EARLY LEARNING COALITION of Broward County, Inc.
Early Learning. Early Success.

Finance Committee Meeting Agenda
June 23, 2026, 1:30 PM
Zoom Meeting

Meeting ID: 828 6018 5386 **Passcode: 301368**
https://us06web.zoom.us/j/82860185386?pwd=BWjLMNPmjDU47lbfoqzKDafjEmnN3t.1

Members are reminded of conflict-of-interest provisions. In declaring a conflict, please refrain from voting or discussing and declare the following information: 1) Your name and position on the Board, 2) The nature of the conflict, and 3) Who will gain or lose as a result of the conflict. Please also fill out form 8B prior to the meeting.

		PAGE	
1.	**Call to Order**		Cindy Arenberg-Seltzer, Finance Chair
2.	**Roll Call**		Melody Martinez, Board Liaison
3.	**Finance Committee Consent Agenda** 1. Approve March 3, 2026, Committee meeting minutes	2	Cindy Arenberg-Seltzer, Finance Chair
4.	**Finance Committee Regular Business** 1. FIN266RB1- Approve May 2026 Interim Financial Statements 2. FIN266RB2- Approve FY 2026 Amendment #6 3. FIN266RB3- Approve Proposed FY2027 Preliminary Budget 4. FIN266RB4- Authorize Contingency Adjustments to FY2027 and FY2026 Budgets	 4 11 15 21	Cindy Arenberg-Seltzer, Finance Chair Christine Klima, CAO
5.	**FYI** • FYI-1 April Cash Disbursements • FYI-2 May Cash Disbursements • FYI-3 FY26 Match Fundraising Plan • FYI-4 Finance attendance Chart FY 25-26	 23 24 25 26	
6.	**Unfinished Business** **New Business** **Matters from the CEO** **Matters from our Partners** **Public Comment**		
7.	**Next Finance Committee Meeting: September 29, 2026**		
8.	**Adjourn**		

Please Note: *The Agenda is subject to revisions and additions at the discretion of the Chair of the Coalition. Notification will be sent of any such revisions or additions.* ***Members of the Public:*** *Please sign up by sending an email to Publiccommentssignup@elcbroward.org . Public comments regarding any agenda item must be submitted no later than five minutes after the Coalition meeting has been called to order.*

"As per §286.0105, Fla. Stat., Any person who decides to appeal any decision of the Board with respect to any matter considered at this meeting will need a record of the proceedings and, for such purpose, may need to ensure that a verbatim record of the proceedings is made, which record includes testimony and evidence upon which the appeal is to be based."

Early Learning Coalition of Broward County, Inc.
Finance Committee Meeting Minutes
May 5, 2026, at 1:30 PM
Virtual Meeting

Members in Attendance	Chair Cindy Arenberg-Seltzer; Michael Asseff; Maria Hernandez; Dawn Liberta; Renee Podolsky; Laurie Sallarulo; Ellie Schrot
Members Absent (Excused)	Dr. Amoy Reid; Zachary Talbot
Members Absent (Unexcused)	
Staff in Attendance	Renee Jaffe, CEO; Christine Klima, CAO; Hubert Cesar, COO; Allison Metsch, VP of Education; Amy Moore, VP of Family Services & Communication Engagement; Melody Martinez, Board Liaison; Lizbeth DelVecchio, Manager, Exec. Office & Board Operations; Ancel Pratt III, Senior Dir. of Communications; Andres Calero, Accountant; Daniel Hollenbaugh, AP and Payroll Manager; Reinier Potts, Financial Analyst; Roy Persaud, Accountant; Sandra Paul, Sr. Dir. of Provider Reimbursement; Stephanie Landreville, Controller
Others in Attendance	Julie Klahr, Legal Counsel

Item	**Action/Discussion**
Welcome & Call to Order	Chair Cindy Arenberg-Seltzer called the meeting to order at 1:31 p.m. The roll was called, and a quorum was established at the time.
Consent Agenda 1. Approve March 9, 2026, Committee meeting minutes	A **Motion** was made by Dawn Liberta and **Seconded** by Ellie Schrot to move the Consent Agenda. The **Motion was unanimously approved. Motion Passed.**
Regular Business 1. FIN265RB1- Approve March Interim Financial Statements	**March 2026 Interim Financial Statements** CAO Christine Klima presented the March 2026 Interim Financial Statements. A **Motion** was made by Renee Podolsky and **Seconded** by Maria Hernandez to Approve March 2026 Interim Financial Statements, Pending Approval of an Annual Audit Performed by a Qualified Independent Certified Public Accountant. The **Motion was unanimously approved. Motion Passed**
2. FIN265RB2- Approve FY 2026 Amendment #5	**FY 2026 Budget Amendment #5** CAO Christine Klima presented FY2026 Amendment #5 A **Motion** was made by Dawn Liberta and **Seconded** by Ellie Schrot to Approve FY2026 Budget Amendment #5. The **Motion was unanimously approved. Motion Passed**
Unfinished Business	None
New Business	Christine Klima reported that DEL awarded Broward $450,000 in FY26 School Readiness match funding earlier that day through the State's second round REOB/DEOB process. She added that that State was also allowing a third REOB/DEOB request round to maximize School Readiness expenditures among the Coalitions and minimize reversions of funds back to the State at year end. Broward is considering requesting $1M–$1.5M from the estimated $3M–$4M statewide pool. Christine Klima expressed confidence that all of the additional funds will likely be spent on slots by year end, but if not, staff could either recommend additional expenditures in FY26 to absorb any potential surplus, or we could defer spending CSC dollars until FY27 so that we can prioritize expending funds from the State. CSC funding runs on October to September fiscal year and staff can use the timing difference in fiscal years to use expiring State funds first. Renee Jaffe noted that the submission deadline for round 3 was Friday, so it would be best if an expenditure plan could be worked out with the

