. will be in effect from September 1, 2025 to August 31, 2027 and may be renewed for successive terms unless terminated by Early Years or the Children's Forum, Inc.

The Children's Forum, Inc., as an agency that will administer Early Childhood Educator INCENTIVES\$ FLORIDA, agrees to do the following:

Programmatic

1. Develop and maintain a child care salary supplement model that rewards early educators for achieving higher levels of education and for staying in the same child care setting.
2. Collaborate with child care teachers, family child care providers, child care directors and other appropriate organizations and funders to implement the Early Childhood Educator INCENTIVES\$.
3. Continue an INCENTIVES\$ Advisory Committee.
4. Create, maintain and update as necessary an Early Childhood Educator INCENTIVES\$ FLORIDA policy and procedural manual using the provided manual as a base.
5. Create a partnership between Early Childhood Educator INCENTIVES\$ FLORIDA, the INCENTIVES\$ participants and their employers that supports the ongoing receipt of salary supplements for eligible recipients.
6. Ensure that Early Childhood Educator INCENTIVES\$ FLORIDA has the basic components of:
 - graduated salary supplements paid directly to recipients;
 - linkage of supplements to a retention period in the same child care program of no less than six months; and
 - linkage of supplements to attained levels of education.
7. Evaluate the effectiveness of the Early Childhood Educator INCENTIVES\$ FLORIDA yearly, focusing on input from recipients and program outcomes in terms of continuing education and retention.
8. Make programmatic changes based on the findings of the yearly evaluations.
9. Identify Early Childhood Educator INCENTIVES\$ FLORIDA as a Child Care WAGES® affiliate on all public relations materials distributed about Early Childhood Educator INCENTIVES\$, including materials on the Children's Forum, Inc.'s website or similar electronic formats. Ensure that all Early Childhood Educator INCENTIVES\$ FLORIDA marketing materials have the following language included somewhere on the document: Early Childhood Educator INCENTIVES\$ FLORIDA is a Child Care WAGES® affiliate and licensed program of Early Years.
10. Use the Early Years/WAGES\$ database as the mechanism to operationalize and collect data on the program, its participants, outputs and outcomes.
11. Ensure that all INCENTIVES\$ staff meet educational requirements for their positions per Center guidance.
12. Report any changes in Early Childhood Educator INCENTIVES\$ FLORIDA management personnel within 30 days of loss or change of such personnel, with the understanding that such changes will likely result in the requirement for participation in training provided by the Center.
13. Work toward continuous quality improvement for operating a high-quality Child Care WAGES® affiliate.

General Administration

14. Accept and act on all reasonable recommendations made by Early Years to ensure that the integrity and goals of the Child Care WAGES® Program and its affiliates are maintained.
15. Provide the Center with a mid-year and final report by the established deadlines each year of the license.
16. Pay the costs and fees associated with:
 - consultation services as outlined in the License Fee Schedule.
 - acquiring this license to use the Child Care WAGES® Program name and logo or to be its affiliate, program materials, policies and the Child Care WAGES® Program database.
17. Continue to function as a not-for-profit agency, without a conflict of interest, while administering Early Childhood Educator INCENTIVES\$ FLORIDA.
18. Submit to the Center for approval any materials the Children's Forum, Inc. produces that bear the Early Childhood Educator INCENTIVES\$ logo.
19. Submit to the Center for approval any Early Childhood Educator INCENTIVES\$ materials that have been modified for use in Florida if the modification reflects programmatic, and not merely geographic or stylistic, changes. Any changes to existing supplement scales must be submitted for approval to the Center prior to use.
20. Contact the Center if the Children's Forum, Inc. learns of any group's unauthorized use of Child Care WAGES® trademarks or materials.
21. Provide an original bound copy or an electronic copy as a direct email forward of the original email sent from the auditor to the agency of the Children's Forum, Inc.'s audit and any accompanying management letters or reports annually. Any findings, weaknesses or issues identified in a management letter must be addressed through a corrective action statement provided to Early Years within 60 days of the issuance of the audit.
22. Require Early Childhood Educator INCENTIVES\$ FLORIDA Advisory Committee members and the Children's Forum, Inc.'s Board of Directors to sign conflict of interest statements.
23. Schedule, complete and pay associated costs for programmatic accountability activities as deemed necessary by the Center. The Center will notify you in advance as to specific due dates.
24. Respond to the Center's periodic requests for information and data in a timely manner.
25. Provide the Center with continual remote access to the WAGES\$/INCENTIVES\$ database for monitoring and technical assistance purposes. The Center will provide the specific due dates for annual database reviews in advance. Should the review suggest a folder monitoring is necessary, provide the requested folders.

Early Years, as the agency that developed and holds the copyrights and trademarks for the Child Care WAGES® Program, agrees to:

1. Authorize, upon payment of established start-up and annual licensing fee determined by budget size and billed each January, the Children's Forum, Inc. to use the Child Care WAGES® database and materials for their salary supplement program for child care professionals in Florida. The fee entitles the Children's Forum, Inc. to acquire this license to use the name, logo, database and materials during this contract period. Future contract periods will be determined based on compliance with terms of the agreement and acceptable performance in operating the program.
2. Be available for consultation services to facilitate the development of policies and procedures for Early Childhood Educator INCENTIVES\$ FLORIDA. The need for additional consultation services will be mutually established or, if a provisional agreement is in place, required by the Center.
3. Make recommendations to the Children's Forum, Inc., based on communication, consultation, programmatic accountability activities and review of reports, about Early Childhood Educator INCENTIVES\$ FLORIDA.

It is further understood by both parties that:

1. Early Years reserves exclusive rights to license Child Care WAGE\$® trademarks to other groups and to allow other groups to use the Child Care WAGE\$® Program materials.
2. The Children’s Forum, Inc.’s license is subject to the Children’s Forum, Inc. maintaining the quality of Early Childhood Educator INCENTIVE\$ FLORIDA as required by this agreement.
3. The Children’s Forum, Inc. cannot grant any third party any rights to use the Child Care WAGE\$® trademarks or materials.
4. The Children’s Forum, Inc. cannot use the Child Care WAGE\$® trademarks except in association with the particular services or materials specified in the agreement.
5. Early Years has the right to use any materials developed by Early Childhood Educator INCENTIVE\$ FLORIDA.
6. The Child Care WAGE\$® Program or INCENTIVE\$ name, logo, database or materials cannot be used for a for-profit child care salary supplement program.
7. Early Years holds the exclusive rights to represent the Child Care WAGE\$® Program nationally. The Children’s Forum, Inc. may promote Early Childhood Educator INCENTIVE\$ FLORIDA only within Florida, unless prior approval has been granted by the Center.
8. Early Years has the right to terminate this agreement if the Children’s Forum, Inc. breaches any of the terms of this agreement.
9. The Children’s Forum, Inc. and Early Years have the right to terminate the agreement for any reason giving the other party 90 days notice.
10. If the agreement is terminated, this license to use the Child Care WAGE\$® database and materials will be revoked.

Signed by:

7FC0C8F75D81434...

 Early Years Authorized Agent

8/18/2025

 Date

President, Early Years
 Title

DocuSigned by:

8797D320947F43D...

 The Children’s Forum, Inc. Authorized Agent

8/14/2025

 Date

President and Chief Executive Officer

 Title

ITEM/MEETING:	B265CA2 / Board
MEETING DATE:	May 11, 2026
SUBJECT:	211 Broward FY2027 Sole Sourced Vendor Posting
FOR ACTION:	Yes
RECOMMENDED ACTION:	Authorize staff to issue a sole-sourced vendor posting for 211-Broward to provide community referral services pending approval of the FY2027, preliminary budget.
AS RECOMMENDED BY:	Exec Committee / May 5, 2026
FISCAL IMPACT:	FY2027 Total estimated budget not to exceed \$125,000
ELC STAFF LEADS	C. Klima

Background Information:

Since January 2025, the Coalition has contracted with First Call for Help dba 211 Broward (211 Broward) to provide:

- Community referrals from 211 Broward call traffic to our CCR&R and Help Me Grow Program services,
- Community outreach for Coalition services at 211 events,
- Call center coverage services for our Customer Service unit, and
- Other data collection services as required.

The Coalition has determined that 211 Broward is a sole sourced vendor based on the following:

- 211 Broward is the sole FCC-designated 211 resource for community services in Broward County.
- 211 Broward holds the exclusive license to operate in Broward County using the three-digit FCC designated dialing number.
- 211 Broward is the only 24/7 comprehensive agency that provides support services for individuals seeking crisis intervention assistance and/or information and referral services needed for supporting Coalition services in an emergency.

Current Status:

Staff propose continuing to contract with 211-Broward for these services in FY2027. The proposed annual budget will remain unchanged at \$125,000.

Exec Committee Recommendation:

Authorize staff to issue a sole-sourced posting for 211-Broward to provide community referral services in FY2027, pending approval of the FY2027 preliminary budget.

Supporting Documentation:

- Documentation of Sole-Sourced Determination

PricewaterhouseCoopers LLP
1155 Peachtree Street
Atlanta GA 30309
Telephone (404) 870 1100
Facsimile (404) 870 1239
Direct phone (404) 870-1123
Direct fax (404) 870-1262

First Call for Help of Broward, Inc.
Kathleen Gent
President/CEO
16 SE 13th Street
Ft. Lauderdale, FL 33316

31 January 2001

Dear Kathleen:

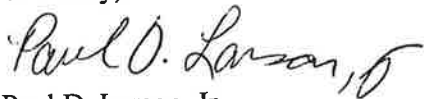
This letter is to confirm our receipt of your request and cashier's check on behalf of First Call for Help of Broward, Inc. for abbreviated dialling (N11) service in the Fort Lauderdale basic local calling area in the State of Florida. Your request for N11 service has resulted in the allocation of the 211 number in the Ft. Lauderdale basic local calling area in the State of Florida.

This allocation comes as a result of FCC order 00-256 adopted July 26, 2000. Please note that the 211 code is currently in use in the Ft. Lauderdale basic local calling area. The current user will have six (6) months from the date they are notified of this assignment to discontinue their service and vacate the 211 code.

Please contact your BellSouth Account Representative to initiate the service request order to begin the process of establishing the service. The cashier's check will be submitted to Mr. Eric McCall of BellSouth Telecommunications, Inc. and will be applied to the charges associated with establishing the service.

If you have any questions regarding this confirmation and allocation or the process forward, please do not hesitate to contact me at (404) 870-1123 or Eric at (404) 927-8077.

Sincerely,



Paul D. Larson, Jr.
Assurance Business Advisory Services

cc: Mr. Eric McCall, BellSouth Telecommunications, Inc.
Mr. Danny Flynn, BellSouth Telecommunications, Inc.
Mr. Robert Lattimore, PricewaterhouseCoopers – Atlanta

Appendix C: Excerpts of FCC Rule 00-256A1 - Assigning 211 Dialing Codes For Use by Community Information and Referral Services

Before the
Federal Communications Commission
 Washington, D.C. 20554

In the Matter of)	
)	
Petition by the United States Department of Transportation for Assignment of an Abbreviated Dialing Code (N11) to Access Intelligent Transportation System (ITS) Services Nationwide)	NSD-L-99-24
)	
Request by the Alliance of Information and Referral Systems, United Way of America, United Way 211 (Atlanta, Georgia), United Way of Connecticut, Florida Alliance of Information and Referral Services, Inc., and Texas I&R Network for Assignment of 211 Dialing Code)	NSD-L-98-80
)	
The Use of N11 Codes and Other Abbreviated Dialing Arrangements)	
)	
)	CC Docket No. 92-105
)	

THIRD REPORT AND ORDER AND ORDER ON RECONSIDERATION

Adopted: July 21, 2000

Released: July 31, 2000

Petition for Assignment of an N11 Code for Access to Information and Referral Services

Background

- On May 28, 1998, the Alliance of Information and Referral Systems, the United Way of America, United Way 211 (Atlanta, Georgia), United Way of Connecticut, Florida Alliance of Information and Referral Services, Inc. and the Texas I&R (Information and Referral) Network (collectively, Information and Referral Petitioners), filed a petition for nationwide assignment of an abbreviated dialing code for access to community information and referral services (Information and Referral Petition).¹ The Information and Referral Petitioners contend that there is

¹ The Petition requested the 211 code. Request by the Alliance of Information and Referral Systems, United Way of America, United Way 211 (Atlanta, Georgia), United Way of Connecticut, Florida Alliance of Information and Referral Services, Inc., and the Texas I&R Network for Assignment of 211 Dialing Code (Information and Referral

a demonstrated need for an easy to remember, easy to use abbreviated dialing code that will enable persons in need to be directed to services providing free information and referrals to community service organizations. Petitioners argue further that assigning an N11 code to such services would provide an important adjunct to the codes that the Commission has already assigned to meet other public needs.² The Information and Referral Petitioners cite to a range of human needs not addressed by either the 911 code or police non-emergency 311 code such as housing assistance, maintaining utilities, food, finding counseling, hospice services and services for the aging, substance abuse programs, or dealing with physical or sexual abuse.³ The Information and Referral Petitioners state that there is strong interest in several states for developing an N11 code for this purpose,⁴ and that the tools exist to do so. The Information and Referral Petitioners contend that assigning an N11 code for such purposes is in the national interest, and commenters overwhelmingly support the proposal.⁵

Discussion

- We find that the Information and Referral Petitioners have demonstrated sufficient public benefits to justify use of a scarce public resource,⁶ and we therefore assign 211 to be used for access to community information and referral services. Individuals facing serious threats to life, health, and mental well being have urgent and critical human needs that are not

Petition). In response, the Commission issued a public notice for comment on their petition. *See* Request by Alliance of Information and Referral Systems, United Way of America, United Way 211 (Atlanta, Georgia), United Way of Connecticut, Florida Alliance of Information and Referral Services, Inc., and the Texas I&R Network for Assignment of 211 Dialing Code, *Public Notice*, DA 98-1571, NSD File No. L-98-80 (rel. Aug. 6, 1998).