	members as soon as possible, preferably at the upcoming Board meeting on May 11. Cindy Arenburg Seltzer expressed her preference that staff use any surplus funds to defer spending as much of ELC's CSC funding as possible into FY27 to help offset the impact of any cuts to ELC State funding in FY27. She added that she preferred not to add new FY26 expenses, but staff could bring an expenditure plan to the next Finance Committee if they wished. Chair Cindy Arenberg-Seltzer called for a Motion that the staff apply for a million and a half dollars in the ReOb DeOb . Once the approved amount is known, the expenditure plan should be brought to Finance and Exec for approval, subject to ratification by the full Board. Laurie Sallarulo moved it, and Michael Asseff seconded it.
Matters from the Chair	Chair Cindy Arenberg-Seltzer shared that the CSC proposed program budget will be presented to the Council on May 21st. She noted that the budget book will be available online the week prior, as Council packets are distributed on Fridays.
Public Comments	None
Next Meeting	**June 23, 2026, at 1:30 PM**
Adjourn	Meeting adjourned at 2:21 PM by Laurie Sallarulo

These minutes contain the action items of the Board meeting of the Early Learning Coalition of Broward. They do not include all of the Committee's discussions or comments on each matter or issue raised during the meeting. A tape recording of the meeting is held in the Coalition office. Corrections from the Committee will be taken before approval at the next meeting.

ITEM/MEETING	FIN266RB1 / Finance Committee
MEETING DATE:	June 23, 2026
SUBJECT:	May 2026 Interim Financial Statements
FOR ACTION:	YES
RECOMMENDED ACTION:	Approve the May 2026 Interim Financial Statements, Pending Approval of an Annual Audit Performed by a Qualified Independent Certified Public Accountant
AS RECOMMENDED BY:	Staff
FINANCIAL IMPACT:	None
ELC STAFF LEAD	C. Klima

Background Information:

The Interim Financial Statements for the eleven-month period ending May 31, 2026, are attached for review. Financial Highlights for the period are as follows:

1. **School Readiness:**

May Expenditures

- FY2026 School Readiness overall expenditures were approximately 88% of the annual budget for SR base funding as of May 31, which is below the 92% target for eleven months. This variance is primarily due to the need to reserve approximately $2.8 million of projected surplus in the School Readiness allocation to cover a shortfall in Gold Seal and Quality Performance Incentive differentials, which are currently tracking at approximately 110% of the prorated budget. These high differential expenditures reflect strong provider performance and ongoing statewide underfunding of these mandates.
- May expenditures for School Readiness child care slots were nearly $10 million, consistent with projections. However, the total child count was approximately 275 children lower than expected, which may result in reduced expenditures for June. Despite this, enrollment levels remain at historic highs for Broward, with monthly child counts near 15,800 in both April and May. See attached enrollment chart.

June Expenditure Outlook and Revert & Reappropriate Process Requirements

- Expenditure projections for June remain uncertain. Seasonal factors, including the end of the school year, typically increase full-time attendance among school-aged children, which can raise the average cost of care. However, this can be offset by family travel, summer schedule changes, or other behavioral factors that reduce attendance. These variables make June costs particularly difficult to predict. Additionally, with open enrollment having been in place for the past five months, residual enrollments may continue to come online through the end of the fiscal year.
- Projections for June carry heightened significance this year due to the statewide revert and reappropriate process for unspent Coalition funds included in the State Budget Act for FY2027. Under this process, the State is required to close its FY2026 financial books using May invoices, which were due last week. Then Coalitions must predict and commit to June expenses with a high degree of accuracy more than a month before we start receiving attendance information. If our projections for June are too high, the unspent portion must be reverted to the State CCDF Trust Fund and cannot be reappropriated. If our projections are too low, the excess expenses will be charged against our already reduced FY2027 allocation, compounding the impact of anticipated funding reductions.
- To mitigate this risk of variance in either direction, staff conducted a detailed analysis of all remaining operating expenses and projected School Readiness slot utilization for June, using a middle-of-the-road assumption that child counts will remain flat, resulting in an estimated $12 million in June expenditures. Given the inherent unpredictability of June activity, staff also propose the members approve a one-time contingency expense for annual performance pay in the form of a bonus pool that could be applied to June operating costs at the last minute to absorb approximately $350,000 of FY26 allocation funds if all other actual costs fall below projections. This proposed contingency expense could by applied by CEO as needed when the final June School Readiness invoice is calculated, and it would supplant a similar pool for performance pay currently earmarked in the FY27 budget for annual performance pay in the form of staff merit increases. This contingency expense strategy could help reduce the risk of losing funds to the State CCDF Trust Fund as described above. The contingency item is presented for consideration by the members in a separate voting item included in this packet.