² The Information and Referral Petitioners contend that assignment of 211 would compliment existing uses of 911 for emergency services and the assignment of 311 for police non-emergency uses in the *N11 First Report and Order*. Information and Referral Petition at 5-6.

³ *See id.* at 6.

⁴ In an *ex parte* dated February 22, 2000, representatives of the Information and Referral Petitioners provided Commission staff with an updated state-by-state status of 211, indicating that 211 was active in at least one locality in Connecticut and a thirteen-county area in Atlanta, Georgia. The Information and Referral Petitioners also indicated that petitions for 211 had been filed with local public utility commissions in three other states (Massachusetts, Ohio and Wisconsin) and a county in Michigan. In addition, 211 petitions had been approved in three other states (Alabama, North Carolina and Utah), with statewide information and referral models developed in three others (Florida, Texas and Virginia). Six states had made no commitment on 211, with the remaining considering 211 to some degree for access to community information and referral services.

⁵ *See, e.g.*, Linda Daily Comments (letter from private citizen stating, “[w]hether it’s a mammogram, substance abuse services, therapeutic recreation for a disabled child, or 1 of more than 4,000 human services, the issue is the same. No one knows where to start.”); Ameritech Comments at 1 (supporting Information and Referral Petition as meeting FCC policy of limiting national assignment of unused N11 codes for public purposes).

⁶ We reject arguments to the contrary. *See, e.g.*, CinBell Comments at 2.

addressed by dialing 911 for emergency assistance or 311 for non-emergency police assistance. For example, the Information and Referral Petitioners present a call summary prepared by United Way 211 (based in Atlanta) for the year 1997, which indicates that seven percent of the calls to United Way 211 involved immediate shelter needs, 20 percent involved rental/mortgage assistance needs (for example, threatened eviction), 16 percent involved utility issues, critical in inclement weather, and nine percent involved the need for food.⁷ The remaining calls presented issues relating to counseling, medical aid, prescription assistance, physical and sexual abuse, and potential suicide. Other less urgent situations, also not addressed by 911 service or the current 311 service, might involve persons needing child care solutions, aging and hospice services, adolescent activities, educational programs, support groups, legal assistance, child and spousal abuse counseling, substance abuse programs, and other needs vital to the welfare of individuals, families, and communities.⁸

- We believe that the Information and Referral Petitioners have shown a public need exists for an easy to use, easy to remember N11 code to efficiently bring community information and referral services to those who need them, providing a national safety network for persons to get access readily to assistance. Therefore, we find that the public interest standard has been met here. We are persuaded by the Information and Referral Petitioners' assertion that, with a large number of toll-free telephone numbers, confusion is inevitable and the increased margin for error in dialing eleven digits creates obstacles to use of community information and referral services, particularly in urgent situations.⁹ Moreover, as the Information and Referral Petitioners also point out, this confusion is not resolved when directory assistance for toll-free numbers is used, because directory assistance for toll free numbers lists entries by name, but not service or need category. We also are persuaded that local numbers are not viable alternatives because they are difficult to distinguish from the myriad of other local businesses and community services numbers, and may not be of service to travelers and the recently relocated, who often need temporary assistance. Moreover, people with mental or physical limitations would benefit from the use of a three-digit nationwide number, rather than having to dial various and different seven or ten digits to get access to help. We also note that the number of people served by the information and referral organizations that make up the Information and Referral Petitioners is quite large. The United Way 211 (Atlanta, Georgia and the thirteen-county surrounding area) provides free (bilingual) service 24 hours a day, seven days a week to a

⁷ Information and Referral Petition at 6.

⁸ *Id.*

⁹ *Id.* at 11.

population of more than three million people.¹⁰ In Connecticut, Infoline provides access to community resources throughout the state.¹¹ In Texas, regional data centers – 24-hour data centers linked to the 100 community information centers and each other – are being established to provide comprehensive health and human service information, allowing 18 million residents to have information about vital services across the state.¹² In Florida, information for about 40 percent of the state's counties are represented in search and data features that have been included in an integrated database, uploaded on the Florida Alliance of Information and Referral Service Internet site.¹³ The designation of a uniform national code would simplify access to information from these and other sources and would make such information readily available to new members of communities as well as existing local citizens.

- We believe that providing access to community information and referral services using 211 has many benefits. Individuals will now have an easy to remember nationwide number to call when they need non-emergency help. Unlike 311, which is being used in some communities to provide access to non-emergency police services,¹⁴ the range of services that will be available using 211 is of a much broader scope. We are mindful that the Commission in the *N11 First Report and Order* gave local jurisdictions discretion to use 311 for access to government services that might, in some instances, overlap the services to be provided using 211. We are not convinced, as are some commenters, that this will cause confusion among callers as to which N11 code should be used to access what type of information.¹⁵ To the contrary, we believe that the extensive education campaign that the Information and Referral Petitioners and others have undertaken to publicize the use of 211 has and will continue to eliminate any potential confusion. The Information and Referral Petitioners have invested significant resources in publicizing the use of the 211 code in some areas of the country, and we

¹⁰ *Id.* at 7, 14. We also note that the United Way 211 database includes public and private agencies and programs in the Atlanta region, not just United Way member agencies or those supported by United Way funding. *Id.*

¹¹ *Id.* at 4.

¹² *Id.* at 8.

¹³ *Id.*

¹⁴ According to the Community Oriented Policing Services (COPS) Office at the U.S. Department of Justice, a number of communities have implemented 311 for access to non-emergency police services with the assistance of funds provided by the Department of Justice. These include Baltimore, Maryland; Dukes County, Massachusetts (Martha's Vineyard); Rochester, New York; Miami, Florida; Houston, Texas; City of Los Angeles, California <www.lacity.org>; Pasadena, South Pasadena, California; and Birmingham, Alabama. Other communities also have implemented 311, including Dallas, Texas; Chicago, Illinois; Washington, D.C.; San Jose, California; Hampton, Virginia; and San Antonio, Texas.

¹⁵ See National Telephone Enterprises, Inc. Comments at 6; SBC Communications, Inc. Comments at 1-2.

have already seen an enormous amount of support for efforts to implement access to community information and referral services using 211 at the state and local level from citizens, government officials, and organizations that provide help to others.¹⁶ Thus, we believe that access to community information and referral services using 211 will provide a vital adjunct to existing 311 services. We also believe that 211 service for access to community information and referral services will provide a useful adjunct to 911 service by further reducing calls to 911 that do not require immediate dispatch of police, fire, or medical personnel.¹⁷

- We therefore assign 211 to be used to provide access to community information and referral services. Similar to the Commission's national assignment in the *N11 First Report and Order* of 311 for access to non-emergency police and other government services,¹⁸ we direct that, when a provider of telecommunications services receives a request from an entity (*e.g.*, the United Way) to use 211 for access to community information and referral services, the telecommunications provider must: (1) ensure that any entities that were using 211 at the local level prior to the effective date of this Order relinquish use of the code for non-compliant services, and (2) take any steps necessary (such as reprogramming switch software) to complete 211 calls from its subscribers to the requesting entity in its service area.¹⁹ The 211 dialing code is currently in use in Atlanta, Georgia and parts of Connecticut, and we expect communities across the country will be able to make similar transition to 211. We expect community service organizations to work cooperatively to ensure the greatest public use of this scarce resource. Finally, we will reexamine deployment of community information and referral services using 211 five years after the effective date of this Order to determine whether this resource is being utilized in the manner and to the extent anticipated by the Information and Referral Petitioners. As with 511, if 211 is not being used on a widespread basis for access to community information and referral services, we may consider designating the 211 code for other uses, or removing the exclusive assignment for community information and referral services.

¹⁶ See, *e.g.*, Area Agency on Aging Comments at 1; Ask-2000 Comments at 1; Chris Bell, Houston Council Member, Comments at 1; Big Bend Hospice Comments at 1; Border Families are Valued Project Comments at 1; Brazos County Community Council Comments at 1; Mary Brennan, Florida House of Representatives, Comments at 1; The Bridge Comments at 1; Houston Mayor Lee P. Brown Comments at 1; The City of Calgary Comments at 1; The City of Atlanta, Georgia Comments at 1; Capital Area Healthy Start Coalition Comments at 1; Center for Advocacy for the Rights and Interests of the Elderly Comments at 1; HelpLine Comments at 1; Information and Referral Midland Comments at 1-2; Center for Information and Crisis Services, Inc. Comments at 1.

¹⁷ See *N11 First Report and Order*, 12 FCC Rcd at 5595, para. 36; see also discussion of IAFC Petition at para. 25, *infra*.

¹⁸ *Id.* at 5615, para. 83. See also para. 5, *supra*.

¹⁹ *Id.* at 5615, para. 84.



Dial 211 for Essential Community Services

In many states, dialing “211” provides individuals and families in need with a shortcut through what can be a bewildering maze of health and human service agency phone numbers. By simply dialing 211, those in need of assistance can be referred and sometimes connected to appropriate agencies and community organizations.

Dialing 211 helps direct callers to services for, among others, the elderly, the disabled, those who do not speak English, those having a personal crisis, those with limited reading skills, and those who are new to their communities.

211 is available to approximately 309 million people, which is 94.6 percent of the total U.S. population. 211 covers all 50 states, the District of Columbia, and Puerto Rico. To find out whether 211 services are offered in your area and to obtain more information, visit 211.org.

How 211 Works

211 works a bit like 911. Calls to 211 are routed by the local telephone company to a local or regional calling center. The 211 center’s referral specialists receive requests from callers, access databases of resources available from private and public health and human service agencies, match the callers’ needs to available resources, and link or refer them directly to an agency or organization that can help.

Types of Referrals Offered by 211

- **Basic Human Needs Resources** – including food and clothing banks, shelters, rent assistance, and utility assistance
- **Physical and Mental Health Resources** – including health insurance programs, Medicaid and Medicare, maternal health resources, health insurance programs for children, medical information lines, crisis intervention services, support groups, counseling, and drug and alcohol intervention and rehabilitation
- **Work Support** – including financial assistance, job training, transportation assistance, and education programs
- **Access to Services in Non-English Languages** – including language translation and interpretation services to help non-English-speaking people find public resources (Foreign language services vary by location)
- **Support for Older Americans and Persons with Disabilities** – including adult day care, community meals, respite care, home health care, transportation, and homemaker services
- **Children, Youth and Family Support** – including child care, after-school programs, educational programs for low-income families, family resource centers, summer camps and recreation programs, mentoring, tutoring, and protective services
- **Suicide Prevention** – referrals to suicide prevention help organizations. Callers can also dial the following National Suicide Prevention Hotline numbers, which are operated by the

Substance Abuse and Mental Health Services Administration of the US Department of Health and Human Services:

- 1-800-273-TALK (1-800-273-8255)
- 1-800-SUICIDE (1-800-784-2433)
- 1-888-SUICIDE (1-888-784-2433)
- 1-877-SUICIDA (1-877-784-2432) (Spanish)

Those who wish to donate time or money to community help organizations can also do so by dialing 211.

FCC Consumer Help Center

For more information on consumer issues, visit the FCC's Consumer Help Center at fcc.gov/consumers.

Alternate formats

To request this article in an alternate format - braille, large print, Word or text document or audio - write or call us at the address or phone number at the bottom of the page, or send an email to fcc504@fcc.gov.

Last Reviewed: 12/31/19



Find Help Near You

Simply call 211 to speak to someone now, or search by location for online resources and more contact information.

broward

Search

2-1-1 Broward

 [Call 211 or \(954\) 537-0211](#)

 [Text your zip code to 898-211](#)

 [Search for resources online](#)

Available 24/7/365 in 180 Languages



[View more results](#)

Contact Us

Please refresh this page to search multiple locations.

Contact 211 @ www.unitedway.org to update search results.

Powered by People

Thousands of staff and volunteers across the country make sure 211 is available 24/7 to help you or someone you care about. Each one of us has our own story, and our own reason for doing this important work.

ITEM/MEETING:	B265CA3 / Board
DATE:	May 11, 2026
SUBJECT:	FY 2027 Sole sourced award for Teachstone CLASS® related materials and training
FOR ACTION:	YES
RECOMMENDED ACTION:	Authorize staff to issue a sole sourced award posting for Teachstone CLASS®-related materials and training approval of the FY27 preliminary budget.
AS RECOMMENDED BY:	Exec Committee / May 5, 2026
FINANCIAL IMPACT:	Total cost not to Exceed \$75,400 FY27
ELC STAFF LEAD	C. Klima

Background:

The Division of Early Learning (DEL) requires all Coalitions to use CLASS® (Classroom Assessment Scoring System) to conduct program assessments of childcare classrooms in accordance with Florida Statutes 1002.82(2)(n) and Rule 6N-4.740, F.A.C. Teachstone, Inc. is the sole proprietary provider and developer of the CLASS® assessment tool and is the only authorized provider of CLASS® related content, resources, certifications, and training services.

The Coalition has procured CLASS® materials and trainings exclusively from Teachstone over the past several years to support the professional development of its staff and to ensure childcare providers are aligning with national standards in early childhood education.

Current Status:

Teachstone is releasing a new version of the CLASS® tool that will be effective starting FY27, which will require additional trainings for both staff and providers. A list of training and materials needed is below, along with an estimated count of items/sessions and the cost. The proposed award total cost for FY27 is Not to Exceed \$75,400.

Item/Training	Price	Estimated Items/Sessions	Estimated Cost
CLASS® Dimension Guides	\$25	1,800	\$45,000
CLASS® Annual Calibrations for ELC Staff	\$100	140	14,500
CLASS® Certification Training ELC Staff	\$150	70	10,500
CLASS® Score Sheets	\$6	900	5,400
Total Cost Not to Exceed:			\$75,400

Exec Committee Recommendation:

Authorize staff to issue a sole sourced award posting for Teachstone CLASS®-related materials and training approval of the FY27 preliminary budget.

Supporting Documents

None



ITEM/MEETING	B265FIN1/ Board
MEETING DATE:	May 11, 2026
SUBJECT:	March 2026 Interim Financial Statements
FOR ACTION:	YES
RECOMMENDED ACTION:	Approve the March 2026 Interim Financial Statements, Pending Approval of an Annual Audit Performed by a Qualified Independent Certified Public Accountant
AS RECOMMENDED BY:	Finance Committee / May 5, 2026
FINANCIAL IMPACT:	None
ELC STAFF LEAD	C. Klima

Background Information:

The Interim Financial Statements for the nine-month period ending March 31, 2026, are attached for review. Financial Highlights for the period are as follows:

1. School Readiness:

FY2026 School Readiness slot expenditures were 73% of the annual budget for the period. This was 2% below the 75% target after a temporary enrollment pause in the first quarter and a slightly lower-than-forecast average cost of care. Expenditures are accelerating as we expected they would as staff continue calling all the eligible non-school aged children from the waiting list every three weeks. In March, our monthly census went up by more than 600 children over the count in February and is projected to continue climbing for the next several months. We estimate that we will average approximately 14,800 children per month and fully utilize all our School Readiness annual allocation by year end.

The waiting list declined from a peak of 3,000 on September 30 down to 810 on March 31. SR Enrollments re-started in October, and most families now wait fewer than 30 days for their applications to be processed. By FY2027, we plan to start enrolling children nearly in real time from the waiting list if our overall funding level remains flat in the new fiscal year. We anticipate receiving more information about FY2027 when the State legislature re-convenes to finalize the FY2027 General Appropriations Act in May.

Gold Seal and Quality Performance Incentive differential expenditures are trending nearly 13% above the 75% target because of consistently high provider scores and a statewide funding shortfall. We anticipate needing approximately \$3 million from our School Readiness Base allocation in the fourth quarter to cover the unfunded portion of these State mandates. Fortunately, our Base allocation was increased by more than \$1.2 million in February after DEL redistributed unspent funds from other Coalitions. We anticipate receiving another \$450 thousand in May as well. These increases, along with careful enrollment management, will help us meet all program requirements within our available resources and position us well for FY2027.

2. VPK:

VPK direct expenditures were on track for the year at 76% of the annual budget as of March 31. Attendance for school year services begins in August, and expenditures fluctuate throughout the year. Funding is allocated by DEL to match the actual need for services each year.

3. Vulnerable Populations Program:

Year-to-date slot expenditures for the Vulnerable Populations Program remained high at the end of March at 84% because program growth has been steadily outpacing its funding allocation for the past three years. However, month to month spending is declining after CSC made changes to program rules to manage costs going forward. New enrollments are currently limited to emergency cases only.

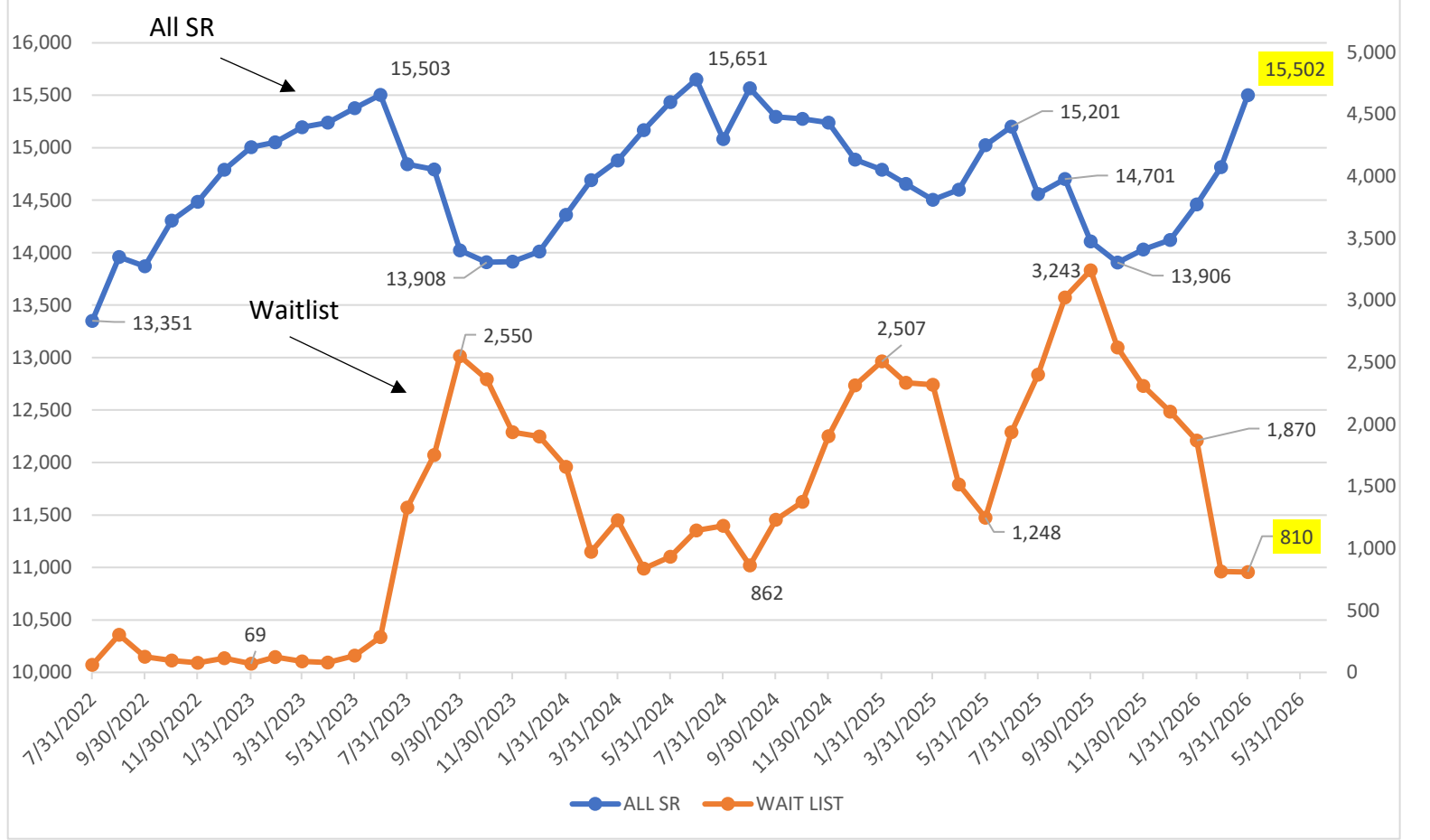
Finance Committee Recommendation:

Approve the March 2026 Interim Financial Statements, Pending Approval of an Annual Audit Performed by a Qualified Independent Certified Public Accountant.

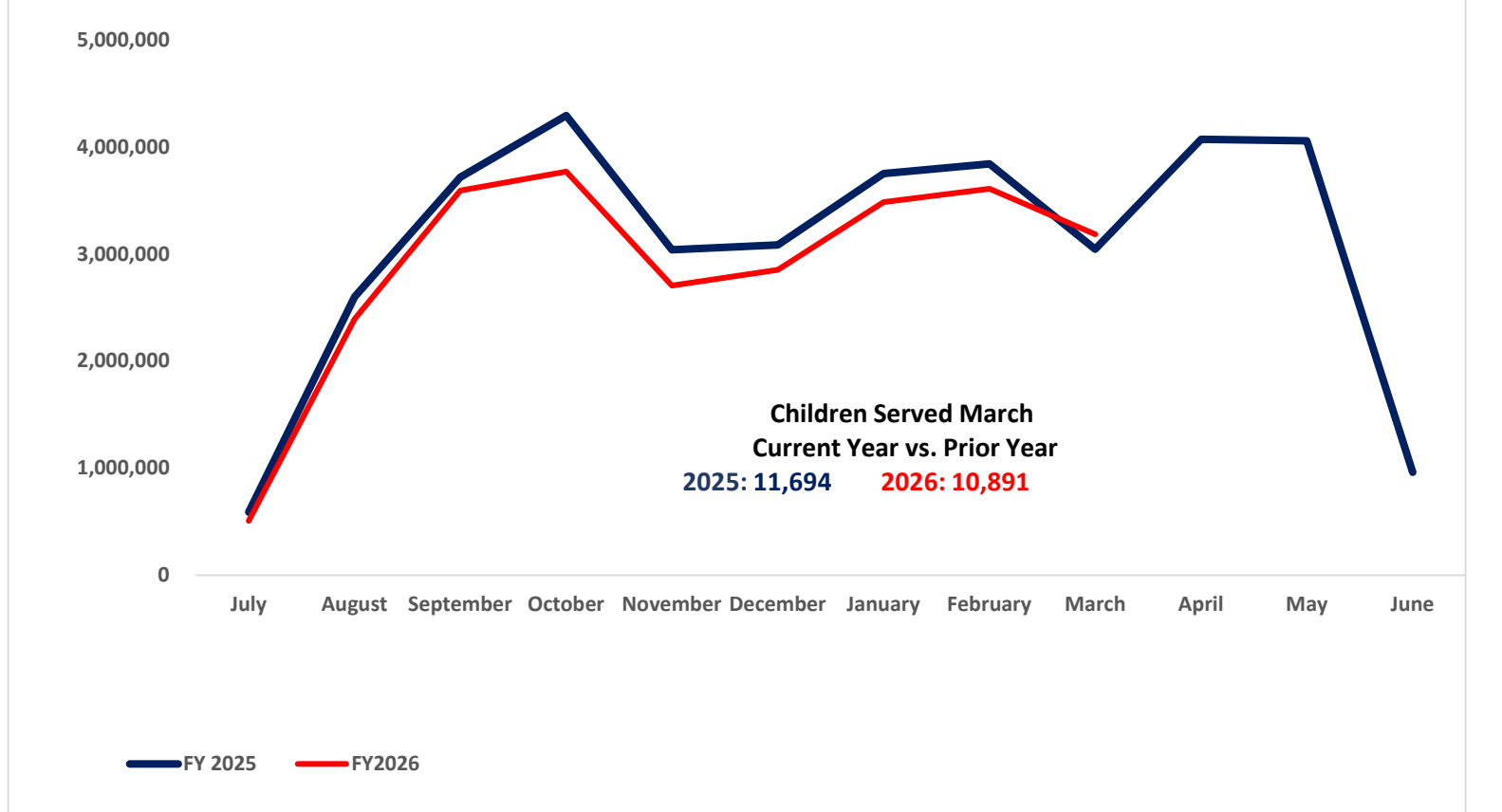
Supporting Documents:

- SR Children Served vs Waitlist and VPK Expenditures Charts
- March Utilization Projections
- March 2026 Interim Financial Statements

WAIT LIST v. SR CHILDREN SERVED FY23-PRESENT



Monthly VPK Expenditures FY25 vs FY26

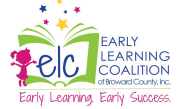


SCHOOL READINESS 2 YEAR UTILIZATION FY 2024 - 2026

New Enrollments from Waitlist:

Funding Change Assumptions:

Daily Average Cost forecast reflects current actual trends.