Preparations for FY2027

- Once the State processes final June expenditures from all Coalitions, any unused and uncommitted funds will be reverted and reappropriated statewide in late August or early September, similar to last year. As of today, the total amount available for redistribution and the methodology for allocation among Coalitions remain unknown.
- A recent $1.5 million increase to the School Readiness Base from de-obligated funds from other Coalitions will be used to offset Children's Services Council (CSC) funding so those funds can be deferred to FY2027 to help mitigate anticipated funding reductions after July 1. This anticipated deferral is included in Budget Amendment #6 as a reduction and in the FY27 Preliminary Budget as an increase
- We have also modified our enrollment strategy to prepare for reductions in FY27. Starting in May 2026, we shifted from enrolling large batches of children every three weeks to smaller, more consistent weekly enrollments. This approach will help minimize significant fluctuations in monthly child counts, improve expenditure predictability, and support more stable financial management going forward. 1,323 children were on the waitlist as of May 31, 2026. Waiting time for non-school-aged children (birth to five (5) years) was approximately two (2) months.

2. VPK:

VPK direct expenditures were on track for the year at 98% of the annual budget as of May 31. Attendance for school year services begins in August, and expenditures fluctuate throughout the year. The VPK school year ended for most children in early June, and expenses are expected to decrease accordingly. Funding is allocated by DEL to match the actual need for services each year. See attached expenditure chart.

3. Vulnerable Populations Program:

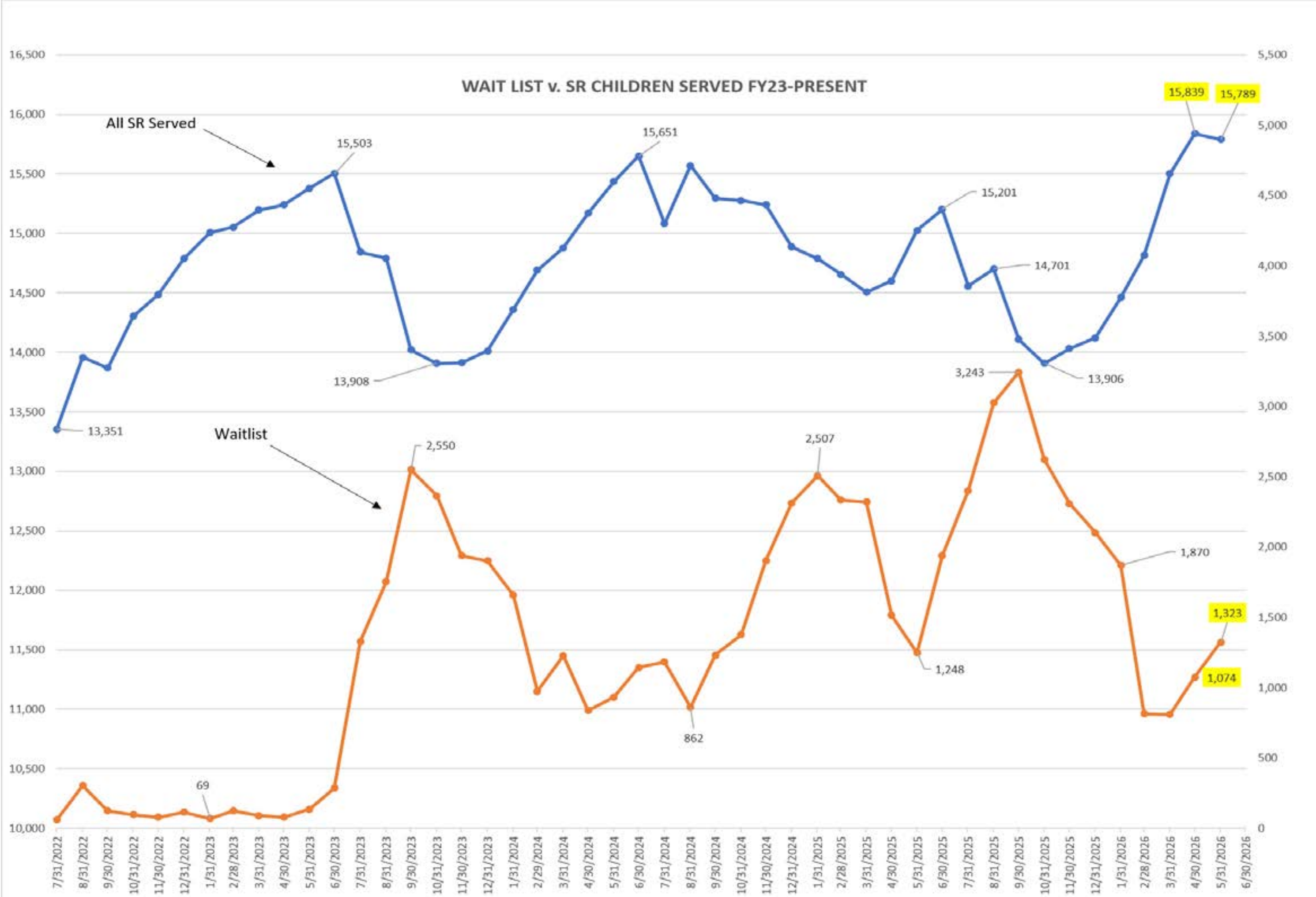
Year-to-day slot expenditures for the Vulnerable Populations Program at the end of May at 91% are now on track to fully utilize FY26 contract funds without going over. In January, CSC made changes to program rules to manage costs going forward. Monthly child counts for the program have been brought from a peak of over 600 down to less than 300 in the process. New enrollments are currently limited to emergency cases only.