Fiscal Year 2024-25

Act or Proj	Month	Days of Care	Children Served	Children Served +/-	Ave Cost Per Day	School Readiness	School Readiness Gold Seal/QPI	SR PLUS	Children's Services Council	Broward County	Local Funding	Total Slot Costs	
A	Jul-24	23	15,084	-567	31.26	8,578,993	1,509,568	-	178,278	560,765	16,312	10,843,917	
A	Aug-24	22	15,568	+484	26.46	7,041,743	1,265,665	-	178,610	560,766	15,312	9,062,097	
A	Sep-24	21	15,295	-273	26.86	6,797,625	1,226,896	-	30,592	560,770	11,375	8,627,257	
A	Oct-24	23	15,275	-20	27.51	7,754,223	1,360,035	559	308,942	173,541	69,941	9,666,125	
A	Nov-24	21	15,240	-35	28.51	7,273,249	1,254,106	4,485	293,111	173,541	135,506	9,125,029	
A	Dec-24	22	14,887	-353	27.59	7,298,137	1,260,918	7,482	293,572	173,541	18,508	9,037,192	
A	Jan-25	23	14,789	-98	28.02	7,831,786	1,349,387	9,868	170,123	173,541	15,793	9,530,761	
A	Feb-25	20	14,655	-134	27.75	6,566,532	1,187,486	10,016	170,123	173,262	45,434	8,132,822	
A	Mar-25	22	14,504	-151	27.33	7,072,541	1,293,252	12,552	165,171	173,262	28,537	8,720,211	
A	Apr-25	22	14,600	+96	28.02	7,186,548	1,375,955	15,068	165,171	172,730	114,293	8,999,629	
A	May-25	22	15,025	+425	28.37	7,719,313	1,410,004	18,752	65,171	172,546	30,295	9,378,577	
A	Jun-25	21	15,222	+197	30.20	7,803,978	1,416,156	21,872	65,171	376,083	14,141	9,653,658	
Average Enrollments (Baseline)			15,012			Proj Total	\$ 88,924,669	\$ 15,909,429	\$ 100,654	\$ 2,084,035	\$ 3,444,348	\$ 515,447	\$ 110,777,273
Increase to baseline FY25 over FY24			384			Budget	89,657,490	13,737,446	100,000	2,084,035	3,444,348	515,447	109,538,765
Increase to baseline FY25 over FY17			5,616			Surplus(Deficit)	732,821	(2,171,983)	(654)	(0)	(0)	-	(1,238,508)
			(FY17 Baseline= 9,396)			Provider Match	-	-	-	-	-	-	638,266
FY25 Current Avg Cost			\$28.16			Surplus(Deficit)	\$ 732,821	\$ (2,171,983)	\$ (654)	\$ (0)	\$ (0)	\$ (0)	\$ (600,242)
Increase in Avg Cost over FY17			\$9.54					(0)					
			(FY17 Baseline = \$18.62)										

Fiscal Year 2025-26

Act or Proj	Month	Days of Care	Children Served	Children Served +/-	Ave Cost Per Day	School Readiness	School Readiness Gold Seal/QPI	SR PLUS	Children's Services Council	Broward County	Local Funding	Total Slot Costs	
A	Jul-25	23	14,558	-664	30.84	8,133,518	1,462,301	27,921	512,473	175,731	15,908	10,327,853	
A	Aug-25	21	14,701	+143	26.32	6,063,629	1,158,956	22,364	512,493	353,425	15,752	8,126,619	
A	Sep-25	22	14,107	-594	26.54	6,035,450	1,176,454	23,920	512,448	475,851	11,806	8,235,930	
A	Oct-25	23	13,906	-201	26.94	7,056,589	1,297,267	28,404	50,000	173,846	11,844	8,617,950	
A	Nov-25	20	14,031	+125	28.03	6,077,081	1,209,398	23,318	141,662	259,298	154,071	7,864,827	
A	Dec-25	23	14,122	+91	28.05	7,293,540	1,376,444	26,003	141,662	222,222	50,303	9,110,174	
A	Jan-26	22	14,461	+339	28.52	7,290,071	1,362,699	24,354	137,393	221,000	37,571	9,073,089	
A	Feb-26	20	14,814	+353	28.59	6,781,370	1,272,860	22,821	141,357	233,874	19,808	8,472,091	
A	Mar-26	22	15,502	+688	29.16	7,944,215	1,474,815	29,053	239,060	233,874	24,699	9,945,717	
P	Apr-26	22	15,741	+239	29.13	8,002,605	1,547,871	30,825	251,999	234,915	19,420	10,087,635	
P	May-26	21	15,895	+154	29.25	7,737,605	1,489,905	31,115	251,999	234,915	19,420	9,764,959	
P	Jun-26	22	15,951	+56	31.19	8,763,025	1,626,072	43,177	253,833	239,847	19,420	10,945,373	
Average Enrollments (Baseline)			14,816			Proj Total	\$ 87,178,699	\$ 16,455,041	\$ 333,275	\$ 3,146,380	\$ 3,058,799	\$ 400,022	\$ 110,572,217
Increase to baseline FY26 over FY25			(196)			Budget	88,851,620	13,478,748	495,900	3,974,393	3,058,799	400,022	110,259,482
Increase to baseline FY26 over FY17			5,420			Surplus(Deficit)	1,672,921	(2,976,293)	162,625	828,013	-	-	(312,735)
			(FY17 Baseline= 9,396)			Provider Match	-	-	-	-	-	-	652,541
FY26 Current Avg Cost			\$28.55			Surplus(Deficit)	\$ 1,672,921	\$ (2,976,293)	\$ 162,625	\$ 828,013	\$ -	\$ -	\$ 339,806
Increase in Avg Cost over FY17			\$9.93										
			(FY17 Baseline = \$18.62)										

SCHOOL READINESS UTILIZATION FY 2022-2026

Children Services Council Vulnerable Population Contract



Assumptions:
Daily Average Cost forecast reflects current actual trends.

Contract Year 2024-25

Act or Proj	Month	Days of Care	Children Served	Children Served +/-	Ave Cost Per Day	Total Slot Costs	Adjustments	Net Billable	
A	Oct-24	22	476	+27	42.18	441,686		441,686	
A	Nov-24	21	501	+25	40.21	423,057		423,057	
A	Dec-24	23	499	-2	38.92	446,630		446,630	
A	Jan-25	23	534	+35	39.93	490,475		490,475	
A	Feb-25	20	552	+18	40.75	449,877		449,877	
A	Mar-25	22	572	+20	38.43	483,582		483,582	
A	Apr-25	22	592	+20	40.28	524,671		524,671	
A	May-25	22	597	+5	40.77	535,414		535,414	
A	Jun-25	21	613	+16	38.13	490,859		490,859	
A	Jul-25	23	594	-19	40.53	553,724		553,724	
A	Aug-25	21	610	+16	39.40	504,775		504,775	
A	Sep-25	22	622	+12	39.61	542,059		542,059	
							Projected Total	\$	5,886,811
							FY23 CSC Contract Year Bud	\$	5,886,811
							Surplus(Deficit) CSC Contract Year	\$	-

Contract Year 2025-26

Act or Proj	Month	Days of Care	Children Served	Children Served +/-	Ave Cost Per Day	Total Slot Costs	Adjustments	Net Billable	
A	Oct-25	23	642	+20	39.93	589,657		589,657	
A	Nov-25	20	626	-16	40.84	511,371		511,371	
A	Dec-25	23	596	-30	40.59	556,388		556,388	
A	Jan-26	22	565	-31	40.39	502,096		502,096	
A	Feb-26	20	519	-46	39.55	410,492		410,492	
A	Mar-26	22	424	-95	40.29	375,806		375,806	
P	Apr-26	22	367	-57	40.29	325,042		325,042	
P	May-26	21	320	-47	40.29	270,403		270,403	
P	Jun-26	22	287	-33	40.84	257,648		257,648	
P	Jul-26	23	277	-10	40.84	260,041		260,041	
P	Aug-26	21	268	-9	40.29	226,557		226,557	
P	Sep-26	22	260	-8	40.29	230,065		230,065	
							Projected Total	\$	4,515,565
							FY24 CSC Contract Year Bud	\$	4,256,998
							Surplus(Deficit) CSC Contract Year	\$	(258,567)

Contract Year 2026-27

Act or Proj	Month	Days of Care	Children Served	Children Served +/-	Ave Cost Per Day	Total Slot Costs	Adjustments	Net Billable	
P	Oct-26	22	252	-7	40.39	224,027		224,027	
P	Nov-26	21	245	-7	40.39	208,074		208,074	
P	Dec-26	23	239	-6	40.81	224,428		224,428	
P	Jan-27	21	233	-6	40.39	198,045		198,045	
P	Feb-27	20	228	-5	39.55	180,603		180,603	
P	Mar-27	23	224	-5	40.29	207,266		207,266	
P	Apr-27	22	219	-4	40.29	194,492		194,492	
P	May-27	21	216	-4	40.29	182,383		182,383	
P	Jun-27	22	212	-4	40.84	190,548		190,548	
P	Jul-27	22	209	-3	40.84	187,674		187,674	
P	Aug-27	22	206	-3	40.29	182,537		182,537	
P	Sep-27	22	203	-3	40.29	180,190		180,190	
							Projected Total	\$	2,360,268
							FY24 CSC Contract Year Bud	\$	3,832,354
							Surplus(Deficit) CSC Contract Year	\$	1,472,086



Early Learning Coalition of Broward County, Inc.

INTERIM FINANCIAL STATEMENTS For The Nine Months Ended March 31, 2026

**Submitted to the Board of Directors on
May 11, 2026**

**As Recommended by the
Finance Committee
at the May 5, 2026 Meeting**

Early Learning Coalition of Broward County, Inc.
Statement of Financial Position
As of March 31, 2026

	3/31/2026	3/31/2025
Assets:		
Cash	\$ 15,953,046	\$ 20,579,778
Grants Receivable	16,075,342	14,674,374
Accounts Receivable	1,452,431	1,425,602
Due From Providers	-	7,029
Prepaid Expense	495,518	852,357
Fixed Assets	9,925	14,702
Operating ROU Asset	811,430	1,030,102
Total Assets	\$ 34,797,693	\$ 38,583,944
 Liabilities:		
Accounts Payable	234,170	129,134
Salary & Benefits Payable	527,512	498,608
Compensated Absences	693,696	606,880
Due to Providers	13,423,529	12,168,496
Due to Other Agencies	129,451	268,691
Deferred Revenue	18,241,754	22,620,998
Operating Lease Liability	933,546	1,168,953
Total Liabilities	\$ 34,183,659	\$ 37,461,761
 Net Assets		
Unrestricted	534,460	651,692
Board Designated	79,574	470,490
Total Net Assets	614,034	1,122,183
 Total Liabilities and Net Assets	 \$ 34,797,693	 \$ 38,583,944

Early Learning Coalition of Broward County, Inc.
Statement of Activities
For The Nine Months Ended March 31, 2026

	Mar 2026 Actual	FY 2026 YTD Actual	FY 2025 YTD Actual
Revenue			
Recurring			
DEL School Readiness	\$ 8,754,906	\$ 71,269,148.37	\$ 74,957,666
DEL School Readiness Match	562,176	4,650,423	4,820,767
DEL School Readiness Plus	30,659	236,717	44,700
DEL School Readiness Rate Differentials	1,481,833	11,807,794	11,730,471
DEL Program Assessments	37,234	246,126	270,862
DEL Voluntary Pre-K	3,287,734	26,936,086	28,809,375
CSC School Readiness	265,596	2,667,154	2,213,815
CSC Vulnerable Populations	422,584	5,093,663	3,981,290
Broward County School Readiness	264,532	2,682,373	3,069,455
United Way & Cities School Readiness	24,677	340,927	356,698
Miscellaneous Income	28,318	297,340	419,443
Subtotal Recurring Revenue	\$ 15,160,251	\$ 126,227,751	\$ 130,674,542
Total All Revenue	\$ 15,160,251	\$ 126,227,750.92	\$ 130,674,542
Expenses			
Direct Services			
School Readiness (State & Local Funds)	\$ 9,915,867	\$ 79,752,321	\$ 82,735,304
DEL Voluntary Pre-K	3,184,353	26,105,777	27,969,226
CSC Vulnerable Populations	380,364	4,551,938	3,655,681
Stipends and Grants to Providers	51,920	456,876	658,870
Subtotal Direct Services	\$ 13,532,503	\$ 110,866,912	\$ 115,019,081
Program Support			
Eligibility, Customer Services & Providers	\$ 804,897	\$ 7,418,677	\$ 7,128,826
Quality & Education	458,486	4,590,326	4,867,729
Subtotal Program Support	\$ 1,263,383	\$ 12,009,003	\$ 11,996,554
Total Program (Direct + Support)	\$ 14,795,886	\$ 122,875,915	\$ 127,015,636
Administration	379,775	3,568,662	3,751,018
Total Expenses	\$ 15,175,662	126,444,577	\$ 130,766,654
Change in net assets	\$ (15,411)	(216,826)	\$ (92,112)
Net assets, beginning of year		830,860	1,214,294
Net assets, end of the period		\$ 614,034	\$ 1,122,183

Early Learning Coalition of Broward County, Inc.
Budget to Actual
For The Period Ending March 31, 2026

Revenue:	FY26 Amendment 4	YTD Actual	Balance	% Budget Spent	Notes
Recurring					
DEL School Readiness	\$ 100,914,380	\$ 71,269,148	\$ 29,645,232	71%	Funds needed to cover differential shortfall
DEL School Readiness Match	5,888,044	4,650,423	1,237,621	79%	Additional \$450K from DEL expected in May
DEL School Readiness Plus	522,553	236,717	285,837	45%	New program, limited need
DEL School Readiness Rate Differentials	13,478,748	11,807,794	1,670,954	88%	Statewide shortfall, SR \$\$ covers
DEL Program Assessments	329,069	246,126	82,943	75%	
DEL Voluntary Pre-K	35,642,312	26,936,086	8,706,226	76%	
CSC School Readiness	4,415,992	2,667,154	1,748,838	60%	Funds may be carried over in FY27
CSC Vulnerable Populations	6,084,019	5,093,663	990,356	84%	New program rules, expenditures tapering off
Broward County School Readiness	3,390,149	2,682,373	707,776	79%	
United Way & Cities School Readiness	400,000	340,927	59,073	85%	Intermittent Revenue
Miscellaneous Income	390,868	297,340	93,528	76%	
Total All Revenue	\$ 171,456,134	\$ 126,227,751	\$ 45,228,383	74%	
Expense					
Child Care Slots and Incentives					
School Readiness (State & Local Funds)	\$ 109,765,745	\$ 79,752,321	\$ 30,013,424	73%	Full Utilization expected
DEL Voluntary Pre-K	33,945,059	26,105,777	7,839,282	77%	
CSC Vulnerable Populations	5,672,788	4,551,938	1,120,850	80%	New program rules, expenditures tapering off
Stipends and Grants to Providers	600,250	456,876	143,374	76%	
Total Child Care Slots and Incentives	\$ 149,983,842	\$ 110,866,912	\$ 39,116,930	74%	
Sub Recipient Expense					
Children's Forum	155,999	\$ 111,489	\$ 44,510	71%	
Total Sub Recipient Expense	\$ 155,999	\$ 111,489	\$ 44,510	71%	
ELC Operating Expense					
Salaries & Benefits	\$ 18,760,351	\$ 13,812,007	\$ 4,948,344	74%	
Attorneys	126,500	37,186	89,314	29%	Intermittent Expenditures
Auditors	55,858	56,638	(780)	101%	One-time 403B Compliance Services
Consultants & Temps	228,000	182,960	45,040	80%	Intermittent Expenditures
Staff & Board Travel & Training	50,222	40,126	10,096	80%	Intermittent Expenditures
Insurance	82,317	63,715	18,602	77%	
Office Rent, Utilities & Maintenance	524,985	379,756	145,229	72%	
Office Machine & Storage Leases	4,806	3,012	1,794	63%	Savings from Vendor Change
Software Licenses	224,006	162,213	61,793	72%	
Internet, Email, Phones	116,016	89,678	26,338	77%	
Cell Phones	95,000	64,929	30,071	68%	Fewer cell phones issued this FY
Sponsorships & Memberships	81,299	70,644	10,655	87%	Intermittent Expenditures
Books for Kids	225,000	139,906	85,094	62%	Intermittent Expenditures
Instructional Materials	100,000	23,425	76,575	23%	Intermittent Expenditures
Other Operating Costs	233,731	131,858	101,873	56%	Intermittent Expenditures
Computer Equipment & Software	23,250	22,230	1,020	96%	Intermittent Expenditures
Depreciation/Amortization	-	185,895	(185,895)	0%	ARPA Software Amortization, Non-Cash Expense
Unallocated (Budget Only)	384,953		384,953	0%	
Total ELC Operating Expense	\$ 21,316,294	\$ 15,466,176	\$ 5,850,118	73%	
Total Operating & Sub-Recipient Expense	\$ 21,472,293	\$ 15,577,665	\$ 5,894,628	73%	
Total Expense	\$ 171,456,135	\$ 126,444,577	\$ 45,011,558	74%	

ITEM#/MEETING	B265FIN2 / Board
MEETING DATE:	May 11, 2026
SUBJECT:	FY 2026 Budget Amendment #5
FOR ACTION:	YES
RECOMMENDED ACTION:	Approve the FY2026 Budget Amendment #5 as Presented
AS RECOMMENDED BY:	Finance Committee / May 5, 2026
FINANCIAL IMPACT:	\$448,908 Net Increase to FY26 Revenue and Expense
ELC STAFF LEAD:	C. Klima

Background Information:

In June 2025, the Board approved a preliminary annual budget that reflected estimated revenues and expenditures pending receipt of the actual grant award letters from funders. In September, the Board approved Amendment Number 1 after the Division of Early Learning (DEL) issued final notices of award for FY26 in August. In November 2025, February 2026, and March 2026, the Board approved Amendment Numbers 2, 3, and 4 with further updates to local funding and grants allocations revenue. Amendment Number 5 reflects additional funding expected to be awarded by DEL in May.

Current Status:

One material change is included in FY26 Budget Amendment #5:

- **\$448,908 Increase to DEL School Readiness Match funding allocation for FY26:**
In February 2026, DEL will award an additional \$448,908 in School Readiness Match funding to Broward by redistributing unspent funds from other Coalitions. Broward was one of several Coalitions that requested (and received) an increase.
- At the May 5, 2026, Finance Committee meeting we discussed a new, last minute opportunity to receive an additional allocation for School Readiness base funding that DEL made available on the same day. Staff proposed requesting an additional \$1.5 million for slots pending analysis of April expenditures and projected utilization through the end of the year. The Committee members approved the proposed request that is now pending DEL review and approval. The additional funds will be applied to slots.

Finance Committee Recommendation:

Approve the FY2026 Budget Amendment #5 as Presented

Supporting Documents:

- Amendment #5 and Three-Year Comparison

FY2026 Proposed Budget by Business Activity as Amended (#5)



	Child Care Slots	Program Support Subsidized Child Care & CCR&R	Education & Quality Services	Administration	Total Budget
Revenue:					
Recurring					
DEL School Readiness Base	\$ 82,514,668	\$ 7,219,650	\$ 5,817,495	\$ 5,362,567	\$ 100,914,380
DEL School Readiness Match	6,336,952	-	-	-	6,336,952
DEL School Readiness Plus	496,426	-	-	26,128	522,553
DEL School Readiness Rate Differentials	13,478,748	-	-	-	13,478,748
DEL Program Assessments	-	-	329,069	-	329,069
DEL - Voluntary Pre-K	33,945,059	1,272,940	-	424,313	35,642,312
CSC - School Readiness	3,974,393	331,199	-	110,400	4,415,992
CSC - Vulnerable Populations	5,672,788	308,423	-	102,808	6,084,019
Broward County- School Readiness	3,013,466	282,512	-	94,171	3,390,149
United Way & Cities - School Readiness	400,000	-	-	-	400,000
Miscellaneous Grants & Program Income	-	-	375,064	15,804	390,868
Total Revenue	\$ 149,832,500	\$ 9,414,725	\$ 6,521,628	\$ 6,136,190	\$ 171,905,042
Expense:					
Child Care Slots					
DEL School Readiness	\$ 110,214,653	\$ -	\$ -	\$ -	\$ 110,214,653
DEL - Voluntary Pre-K	33,945,059	-	-	-	33,945,059
CSC - Vulnerable Populations	5,672,788	-	-	-	5,672,788
Grants/Stipends	-	-	600,250	-	600,250
Total Slots & Grants/Stipends	\$ 149,832,500	\$ -	\$ 600,250	\$ -	\$ 150,432,750
Sub Recipient Expense					
Children's Forum	-	-	120,525	35,474	155,999
211-Broward	-	-	-	-	-
Total Sub Recipient Expense	\$ -	\$ -	\$ 120,525	\$ 35,474	\$ 155,999
ELC Operating Expense					
Staff Costs	\$ -	\$ 9,320,678	\$ 5,223,131	\$ 4,216,542	\$ 18,760,351
Attorneys	-	-	-	126,500	126,500
Auditors	-	-	-	56,638	56,638
Consultants	-	131,000	82,000	15,000	228,000
Staff & Board Travel	-	16	30,206	20,000	50,222
Insurance	-	47,535	21,499	13,283	82,317
Office Rent & Utilities	-	308,189	134,004	82,792	524,985
Office Machines & Storage	-	-	-	4,806	4,806
Software Licenses	-	13,200	500	210,306	224,006
Phones/Internet/Web Page	-	66,995	30,300	18,721	116,016
Cell Phones	-	30,900	44,040	20,060	95,000
Sponsorships & Memberships	-	25,000	20,000	36,299	81,299
Books for Kids	-	-	225,000	-	225,000
Instructional Materiels	-	-	100,000	-	100,000
Fees, Supplies & Other Misc Ops Costs	-	2,000	18,088	213,643	233,731
Computer Equipment	-	-	-	23,250	23,250
Furniture & Fixtures	-	-	-	-	-
Unallocated (Budget Only)	-	(530,789)	(127,916)	1,042,877	384,173
Total ELC Operating Expense	\$ -	\$ 9,414,725	\$ 5,800,853	\$ 6,100,716	\$ 21,316,294
Total ELC Operating Expense & Subs	\$ -	\$ 9,414,725	\$ 5,921,378	\$ 6,136,190	\$ 21,472,293
Total Expense	\$ 149,832,500	\$ 9,414,725	\$ 6,521,628	\$ 6,136,190	\$ 171,905,042
Revenue over Expense	\$ -	\$ -	\$ -	\$ -	\$ -

Proposed FY2026 Budget Three Year Comparison



	FY2024 Actual	FY2025 Actual	FY26 Amendment 4 Approved Mar	FY26 Amendment 5 Proposed	Change (Amendment 5 over Amendment 4)	Reason for Change
Revenue:						
DEL School Readiness Base	\$ 93,931,612	\$ 101,099,137	\$ 100,914,380	\$ 100,914,380	\$ -	New Funds
DEL School Readiness Match	5,556,627	6,018,719	5,888,044	6,336,952	448,908	
DEL School Readiness Plus	-	100,804	522,553	522,553	-	
DEL School Readiness Rate Differentials	14,567,236	15,979,123	13,478,748	13,478,748	-	
DEL Program Assessments	342,436	332,751	329,069	329,069	-	
DEL - Voluntary Pre-K	38,129,394	38,240,103	35,642,312	35,642,312	-	
CSC - School Readiness	3,140,760	2,556,998	4,415,992	4,415,992	-	
CSC - Vulnerable Populations	4,082,473	5,734,358	6,084,019	6,084,019	-	
Broward County- School Readiness	4,160,311	3,885,106	3,390,149	3,390,149	-	
United Way & Cities - School Readiness	536,964	515,416	400,000	400,000	-	
Miscellaneous Grants & Program Income	156,922	472,869	390,868	390,868	-	
Subtotal Recurring Revenue	\$ 164,604,734	\$ 174,935,384	\$ 171,456,134	\$ 171,905,042	\$ 448,908	
Non-Recurring Pandemic Relief	\$ 23,230,937	\$ -	\$ -	\$ -	\$ -	
Total All Revenue	\$ 187,835,671	\$ 174,935,384	\$ 171,456,134	\$ 171,905,042	\$ 448,908	
Expense:						
Child Care Slots & Grants/Stipends						
School Readiness Funding Pool	\$ 104,641,890	\$ 110,805,431	\$ 109,765,745	\$ 110,214,653	\$ 448,908	New Funds
DEL - Voluntary Pre-K	37,002,859	37,060,403	33,945,059	33,945,059	-	
CSC - Vulnerable Populations	3,653,205	5,225,073	5,672,788	5,672,788	-	
Grants/Stipends	19,664,549	912,864	600,250	600,250	-	
Total Slots & Grants/Stipends	\$ 164,962,502	\$ 154,003,772	\$ 149,983,842	\$ 150,432,749	\$ 448,908	
Sub Recipient Expense						
Children's Forum	242,071	210,969	155,999	155,999	\$ -	
211-Broward	435,500	228,621	-	-	-	
Total Sub Recipient Expense	\$ 677,571	\$ 439,590	\$ 155,999	\$ 155,999	\$ -	
ELC Operating Expense						
Staff Costs	\$ 17,961,016	\$ 18,130,952	\$ 18,760,351	\$ 18,760,351	-	Tax Filing
Attorneys	64,678	61,470	126,500	126,500	-	
Auditors	32,500	51,330	55,858	56,638	780	
Consultants	602,299	210,885	228,000	228,000	-	
Staff & Board Travel	90,187	50,646	50,222	50,222	-	
Insurance	69,516	74,960	82,317	82,317	-	
Office Rent & Utilities	518,538	500,716	524,985	524,985	-	
Office Machines	4,806	4,545	4,806	4,806	-	
Software Licenses	322,962	232,636	224,006	224,006	-	
Phones/Internet/Web Page	138,853	124,195	116,016	116,016	-	
Cell Phones	96,662	94,451	95,000	95,000	-	
Sponsorships & Memberships	108,550	92,254	81,299	81,299	-	
Books for Kids	534,576	298,776	225,000	225,000	-	
Instructional Materials	457,169	50,656	100,000	100,000	-	
Fees, Supplies & Other Misc Ops Costs	321,597	352,913	233,731	233,731	-	
Computer Equipment	29,907	50,253	23,250	23,250	-	
Furniture & Fixtures	86,862	4,041	-	-	-	
Depreciation & Software Amortization	4,777	489,777	-	-	-	
Unallocated (Budget Only)			384,953	384,173	(780)	
Total ELC Operating Expense	\$ 21,445,455	\$ 20,875,457	\$ 21,316,293	\$ 21,316,294	\$ 0	
Total ELC Operating Expense & Subs	\$ 22,123,026	\$ 21,315,047	\$ 21,472,292	\$ 21,472,293	\$ 0	
Total Expense	\$ 187,085,528	\$ 175,318,819	\$ 171,456,134	\$ 171,905,042	\$ 448,908	
Revenue over Expense	\$ 750,143	\$ (383,434)	\$ -	\$ -	\$ 0	