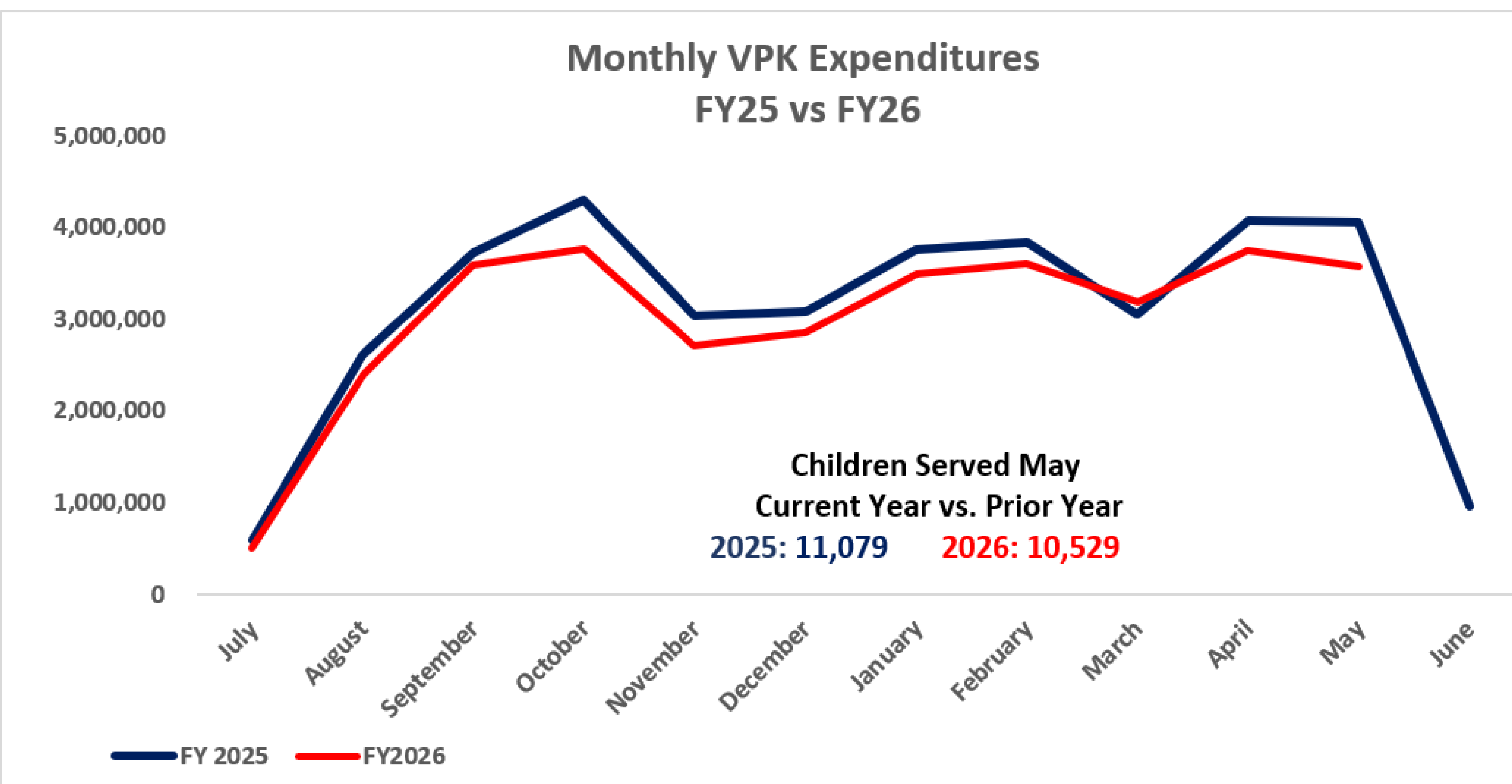
Recommended Action from Staff:

Approve the May 2026 Interim Financial Statements, Pending Approval of an Annual Audit Performed by a Qualified Independent Certified Public Accountant.

Supporting Documents:

- SR Children Served vs Waitlist and VPK Expenditures Charts
- May 2026 Interim Financial Statements


WAIT LIST v. SR CHILDREN SERVED FY23-PRESENT
All SR Served
Waitlist
13,351
15,503
13,908
15,651
15,201
14,701
13,906
15,839
15,789
69
2,550
862
2,507
1,248
3,243
1,870
1,323
1,074


Monthly VPK Expenditures
FY25 vs FY26
Children Served May
Current Year vs. Prior Year
2025: 11,079
2026: 10,529
July
August
September
October
November
December
January
February
March
April
May
June
FY 2025
FY2026

Early Learning Coalition of Broward County, Inc.

INTERIM FINANCIAL STATEMENTS
For The Eleven Months Ended May 31, 2026

Submitted to the Finance Committee
June 23, 2025

Early Learning Coalition of Broward County, Inc.
Statement of Financial Position
As of May 31, 2026

	5/31/2026	5/31/2025
Assets:		
Cash	$ 15,224,115	$ 5,671,332
Grants Receivable	16,609,920	15,267,321
Accounts Receivable	227,313	314,583
Due From Providers	-	9,811
Prepaid Expense	420,759	753,755
Fixed Assets	9,925	14,702
Operating ROU Asset	774,448	994,026
Total Assets	**$ 33,266,479**	**$ 23,025,530**
Liabilities:		
Accounts Payable	$ 211,503	$ 581,200
Salary & Benefits Payable	74,923	74,253
Compensated Absences	751,211	606,880
Due to Providers	13,032,945	13,131,090
Due to Other Agencies	55,921	204,433
Deferred Revenue	17,637,560	6,291,863
Operating Lease Liability	893,020	1,130,614
Total Liabilities	**$ 32,657,082**	**$ 22,020,333**
Net Assets		
Unrestricted	$ 560,650	$ 628,907
Board Designated	48,747	376,290
Total Net Assets	609,397	1,005,196
Total Liabilities and Net Assets	**$ 33,266,479**	**$ 23,025,530**

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Early Learning Coalition of Broward County, Inc.
Statement of Activities
For The Eleven Months Ended May 31, 2026

	May 2026 Actual	FY 2026 YTD Actual	FY 2025 YTD Actual
Revenue			
Recurring			
DEL School Readiness	$ 8,877,783	$ 89,086,178	$ 92,248,975
DEL School Readiness Match	515,004	5,712,823	5,619,463
DEL School Readiness Plus	26,744	294,981	78,857
DEL School Readiness Rate Differentials	1,472,862	14,786,971	14,539,256
DEL - Program Assessments	34,705	327,329	330,299
DEL - Voluntary Pre-K	3,676,205	34,464,450	37,183,147
CSC -School Readiness	-	2,926,423	2,487,485
CSC - Vulnerable Populations	313,086	5,767,968	5,141,618
Broward County - School Readiness	489,427	3,434,909	3,500,703
United Way & Cities - School Readiness	15,438	371,803	501,281
Miscellaneous Income	51,927	395,669	483,873
Total Revenue	**$ 15,473,181**	**$ 157,569,504**	**$ 162,114,958**
Expenses			
Direct Services			
School Readiness (State & Local Funds)	$ 9,897,311	$ 99,797,230	$ 101,159,398
DEL - Voluntary Pre-K	3,571,941	33,430,650	36,099,700
CSC - Vulnerable Populations	274,008	5,151,245	4,714,792
Stipends and Grants to Providers	75,544	577,001	838,420
Subtotal Direct Services	**$ 13,818,804**	**$ 138,956,127**	**$ 142,812,310**
Program Support			
Eligibility, Customer Services & Providers	$ 781,792	$ 8,961,789	$ 8,821,800
Quality & Education	482,416	5,520,812	6,082,565
Subtotal Program Support	**$ 1,264,208**	**$ 14,482,601**	**$ 14,904,365**
Total Program (Direct + Support)	**$ 15,083,012**	**$ 153,438,728**	**$ 157,716,676**
Administration	390,648	4,352,239	4,607,381
Total Expenses	**$ 15,473,661**	**$ 157,790,966**	**$ 162,324,056**
Change in net assets	**$ (480)**	**$ (221,463)**	**$ (209,098)**
Net assets, beginning of year		830,860	1,214,294
Net assets, end of the period		**$ 609,397**	**$ 1,005,196**

Early Learning Coalition of Broward County, Inc.
Budget to Actual
For The Period Ending May 31, 2026