ITEM/MEETING	B265RB1 / Board
MEETING DATE:	May 11, 2026
SUBJECT:	FY 2026 Estimated Related Party Travel Purchase
FOR ACTION:	Yes
RECOMMENDED ACTION:	Approve FY 2026 Estimated Related Party Travel Purchase for Laurie Sallarulo to Attend Learners to Earners Conference in Tampa on June 23, 2026
AS RECOMMENDED BY:	Exec Committee / May 5, 2026
FINANCIAL IMPACT:	Estimate: \$900-\$1,000 FY26 Budget
ELC STAFF LEAD	C. Klima

Background Information:

In accordance with Florida Statutes and the DEL Grant Agreement, related parties must declare a conflict and abstain from voting for related party contracts and purchases where they are an interested party as an individual or as an organizational representative.

According to the Coalition’s DEL Grant Agreement (the full text of the section is attached), related party activities and/or conflicts of interest occur when, for any transaction, the benefits of an interested party may be seen as competing with those of the State of Florida. Such conflicts of interest:

- May be financial or non-financial.
- May include actual, potential, and perceived conflicts of interest.
- Include organizational conflicts of interest that occur because of a relationship with an affiliate or subsidiary organization.
- May occur due to governing board members and/or active entity employees.

Current Status:

Below is a list of estimated amounts of requested FY 2026 related party purchases and agreements.

Item No.	Estimated Amount	Related Party and Affiliated Organization	Activity
a.	\$900 - \$1,000	Laurie Sallarulo, Board Chair	Attend Learners to Earners Conference in Tampa on June 23, 2026

Exec Committee Recommendation:

Approve FY 2026 Estimated Related Party Travel Purchase for Laurie Sallarulo to Attend Learners to Earners Conference in Tampa on June 23, 2026

Supporting Documentation:

- Related party disclosure requirements under DEL Grant Agreement
- Conference Agenda

**DEL FY2024-25 GRANT AGREEMENT
EXHIBIT III AUDIT REQUIREMENTS (Page 56)**

- 1. Related party disclosures.** The ELC shall ensure all related party transactions are included in the financial statement footnote disclosures in accordance with requirements defined in Financial Accounting Standards Board (FASB) *Accounting Standards Codification (ASC) 850, Related Party Disclosures*. In addition, the grantee shall comply with all applicable provisions of Chapter 112, F.S., Public Officers and Employees, as required by s. 1002.83(9) and s. 1002.84(21), F.S., for related party transactions.
 - 1.1.** Documentation of related party activity to support proper written notification to the entity's governing board is required and must be submitted to DEL for review/acceptance. Such supporting documentation includes the following items.
 - 1.1.1.** The impacted individual must complete the necessary conflict of interest disclosure forms.
 - 1.1.2.** Any governing board member(s) benefiting from the activity must disclose the conflict of interest in advance in writing and must abstain from the vote process.
 - 1.1.3.** Meeting minutes that reflect a valid vote of approval by two-thirds (2/3) vote of the entire membership of the governing board.
 - 1.1.4.** A copy of the Agreement or written summary of the transaction including the start date, purpose, amount/cost incurred, and funding/OCA code(s) charged.
 - 1.1.5.** Related documentation to verify compliance with state purchasing rules.
 - 1.2.** No related party activities may be executed without approval from the Division.
 - 1.2.1.** Transactions under twenty-five thousand dollars (\$25,000) must be submitted to DEL for processing within thirty (30) days after receipt of governing board approval.
 - 1.2.2.** Transactions of twenty-five thousand dollars (\$25,000) or more must be submitted to DEL for prior written approval before the contract/Agreement/activity can be executed.
 - 1.3.** Related party activities and/or conflicts of interest occur when for any transaction the benefits of an interested party may be seen as competing with those of the State of Florida. Such conflicts of interest:
 - 1.3.1.** May be financial or non-financial.
 - 1.3.2.** May include actual, potential, or perceived conflicts of interest.
 - 1.3.3.** Include organizational conflicts of interest that occur because of a relationship with an affiliate or subsidiary organization.
 - 1.3.4.** May occur due to governing board members and/or active entity employees.
 - 1.4.** The ELC shall submit one electronic copy of the support files described above in Section 2.1 and any other supporting files considered necessary electronically to the report recipient indicated in Exhibit VI, List of Reports. If the ELC does not have access to the DEL SharePoint site, DEL will provide alternative written instructions.

Contract List FY26

Contracting Party	Amount	Purpose	Type	Term	Status	Contract No.
Division of Early Learning	\$168,657,297	School Readiness, VPK	Revenue	7/1/25-6/30/26	Active	EL096
Children's Services Council	\$7,033,171	Vulnerable Populations	Revenue	10/1/24-9/30/25	Expired	23-2581
Children's Services Council	\$4,773,314	Vulnerable Populations	Revenue	10/1/25-9/30/26	Active	23-2581
Children's Services Council	\$3,592,850	Financially Assisted Child Care	Revenue	10/1/24-9/30/25	Expired	23-2580
Children's Services Council	\$3,592,850	Financially Assisted Child Care	Revenue	10/1/25-9/30/26	Active	23-2580
Broward County	\$3,131,795	SR Match & Special Needs	Revenue	10/1/24-9/30/25	Expired	23-CP-CSA-3516-01
Broward County	\$3,000,000	SR Match & Special Needs	Revenue	10/1/25-9/30/26	Active	23-CP-CSA-3516-01
A.D. Henderson Foundation	\$269,280	Peer Support Specialists	Revenue	7/1/24-6/30/26	Active	224007
A.D Henderson Foundation	\$70,000	Food and Training Support	Revenue	10/23/24-6/30/26	Active	224031
Children's Forum	\$181,000	Help Me Grow	Revenue	7/1/25-6/30/26	Active	25-529-HMGFA-04
United Way	\$136,500	SR Match Funds	Revenue	7/1/25-6/30/26	Active	1718-04-06-01
City of Fort Lauderdale	\$100,000	SR Match Funds	Revenue	10/1/24-9/30/25	Expired	CAM 24-0947
City of Fort Lauderdale	\$100,000	SR Match Funds	Revenue	10/1/25-9/30/26	Active	CAM 25-1004
City of Pompano Beach	\$20,000	SR Match Funds	Revenue	10/1/24-9/30/25	Expired	-
City of Pompano Beach	\$15,000	SR Match Funds	Revenue	10/1/25-9/30/26	Active	-
City of Deerfield	\$15,000	SR Match Funds	Revenue	10/1/24-9/30/25	Expired	-
City of Deerfield	\$18,750	SR Match Funds	Revenue	10/1/25-9/30/26	Active	-
City of Hollywood	\$15,000	SR Match Funds	Revenue	10/1/24-9/30/25	Expired	-
City of Hollywood	\$15,000	SR Match Funds	Revenue	10/1/25-9/30/26	Active	-
Crown Center	\$4,877,208	Office Lease & Maintenance	Lease	7/16/18-2/16/28	Active	4852-0671-1913.3
Broward County School Board	\$41,326	Gulfstream Early Learning Ctr	Lease	9/5/25-9/4/28	Active	
Broward County School Board	\$37,839	Gulfstream Early Learning Ctr	Lease	9/5/22-9/4/25	Expired	
Children's Forum	\$708,974	INCENTIVE\$ Program	Sub Recipient	7/1/25-6/30/26	Active	ELCB1-FY26
Scholastic, Inc	\$1,075,000	Bookworms Books	Vendor	7/1/24-6/30/27+2	Active	ELCB27
Maro Polo Learning,	\$285,012	Learning Technology	Vendor	5/1/24-9/20/25	Expired	ELCB88
Age of Learning	\$269,500	Learning Technology	Vendor	5/15/24-11/15/25	Expired	ELCB22
UKG	\$270,000	Payroll Processing	Vendor	7/25/25-12/31/31	Active	325445
Citrin Cooperman & Co, LLP	\$258,661	Auditors	Vendor	10/16/24-10/15/29	Active	ELCB36
Citrin Cooperman Advisors, LLC	\$31,775	Tax Advisors	Vendor	10/16/24-10/15/29	Active	ELCB35
Webauthor.com	\$250,000	CCR&R Search Software	Vendor	5/01/24-9/30/26	Active	ELCB7
Webauthor.com	\$184,992	CRM Software	Vendor	7/1/24-6/30/26 +3	Active	ELCB24
Intermedia, Inc	\$220,155	Voice Over IP Services	Vendor	9/16/24-9/15/27	Active	ELCB31
First Call for Help/211 Broward	\$125,000	Community Referral Services	Vendor	7/1/25-6/30/26	Active	ELCB40
AT&T	\$95,000	Cell Phones and Hot Spots	Purchase Order	7/1/25-6/30/26	Ongoing	State Term Contract
Goren, Cherof, Doody & Ezrol,	\$75,000	Legal Services	Vendor	7/1/25-6/30/26	Active	POC 22-5024-00-FY26
Bryant, Miller, Olive,	\$25,000	Legal Services- Labor	Vendor	7/1/25-6/30/26	Active	ELCB4-R1
Klausner Group	\$25,000	Legal Services- ERISA	Vendor	7/11/25-6/30/26	Active	ELCB3-R1
Crown Castle	\$62,480	Internet Services	Vendor	3/24/24-3/23/27	Active	
Allison Gonzalez	\$60-500	CLASS Assessor Services	Vendor	10/1/24-9/30/26	Active	ELCB33
Maria Lopez	\$60,500	CLASS Assessor Services	Vendor	10/1/24-9/30/26	Active	ELCB34
Lianne Betancourt	\$19,000	CLASS Assessor Services	Vendor	10/1/24-9/30/26	Active	ELCB32
BlueJean Software, Inc.	\$30,000	Referral Platform	Vendor	7/1/24-6/30/26	Active	ELCB23
Sharp	\$35,000	Copier and Printer Rental	Purchase Order	12/1/20-11/30/25	Expired	101-0018142
Toshiba	\$35,000	Copier and Printer Rental	Purchase Order	12/1/25-11/30/30	Active	State Term Contract
ADP	\$33,522	Payroll Processing	Vendor	7/1/06-1/31/26	Expired	
CPR954	\$30,000	CPR and First Aid Training	Vendor	8/15/24-6/30/26+3	Active	ELCB30
Causetech DBA Achieve	\$10,447	Website Hosting	Vendor	7/1/24-6/30/26+3	Active	ELCB25
Vantiv Health	\$12,000	Appointment Software	Vendor	7/1/24-6/30/26	Active	ELCB26
Momentive	\$9,105	MIP Service Contract	Vendor	6/20/25-6/19/26	Active	
Comcast	\$4,731	Internet Services	Vendor	7/1/25-6/30/26	Active	
Corporate Trans/Language Link	\$2,000	Translation Services	Purchase Order	7/1/25-6/30/26	Active	
FL Dept of Law Enforcement	\$1,500	LiveScan Service	Vendor	10/29/18-Ongoing	Active	

Contracting Party	Amount	Purpose	Type	Term	Status	Contract No.
School Board of Broward County	\$0	<i>Cooperation Agreement</i>	MOU	1/20/21-6/1/43	Active	
Brown & Brown	\$0	<i>Information Sharing</i>	BAA	8/1/25-7/31/30	Active	
Broward County J Cotterman Ctr	\$0	<i>Cooperation Agreement</i>	MOU	11/18/20-1/17/25	Expired	
Child Abuse Prevention-CAPTA	\$0	<i>Cooperation Agreement</i>	MOU	9/1/21-8/31/29	Active	
Seventeenth Circuit Court	\$0	<i>Cooperation Agreement</i>	MOU	6/23/20-Ongoing	Active	
University of Florida	\$0	<i>Data Sharing Agreement</i>	MOU	1/1/19-Ongoing	Active	
University of Florida	\$0	<i>Data Sharing Agreement</i>	MOU	8/19/25-Ongoing	Active	
Language Environment Analysis (LENA) Grow	\$0	<i>Cooperation Agreement</i>	MOU	11/1/25-6/30/26	Active	



FYI 4 – Cash Disbursements

In accordance with ELC Cash Disbursement Policy Approved September 12, 2019, cash disbursements issued by ELC in amounts greater than \$1,000 and less than \$35,000 are submitted to the ELC Board for review monthly.