Revenue:	FY26 Budget Amendment 2	YTD Actual	Balance	% Budget Spent	Notes
Recurring					
DEL School Readiness	$ 100,914,380	$ 89,086,178	$ 11,828,202	88%	
DEL School Readiness Match	6,336,952	5,712,823	624,129	90%	
DEL School Readiness Plus	522,553	294,981	227,572	56%	Balance reverts to FY27
DEL School Readiness Rate Differentials	13,478,748	14,786,971	(1,308,223)	110%	Overage covered by SR Base
DEL - Program Assessments	329,069	327,329	1,740	99%	
DEL - Voluntary Pre-K	35,642,312	34,464,450	1,177,862	97%	Utlization following normal pattern
CSC -School Readiness	4,415,992	2,926,423	1,489,569	66%	Balance w/b deferred to FY27
CSC - Vulnerable Populations	6,084,019	5,767,968	316,050	95%	
Broward County - School Readiness	3,390,149	3,434,909	(44,760)	101%	Acclerated usage, Addl funds pending
United Way & Cities - School Readiness	400,000	371,803	28,197	93%	
Miscellaneous Income	390,868	395,669	(4,801)	101%	
Total Revenue	**$ 171,905,043**	**$ 157,569,504**	**$ 14,335,539**	**92%**	
Expense					
Child Care Slots and Incentives					
School Readiness (State & Local Funds)	$ 110,214,653	$ 99,797,230	$ 10,417,423	91%	
DEL - Voluntary Pre-K	33,945,059	33,430,650	514,409	98%	School Year Ends Early June
CSC - Vulnerable Populations	5,672,788	5,151,245	521,542	91%	
Stipends and Grants to Providers	600,250	577,001	23,249	96%	
Total Child Care Slots and Incentives	**$ 150,432,750**	**$ 138,956,127**	**$ 11,476,623**	**92%**	
Sub Recipient Expense					
Children's Forum	$ 155,999	$ 134,029	21,970	86%	Billing delays
Total Sub Recipient Expense	**$ 155,999**	**$ 134,029**	**$ 21,970**	**86%**	
ELC Operating Expense					
Salaries & Benefits	$ 18,760,351	$ 16,728,259	$ 2,032,092	89%	
Attorneys	126,500	46,593	79,907	37%	Intermittent Expenditures
Auditors	56,638	56,638	-	100%	
Consultants & Temps	228,000	209,990	18,010	92%	
Staff & Board Travel & Training	50,222	50,164	58	100%	
Insurance	82,317	79,312	3,005	96%	
Office Rent, Utilities & Maintenance	524,985	462,317	62,667	88%	
Office Machine & Storage Leases	4,806	3,686	1,120	77%	Savings from vendor change
Software Licenses	224,006	200,129	23,877	89%	
Internet, Email, Phones	116,016	109,650	6,367	95%	
Cell Phones	95,000	77,619	17,381	82%	Fewer hotspots issued
Sponsorships & Memberships	81,299	76,265	5,035	94%	
Books for Kids	225,000	176,148	48,852	78%	Billing delays
Instructional Materials	100,000	28,245	71,755	28%	Training schedule moved to FY27
Other Operating Costs	233,731	172,794	60,937	74%	Intermittent Expenditures
Computer Equipment & Software	23,250	20,442	2,808	88%	Intermittent Expenditures
Furniture & Fixtures	-	-	-	0%	
Depreciation/Amortization		202,561	(202,561)	0%	Pre-paid software amortization
Unallocated (Budget Only)	384,173	-	384,173	0%	
Total ELC Operating Expense	**$ 21,316,294**	**$ 18,700,811**	**$ 2,615,483**	**88%**	
Total Operating & Sub-Recipient Expense	**$ 21,472,293**	**$ 18,834,840**	**$ 2,637,453**	**88%**	
Total Expense	**$ 171,905,043**	**$ 157,790,967**	**$ 14,114,076**	**92%**	

ITEM#/MEETING	FIN266RB2 / Finance Committee
MEETING DATE:	June 23, 2026
SUBJECT:	FY 2026 Budget Amendment #6
FOR ACTION:	YES
RECOMMENDED ACTION:	Approve the FY2026 Budget Amendment #6 as Presented
AS RECOMMENDED BY:	Staff
FINANCIAL IMPACT:	None, Reallocations only
ELC STAFF LEAD:	C. Klima

Background Information:

In June 2025, the Board approved a preliminary annual budget that reflected estimated revenues and expenditures pending receipt of the actual grant award letters from funders. In September, the Board approved Amendment Number 1 after the Division of Early Learning (DEL) issued final notices of award for FY26 in August. In November 2025, February 2026, March 2026, and May 2026 the Board approved Amendment Numbers 2-5 with further updates to local funding and grants allocations revenue. Amendment Number 6 reflects additional funding that was awarded by DEL in June.

Current Status:

- **$1,500,000 Increase to DEL School Readiness Base funding allocation and Corresponding Decrease to CSC Financially Assisted Child Care Allocation for FY26:**

  In June 2026, DEL awarded an additional $1,500,000 in School Readiness Base funding to Broward by redistributing unspent funds from other Coalitions. Broward was one of several Coalitions that requested (and received) an increase. The funds are allocated to slots and will be used to displace a corresponding amount of CSC funding to FY27 to help mitigate the impact of FY27 School Readiness allocation decreases in General Appropriations Act approved by the State legislature.

- $**30,000 Increase to Computer Equipment Budget and Corresponding Decrease to Unallocated**

- **See Separate Action Statement Regarding Potential Contingency Expense Item for FY26 Budget for Staff Performance Pay**

Recommended Action from Staff:

Approve the FY2026 Budget Amendment #6 as Presented

Supporting Documents:

- Amendment #6 and Three-Year Comparison

FY2026 Proposed Budget by Business Activity as Amended (#6)

	Child Care Slots	Program Support Subsidized Child Care & CCR&R	Education & Quality Services	Administration	Total Budget
Revenue:					
Recurring					
DEL School Readiness Base	$ 83,864,668	$ 7,219,650	$ 5,892,495	$ 5,437,567	$ 102,414,380
DEL School Readiness Match	6,336,952	-	-	-	6,336,952
DEL School Readiness Plus	496,426	-	-	26,128	522,553
DEL School Readiness Rate Differentials	13,478,748	-	-	-	13,478,748
DEL Program Assessments	-	-	329,069	-	329,069
DEL - Voluntary Pre-K	33,945,059	1,272,940	-	424,313	35,642,312
CSC - School Readiness	2,624,393	218,699	-	72,900	2,915,992
CSC - Vulnerable Populations	5,672,788	308,423	-	102,808	6,084,019
Broward County- School Readiness	3,013,466	282,512	-	94,171	3,390,149
United Way & Cities - School Readiness	400,000	-	-	-	400,000
Miscellaneous Grants & Program Income	-	-	375,064	15,804	390,868
Total Revenue	**$ 149,832,500**	**$ 9,302,225**	**$ 6,596,628**	**$ 6,173,690**	**$ 171,905,042**
Expense:					
Child Care Slots					
DEL School Readiness	$ 110,214,653	$ -	$ -	$ -	$ 110,214,653
DEL - Voluntary Pre-K	33,945,059	-	-	-	33,945,059
CSC - Vulnerable Populations	5,672,788	-	-	-	5,672,788
Grants/Stipends	-	-	600,250	-	600,250
Total Slots & Grants/Stipends	**$ 149,832,500**	**$ -**	**$ 600,250**	**$ -**	**$ 150,432,750**
Sub Recipient Expense					
Children's Forum	-	-	120,525	35,474	155,999
211-Broward	-	-	-	-	-
Total Sub Recipient Expense	**$ -**	**$ -**	**$ 120,525**	**$ 35,474**	**$ 155,999**
ELC Operating Expense					
Staff Costs	$ -	$ 9,006,277	$ 5,099,415	$ 4,654,658	$ 18,760,351
Attorneys	-	-	-	126,500	126,500
Auditors	-	-	-	56,638	56,638
Consultants	-	131,000	82,000	15,000	228,000
Staff & Board Travel	-	16	30,300	19,906	50,222
Insurance	-	47,570	21,688	13,059	82,317
Office Rent & Utilities	-	308,407	135,181	81,397	524,985
Office Machines & Storage	-	-	-	4,806	4,806
Software Hicenses	-	13,200	500	210,306	224,006
Phones/Internet/Web Page	-	67,044	30,566	18,405	116,016
Cell Phones	-	30,900	44,040	20,060	95,000
Sponsorships & Memberships	-	25,000	20,000	36,299	81,299
Books for Kids	-	-	225,000	-	225,000
Instructional Materiels	-	-	100,000	-	100,000
Fees, Supplies & Other Misc Ops Costs	-	2,000	24,394	207,337	233,731
Computer Equipment	-	-	-	53,250	53,250
Furniture & Fixtures	-	-	-	-	-
Unallocated (Budget Only)	-	(329,190)	62,769	620,593	354,172
Total ELC Operating Expense	**$ -**	**$ 9,302,225**	**$ 5,875,853**	**$ 6,138,216**	**$ 21,316,293**
Total ELC Operating Expense & Subs	$ -	$ 9,302,225	$ 5,996,378	$ 6,173,690	$ 21,472,292
Total Expense	**$ 149,832,500**	**$ 9,302,225**	**$ 6,596,628**	**$ 6,173,690**	**$ 171,905,042**
Revenue over Expense	$ -	$ -	$ -	$ -	$ -
	87%	**5%**	**4%**	**4%**	**100%**

Proposed FY2026 Budget Three Year Comparison

Revenue:	FY2024 Actual	FY2025 Actual	FY26 Amendment 4 Approved Mar	FY26 Amendment 5 Approved May	FY26 Amendment 6 Proposed
DEL School Readiness Base	$ 93,931,612	$ 101,099,137	$ 100,914,380	$ 100,914,380	$ 102,414,380
DEL School Readiness Match	5,556,627	6,018,719	5,888,044	6,336,952	6,336,952
DEL School Readiness Plus	-	100,804	522,553	522,553	522,553
DEL School Readiness Rate Differentials	14,567,236	15,979,123	13,478,748	13,478,748	13,478,748
DEL Program Assessments	342,436	332,751	329,069	329,069	329,069
DEL - Voluntary Pre-K	38,129,394	38,240,103	35,642,312	35,642,312	35,642,312
CSC - School Readiness	3,140,760	2,556,998	4,415,992	4,415,992	2,915,992
CSC - Vulnerable Populations	4,082,473	5,734,358	6,084,019	6,084,019	6,084,019
Broward County- School Readiness	4,160,311	3,885,106	3,390,149	3,390,149	3,390,149
United Way & Cities - School Readiness	536,964	515,416	400,000	400,000	400,000
Miscellaneous Grants & Program Incom	156,922	472,869	390,868	390,868	390,868
Subtotal Recurring Revenue	**$ 164,604,734**	**$ 174,935,384**	**$ 171,456,134**	**$ 171,905,042**	**$ 171,905,042**
Non-Recurring Pandemic Relief	$ 23,230,937	$ -	$ -	$ -	$ -
Total All Revenue	**$ 187,835,671**	**$ 174,935,384**	**$ 171,456,134**	**$ 171,905,042**	**$ 171,905,042**
Expense:					
Child Care Slots & Grants/Stipends					
School Readiness Funding Pool	$ 104,641,890	$ 110,805,431	$ 109,765,745	$ 110,214,653	$ 110,214,653
DEL - Voluntary Pre-K	37,002,859	37,060,403	33,945,059	33,945,059	33,945,059
CSC - Vulnerable Populations	3,653,205	5,225,073	5,672,788	5,672,788	5,672,788
Grants/Stipends	19,664,549	912,864	600,250	600,250	600,250
Total Slots & Grants/Stipends	**$ 164,962,502**	**$ 154,003,772**	**$ 149,983,842**	**$ 150,432,749**	**$ 150,432,750**
Sub Recipient Expense					
Children's Forum	242,071	210,969	155,999	155,999	155,999
211-Broward	435,500	228,621	-	-	-
Total Sub Recipient Expense	**$ 677,571**	**$ 439,590**	**$ 155,999**	**$ 155,999**	**$ 155,999**
ELC Operating Expense					
Staff Costs	$ 17,961,016	$ 18,130,952	$ 18,760,351	$ 18,760,351	$ 18,760,351
Attorneys	64,678	61,470	126,500	126,500	126,500
Auditors	32,500	51,330	55,858	56,638	56,638
Consultants	602,299	210,885	228,000	228,000	228,000
Staff & Board Travel	90,187	50,646	50,222	50,222	50,222
Insurance	69,516	74,960	82,317	82,317	82,317
Office Rent & Utilities	518,538	500,716	524,985	524,985	524,985
Office Machines	4,806	4,545	4,806	4,806	4,806
Software Licenses	322,962	232,636	224,006	224,006	224,006
Phones/Internet/Web Page	138,853	124,195	116,016	116,016	116,016
Cell Phones	96,662	94,451	95,000	95,000	95,000
Sponsorships & Memberships	108,550	92,254	81,299	81,299	81,299
Books for Kids	534,576	298,776	225,000	225,000	225,000
Instructional Materiels	457,169	50,656	100,000	100,000	100,000
Fees, Supplies & Other Misc Ops Costs	321,597	352,913	233,731	233,731	233,731
Computer Equipment	29,907	50,253	23,250	23,250	53,250
Furniture & Fixtures	86,862	4,041	-	-	-
Depreciation & Software Amortization	4,777	489,777			
Unallocated (Budget Only)			384,953	384,173	354,173
Total ELC Operating Expense	**$ 21,445,455**	**$ 20,875,457**	**$ 21,316,293**	**$ 21,316,294**	**$ 21,316,294**
Total ELC Operating Expense & Subs	$ 22,123,026	$ 21,315,047	$ 21,472,292	$ 21,472,293	$ 21,472,293
Total Expense	**$ 187,085,528**	**$ 175,318,819**	**$ 171,456,134**	**$ 171,905,042**	**$ 171,905,043**
Revenue over Expense	**$ 750,143**	**$ (383,434)**	**$ -**	**$ -**	**$ (0)**