Cash disbursement for February 2026

Vendor Name	Amount	Purpose
ADP, Inc.	1,548.80	December 2025/Q4 Y/E Info- Tax Reporting W-2'S
Alison Gonzalez	2,725.00	CLASS Observations for Jan 2026
AT&T Mobility	5,880.93	February 2026 Cell phone and Data Charges
Business Card	8,154.34	Bank of America Ops Purchases C. Klima (No individual items > \$1,000)
Business Card-Aatrix	2,064.20	1099-NEC Processing Service
Colonial Life Accident Insurance Company	11,806.42	January 2026 Employee Benefits
Dell Marketing LP	20,442.15	February 2026 Dell Pro 16 (PC16250) BTX Base
Eldad Simovitch DBA CPR954 LLC	1,100.00	January 2026 CPR Training Services
Eldad Simovitch DBA CPR954 LLC	1,130.00	February 2026 CPR Training Services
First Call for Help of Broward Inc dba 211	10,425.00	January 26 Community Resource and Referral Services
Goren, Cherof, Doody, & Ezrol, PA	1,850.00	January 2026 Legal Services Fees
Indeed	2,500.00	January 2026 Job Posting
Intermedia.net	2,140.00	February 2026 Efax
Intermedia.net	1,201.20	February 26 Microsoft Defende
Intermedia.net	6,531.30	February 26 VOIP Phone Services
Maria Lopez	6,075.00	CLASS Observations for Jan 2026
Scholastic Inc.	11,717.76	Children's Books
The Lincoln National Life Insurance Comp	27,159.17	March 2026 Employee Benefit
The School Board of Broward County	1,147.27	February 2026 Gulfstream Lease (Utility & Custodial Fees)
United States Treasury - IRS	14,707.60	Levy Payment for School OF Excellence



FYI 4 – Cash Disbursements

In accordance with ELC Cash Disbursement Policy Approved September 12, 2019, cash disbursements issued by ELC in amounts greater than \$1,000 and less than \$35,000 are submitted to the ELC Board for review monthly.

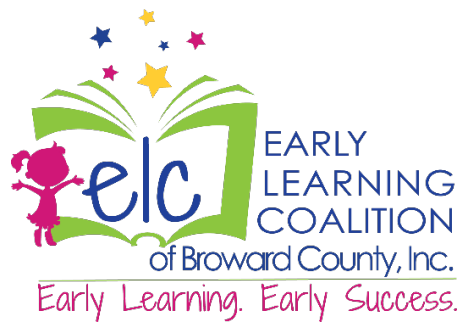
Cash disbursement for March 2026

Vendor Name	Amount	Purpose
AT&T Mobility	6,375.86	March 2026 Cell phone and Data Charges
Business Card	6,725.96	Bank of America Ops Purchases C. Klima (No individual items > \$1,000)
Business Card - 211 Broward	1,250.00	Non-Profit table for 2026 211 awards
Children's Services Council of Broward Co.	25,000.00	Family Resource Guide 26/27
Citrin Cooperman & Company LLP	6,299.00	Audit of Financial Statement as of Dec 2025 through Mar 2026
Citrin Cooperman Advisors LLC	3,568.95	February to March 2026 Preparation of form 990
Colonial Life & Accident Insurance Comp	11,722.40	February 2026 Employee Benefits
Eldad Simovitch DBA CPR954 LLC	1,130.00	March 2026 CPR Training Services
First Call for Help of Broward Inc dba 211	10,425.00	February 26 Community Resource and Referral Services
Florida Department of Education - DEL	2,291.70	E40010 SRRecon Balance Return to DEL
Goren, Cherof, Doody, & Ezrol, PA	4,027.10	February 2026 Legal Services Fees
Indeed	2,500.00	February 2026 Job Posting
Intermedia.net	2,140.00	February 2026 Efax
Intermedia.net	1,201.20	March 26 Microsoft Defender
Intermedia.net	6,537.86	March 26 VOIP Phone Services
Maria Lopez	4,525.00	CLASS Observations for Feb 2026
Scholastic Inc.	6,777.45	Children's Books
Staples, Inc. DBA Staples Contract &	1,784.09	January 2026 Office Supplies
State of Florida - Department of Financial	1,413.82	Remit unclaimed Prop to Agency
Teachstone Training LLC	3,500.00	Class Calibration Cohort Training
The Lincoln National Life Insurance Comp	27,930.08	April 2026 Employee Benefits
The School Board of Broward County	1,147.27	March 2026 Gulfstream Lease (Utility & Custodial Fees)



FY26 Match Fundraising Report

Funder	Status	Amount
Coconut Creek	Approved	21,385
Cooper City	No Funding Available	-
Coral Springs (Community Chest)	Approved	1,500
Dania Beach	No Funding Available	-
Davie	No Funding Available	-
Deerfield Beach	Approved	18,750
Ft. Lauderdale	Approved	100,000
Hallandale Beach	Approved	18,903
Hollywood	Approved	15,000
Lauderdale By The Sea	Approved	1,000
Lauderdale Lakes	No Funding Available	-
Lauderhill	Approved	10,000
Lighthouse Point	Approved	1,800
Margate	Application Pending	1,000
Miramar	Approved	5,000
North Lauderdale	Approved	15,000
Oakland Park	Not Selected	-
Parkland	Approved	3,000
Pembroke Park (Town)	Approved	2,186
Pembroke Pines	Approved	35,000
Plantation	Approved	21,900
Pompano Beach	Approved	15,000
Southwest Ranches	No Funding Available	-
Sunrise	Approved	60,000
Tamarac	No Funding Available	-
West Park	No Funding Available	-
Weston	Approved	4,355
Wilton Manors	Approved	4,240
		355,019
United Way	Committed as of July 1	136,500
Child Care Providers	Committed as of July 1	600,000
Broward County	Committed as of July 1	3,000,000
CSC	Committed as of July 1	1,796,525
	Total SR Match	5,888,044



Legend:

Bolded Items: Recently Added/Updated

Grayed Out: Past Events

Board Engagement Calendar FY 25-26

Childcare Small Business Site Visits

*Please email Melody Martinez at Mmartinez@elcbroward.org if you would like to RSVP for a site visit.

Date	Childcare Center Name	Address	Time
<i>Sep. 25, 2025</i>	<i>Pacesetter Academy</i>	<i>10950 Pembroke Rd. Miramar, FL 33025</i>	<i>9:30 AM – 11:00 AM</i>
<i>Nov. 12, 2025</i>	<i>Emerald Hills School</i>	<i>3270 Stirling Rd. Hollywood, FL 33021</i>	<i>9:30 AM – 11:00 AM</i>
<i>Dec. 11, 2025</i>	<i>Early Learning Center of Margate</i>	<i>Cancelled</i>	<i>9:30 AM – 11:00 AM</i>
<i>Jan. 13, 2026</i>	<i>KIA Creative Minds Preschool</i>	<i>191 E Commercial Blvd. Ft. Lauderdale, FL 33334</i>	<i>9:30 AM – 11:00 AM</i>
Feb. 10, 2026	Foundation Montessori	9470 NW 24th St, Sunrise, FL 33322	9:30 AM - 11:00 AM
Mar. 10, 2026	Little Bee's Academy	185 NE 2nd Ave, Deerfield Beach, FL 33441	9:30 AM - 11:00 AM
Apr. 30, 2026	Soaring Eagles Academy	5835 N University Dr, Tamarac, FL 33321	9:30 AM - 11:00 AM

Monthly PLAN Meetings

ELC Broward: 1475 W. Cypress Creek Rd., Suite 301, Fort Lauderdale, FL 33309

Date	Location	Time
<i>Jul. 16, 2025</i>	<i>ELC Broward, Training Room</i>	<i>10:00 AM – 12:00 PM</i>
<i>Aug. 20, 2025</i>	<i>ELC Broward, Training Room</i>	<i>10:00 AM – 12:00 PM</i>
<i>Sep. 17, 2025</i>	<i>ELC Broward, Training Room</i>	<i>10:00 AM – 12:00 PM</i>
<i>Oct. 15, 2025</i>	<i>ELC Broward, Training Room</i>	<i>10:00 AM – 12:00 PM</i>
<i>Nov. 19, 2025</i>	<i>ELC Broward, Training Room</i>	<i>10:00 AM – 12:00 PM</i>
<i>Dec. 17, 2025</i>	<i>ELC Broward, Training Room</i>	<i>10:00 AM – 12:00 PM</i>
<i>Jan. 21, 2026</i>	<i>ELC Broward, Training Room</i>	<i>10:00 AM – 12:00 PM</i>
Feb. 18, 2026	ELC Broward, Training Room	10:00 AM - 12:00 PM
Mar. 18, 2026	ELC Broward, Training Room	10:00 AM - 12:00 PM
Apr. 15, 2026	ELC Broward, Training Room	10:00 AM - 12:00 PM
May 20, 2026	ELC Broward, Training Room	10:00 AM - 12:00 PM

ELC Kindness Counts Event & Author Reading

*Please email Lizbeth DelVecchio at Ldelvecchio@elcbroward.org if you would like to RSVP for one of our Author Reading Events.

Date	Location	Time
<i>Oct. 21-22, 2025</i>	<i>ELC Broward, Model Classroom</i>	<i>10:30 AM – 12:00 PM</i>

ELC Broward Celebrates Read for the

*Please email Lizbeth DelVecchio at Ldelvecchio@elcbroward.org if you would like to RSVP for our Read for the Record

Date	Location	Time
Feb. 24, 2026	ELC Broward, Model Classroom	10:00 AM – 11:30 AM

ELC Broward's Annual State of Childcare

*Please email Melody Martinez at Mmartinez@elcbroward.org if you would like to RSVP to this

Date	Location	Time
TBD	TBD	TBD

A Day in "K"indergarten

*Please email Lizbeth DelVecchio at Ldelvecchio@elcbroward.org if you would like to RSVP to our Day in K

Date	Location	Time
TBD	Museum of Discovery & Science (401 SW 2nd St, Fort Lauderdale, FL 33312)	TBD

Notable Early Learning Conferences

Please Reach out to Melody Martinez at Mmartinez@elcbroward.org if you would like assistance organizing accommodations

Dates	Conference Name	Location	Registration Info
<i>Jul. 16-18, 2025</i>	<i>One-Goal Summer Conference</i>	<i>Tampa, FL</i>	<i>Click to Register</i>
Oct. 7-10, 2025	DEC2025	Portland, OR	Click to Register
Oct. 8-11, 2025	2025 Early Educators Leadership Conference	Orlando, FL	Click to Register
Oct. 15-19, 2025	Florida Association for the Education of Young Children (FLAEYC)	Orlando, FL	Click to Register
<i>Nov. 19-22, 2025</i>	<i>NAEYC Annual Conference</i>	<i>Orlando, FL</i>	<i>Click to Register</i>
<i>Jan. 22-24, 2026</i>	<i>Southern Early Childhood Association Conference</i>	<i>Huntsville, AL</i>	<i>Click to Register</i>
<i>Jan. 26-29, 2026</i>	<i>National Head Start Winter Leadership Institute</i>	<i>Washington, D.C.</i>	<i>Click to Register</i>
Mar. 12-14, 2026	Virginia Association for the Education of Young Children (vaaeyc)	Hampton, VA	Click to Register
Apr. 16-17, 2026	Rocky Mountain Early Childhood Conference	Denver, CO	Click to Register
Apr. 28-29, 2026	InterAct CLASS Summit	Chicago, IL	Click to Register
May 3-6, 2026	Childcare Aware 2025 Symposium	Arlington, VA	Click to Register
May 4-7, 2026	National Head Start Conference & Expo	Minneapolis, MN	Click to Register
June 9, 2026	2026 FL Prosperity & Economic Opportunity Solution Summit	Tampa, FL	Click to Register
June 23, 2026	2026 FL Learners to Earners Workforce Solution Summit	Tampa, FL	Click to Register
June 24-28, 2026	FL Family Childcare Home Association Annual Conference	Kissimmee, FL	Click to Register

ELC of Broward County

Committee Members 2025-2026

COMMITTEE	Member Name	Seat	By Laws
EXECUTIVE <i>4 needed for a Quorum</i>	<i>Members consist of the Chair, First Vice-Chair, Second Vice-Chair, Secretary, Treasurer, Immediate Past Chair (if applicable) and each of the chairs of the Standing Committees)</i>		
Officer	1 Laurie Sallarulo	Chair	effective 04/2014 - Governor appointment
Officer	2 Dawn Liberta	First Vice Chair/Governance	effective July 2024 - July 2027 (3 year term)
Officer	3 Michael Asseff	Second Vice Chair	effective July 2024 - July 2027 (3 year term)
Officer	4 Ellie Schrot	Secretary	effective May 2025 (3 year term)-Ellie appointed 5.12.25
Officer	5 Cindy Arenberg Seltzer	Treasurer/Finance Chair	effective July 2024 (3 year term)
	6 Amoy Reid	Nominating Com. Chair	effective July 2024 (3 year term)
	7 Renee Podolsky	Audit Com. Chair	effective July 2024 (3 year term)
FINANCE <i>5 needed for a Quorum</i>	<i>Members appointed by the Chair. Reports directly to the Board and shall consist of at least (5) five Members EXCLUDING CHAIR. No Term Limits</i>		
	1 Cindy Arenberg Seltzer	Chair	effective 07/01/24
	2 Michael Asseff	Member (Officer)	effective 12/15/25
	3 Maria Hernandez	Member	effective 06/14/23
	4 Dawn Liberta	Member (Officer)	effective 02/12/24
	5 Renee Podolsky	Member	
	6 Amoy Reid	Member	effective 05/12/25
	7 Laurie Sallarulo	Member (Board Chair)	
	8 Ellie Schrot	Member (Officer)	effective 12/15/25
	9 Zachary Talbot	Member	effective June 2020
PROGRAM REVIEW <i>4 needed for a Quorum</i>	<i>Members appointed by the Chair. Ad Hoc members with particular expertise may be appointed to assist in the given particular area of program. Reports directly to the Board and shall consist of at least (3) members EXCLUDING CHAIR. No Term Limits</i>		
	1 Maria Hernandez	Chair	effective 05/12/25
	2 Cindy Arenberg-Seltzer	Member (Officer)	effective 07/01/22
	3 Krystie Castillo	Member	effective 02/12/24
	4 Amy Hauser	Member	effective 02/10/25
	5 Dawn Liberta	Member (Officer)	effective 02/12/24
	6 Renee Podolsky	Member	effective 05/10/23
	7 Ellie Schrot	Member (Officer)	effective 06/14/23
AUDIT <i>4 needed for a Quorum</i>	<i>Members elected by Board. Consists of at least (5) five Members including Chair. Ad Hoc Members may be appointed to assist in accounting or financial management experience. No more than (1) one Member of the Finance Committee shall be a Member of the Audit Committee and in no event shall the chair of the Finance Committee be a Member of the Audit Committee. No Term Limits</i>		
	1 Renee Podolsky	Chair	effective July 2024 (3 year term)
	2 Michael Asseff	Member (Officer)	effective 02/12/24
	3 Sharonda Bailey	Member	effective 05/12/25
	4 Ellie Schrot	Member (Officer)	effective September 2024
	5 Traci Schweitzer	Member	effective 02/12/24
	6 Karen Taveras	Member	effective 09/09/25
GOVERNANCE <i>4 needed for a Quorum</i>	<i>Members Elected by Board. Consists of at least (5) five Members, EXCLUDING CHAIR. First Vice Chair shall serve as chair of the Governance Committee. No Term Limits</i>		
	1 Dawn Liberta	Chair	effective July 2024 (3 year term)
	2 Michael Asseff	Member (Officer)	effective 06/2020
	3 Kirk Englehardt	Member	effective 09/13/21
	4 Carol Hylton	Member	effective 02/2021
	5 Laurie Sallarulo	Member (Board Chair)	effective 09/15/22
	6 Renee Podolsky	Member	effective 10/06/22
	7 Amoy Reid	Member	effective 10/06/22
NOMINATING <i>4 needed for a Quorum</i>	<i>Members Elected by Board. Consists of at least (3) three Members who are not Officers of the Coalition. No Term Limits</i>		
	1 Amoy Reid	Chair	effective July 2024 (3 year term)
	2 Michael Asseff	Member (Officer)	effective 7/1/24
	3 Sharonda Bailey	Member	effective 04/27/22
	4 Krystie Castillo	Member	effective 05/12/25
	5 Laurie Salarullo	Member (Board Chair)	
	6 Traci Schweitzer	Member	effective 05/12/25
	7 Julie Winburn	Member	effective 05/2022
AD HOC FUNDRAISING <i>5 needed for a Quorum</i>	<i>Members appointed by the Chair. Reports directly to the Board and shall consist of at least (5) five Members EXCLUDING CHAIR. No Term Limits</i>		
	1 Michael Asseff	Co-Chair (Officer)	Co-Chair effective 06/14/23
	2 Traci Schweitzer	Co-Chair	Co-Chair effective 03/11/24
Re-established 8/2022	3 Krystie Castillo	Member	effective 02/12/24
Reports to Executive Comm	4 Kirk Englehardt	Member	effective 09/20/22
	5 Dawn Liberta	Member (Officer)	effective 02/12/24
	6 Amoy Reid	Member	effective 08/10/22
	7 Jessica Rodriguez	Member	effective 09/09/25
	8 Zachary Talbot	Member	effective 08/30/22
	9 Megan Turetsky	Member	effective 11/10/25
	* Beverly Batson (Honorary)	Non-Voting Member/ No Quorum	effective 12/16/24

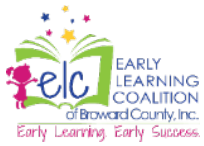


**Early Learning Coalition of Broward County
Board Attendance Chart FY 25-26**

QUORUM # NEEDED: 11

Board Members	Seat	Date commenced on Board	1st 'Sept 15	2nd 'Nov 17	3rd 'Feb 9	4th 'Mar 9	5th 'May 11	6th 'Jun 22	TOTAL FY ABSENCES	
1 Laurie Sallarulo	Chair	4.2014	X	V	X	X			0	
2 Dawn Liberta	First Vice Chair	10.16.23	X	V	X	X			0	
3 Michael Asseff	Second Vice Chair	5.7.2013	V	V	X	ABS			1	
4 Cindy Arenberg Seltzer	Treasurer	01/01/00	X	V	X	V			0	
5 Ellie Schrot	Secretary	6.2014	ABS	V	X	X			1	
6 Sharonda Bailey	Member	10.1.21	X	V	X	X			0	
7 Krystie Castillo	Member	10.16.23	V	V	ABS	V			1	
8 Jodi Davidson	Member	09.04.25	FM/X	V	X	V			0	
9 Kirk J. Englehardt	Member	4.2021	V	ABS	X	ABS			2	
10 Amy Hauser	Member	12.16.24	X	V	X	V			0	
11 Maria Hernandez	Member	11.14.22	X	ABS	X	V			1	
12 Carol Hylton	Member	9.2020	X	V	ABS	X			1	
13 Renee Podolsky	Member	6.2014	X	V	X	V			0	
14 Dr. Amoy Reid	Member	9.2019	V	V	X	V			0	
15 Jessica Rodriguez	Member	6/23/2025	X	V	X	V			0	
16 Traci Schweitzer	Member	10.16.23	X	V	X	X			0	
17 Zachary Talbot	Member	2.2020	V	V	X	ABS			1	
18 Karen Taveras	Member	6/23/2025	X	V	X	X			0	
19 Rebecca Thompson	Member				FM/X	X			0	
20 Megan Turetsky	Member	09.15.25		V	X	V			0	
21 Julie Winburn	Member	4.1.22	X	V	X	V			0	
VACANT - Gub. Private Sector										
VACANT - Private Sector										
Honorary Board Members		Start Date	Last Date	1st 'Sept 15	2nd 'Nov 17	4th 'Feb 9	5th 'Mar 9	6th 'May 11	7th 'Jun 22	TOTAL FY ABSENCES
1	Beverly Batson	06/17/24								
Members who left During FY 24-25 Term		1st Term Started	Last Date	1st 'Sept 15	2nd 'Nov 17	4th 'Feb 9	5th 'Mar 9	6th 'May 11	7th 'Jun 22	TOTAL FY ABSENCES
1										
2										
3										
V= Virtual Meeting										
X= Present at meeting										
ABS= Absent from Meeting										
P= phone attendance										
FM= First Meeting										
LM= Last Meeting										
Shaded areas - no meeting scheduled										

O:\Board\Board- Committee & Board Meetings\Board\FY 2024-2025



ELC of Broward County

FY 2025-2026 Board/Committee Meetings Calendar

July 2025							August 2025							September 2025							October 2025							November 2025							December 2025						
S	M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T	W	T	F	S
		1	2	3	4	5					1	2	1	2	3	4	5	6				1	2	3	4						1	1	2	3	4	5	6				
6	7	8	9	10	11	12	3	4	5	6	7	8	9	7	8	9	10	11	12	13	5	6	7	8	9	10	11	2	3	4	5	6	7	8	7	8	9	10	11	12	13
13	14	15	16	17	18	19	10	11	12	13	14	15	16	14	15	16	17	18	19	20	12	13	14	15	16	17	18	9	10	11	12	13	14	15	14	15	16	17	18	19	20
20	21	22	23	24	25	26	17	18	19	20	21	22	23	21	22	23	24	25	26	27	19	20	21	22	23	24	25	16	17	18	19	20	21	22	21	22	23	24	25	26	27
27	28	29	30	31			24	25	26	27	28	29	30	28	29	30				26	27	28	29	30	31		23	24	25	26	27	28	29	28	29	30	31				
						31																																			
January 2026							February 2026							March 2026							April 2026							May 2026							June 2026						
S	M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T	W	T	F	S
				1	2	3	1	2	3	4	5	6	7	1	2	3	4	5	6	7				1	2	3	4						1	2	1	2	3	4	5	6	
4	5	6	7	8	9	10	8	9	10	11	12	13	14	8	9	10	11	12	13	14	5	6	7	8	9	10	11	3	4	5	6	7	8	9	7	8	9	10	11	12	13
11	12	13	14	15	16	17	15	16	17	18	19	20	21	15	16	17	18	19	20	21	12	13	14	15	16	17	18	10	11	12	13	14	15	16	14	15	16	17	18	19	20
18	19	20	21	22	23	24	22	23	24	25	26	27	28	22	23	24	25	26	27	28	19	20	21	22	23	24	25	17	18	19	20	21	22	23	21	22	23	24	25	26	27
25	26	27	28	29	30	31								29	30	31				26	27	28	29	30			24	25	26	27	28	29	30	28	29	30					

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|--|--|--|---|---|--|--|
| <p>Board
<u>Mon. at 9:30 am</u></p> <ol style="list-style-type: none"> Sep 15, 25 Nov 17, 25 Dec 15, 25 Feb 9, 26 10 am
(& Retreat) Mar 9, 26 May 11, 26 Jun 29, 26 | <p>Finance/ Exec
<u>Tue. at 1:30 pm</u></p> <ol style="list-style-type: none"> Sep 9, 25 Nov 4, 25 Dec 9, 25 Feb 3, 26 Mar 3, 26 May 5, 26 Jun 23, 26 | <p>Governance
<u>(No Set Date/Time)</u></p> <ol style="list-style-type: none"> Sep 4, 25 at 10:30 am Nov 10, 25 at 10:30 am Jan 29, 26 at 12 pm Jun 15, 26 at 10 am | <p>Nominating
<u>(No Set Date/Time)</u></p> <ol style="list-style-type: none"> Aug 27, 25 at 10:30 am | <p>Audit
<u>(No Set Date/Time)</u></p> <ol style="list-style-type: none"> Sep 10, 25 at 10:00 am Mar 5, 26 at 10:30 am | <p>Program Review
<u>(No Set Date/Time)</u></p> <ol style="list-style-type: none"> Sep 5, 25 at 11:30 am Apr 16, 25 at 11:30 am | <p>Ad-Hoc Fundraising
<u>(No Set Date/Time)</u></p> <ol style="list-style-type: none"> Sep 22, 25 at 12:00 pm Jan 12, 26 at 2:00 pm |
|--|--|--|---|---|--|--|

ELC offices closed for holidays on:
 July 4 Independence; Sep 1 Labor; Oct 13 Columbus/Indigenous (Observance); Nov 11 Veterans; Nov 26; Nov 27 Thanksgiving; Nov 28 Day after Thanksgiving; Dec 25 Christmas; Jan 1 New Year's Day; Jan 19 MLK; Feb 16 President; Apr. 3 Spring Holiday; May 25 Memorial;

Federal Holidays:
 Oct 13 Columbus; Jun 19 Juneteenth;
Holidays:
 Sep 22-24 Rosh Hashanah; Oct 1-2 Yom Kippur; Feb 18 Ash Wed; Mar 16-20 Spring Break; Apr 3 Good Friday

Broward Public Schools:
First Day of School: August 10, 2025, Last Day of School: June 3, 2026