Proposed FY26 Preliminary vs Year to Date Actual

Revenue:	FY2026 Amendment #6 Proposed	May 2026 YTD Actual	Remaining Balance	Percent Spent	
Recurring					
DEL School Readiness Base	$ 102,414,380	$ 89,086,178	$ 13,328,202	87%	SR Base will cover differential excess
DEL School Readiness Match	6,336,952	5,712,823	624,129	90%	Full utilization expected
DEL School Readiness Plus	522,553	294,981	227,572	56%	Balance will carry fwd to FY27
DEL School Readiness Rate Differentials	13,478,748	14,786,971	(1,308,223)	110%	Covered by SR base
DEL Program Assessments	329,069	327,329	1,740	99%	
DEL - Voluntary Pre-K	35,642,312	34,464,450	1,177,862	97%	School year ended early June
CSC - School Readiness	2,915,992	2,926,423	(10,431)	100%	$1.5M carried forward to FY27
CSC - Vulnerable Populations	6,084,019	5,767,968	316,050	95%	
Broward County- School Readiness	3,390,149	3,434,909	(44,760)	101%	Addl funds expected Q1 FY27
United Way & Cities - School Readiness	400,000	371,803	28,197	93%	
Miscellaneous Grants & Program Income	390,868	395,669	(4,801)	101%	
Total All Revenue	**$ 171,905,042**	**$ 157,569,504**	**$ 14,335,539**	**92%**	
Expense:			-		
Child Care Slots & Grants/Stipends			-		
DEL School Readiness	$ 110,214,653	$ 99,797,230	$ 10,417,423	91%	
DEL - Voluntary Pre-K	33,945,059	33,430,650	514,409	98%	
CSC - Vulnerable Populations	5,672,788	5,151,245	521,542	91%	
Grants/Stipends	600,250	577,001	23,249	96%	
Total Slots & Grants/Stipends	**$ 150,432,750**	**$ 138,956,127**	**$ 11,476,624**	**92%**	
Sub Recipient Expense					
Children's Forum	155,999	134,029	21,970	86%	Billing Delays
Total Sub Recipient Expense	**$ 155,999**	**$ 134,029**	**$ 21,970**	**86%**	
			-		
ELC Operating Expense			-		
Staff Costs	$ 18,760,351	$ 16,728,259	$ 2,032,092	89%	
Attorneys	126,500	46,593	79,907	37%	Intermittent Expenditures
Auditors	56,638	56,638	-	100%	
Consultants	228,000	209,990	18,010	92%	
Staff & Board Travel	50,222	50,164	58	100%	
Insurance	82,317	79,312	3,005	96%	
Office Rent & Utilities	524,985	462,317	62,667	88%	
Office Machines & Storage	4,806	3,686	1,120	77%	Savings from vendor change
Software Licenses	224,006	200,129	23,877	89%	
Phones/Internet	116,016	109,650	6,367	95%	
Cell Phones	95,000	77,619	17,381	82%	Fewer hotspots issued
Sponsorships & Memberships	81,299	76,265	5,035	94%	
Books for Kids	225,000	176,148	48,852	78%	Billing delays
Instructional Materiels	100,000	28,245	71,755	28%	Training schedule moved to FY27
Fees, Supplies & Other Misc Ops Costs	233,731	172,794	60,937	74%	Intermittent Expenditures
Computer Equipment	53,250	20,442	32,808	38%	Intermittent Expenditures
Furniture & Fixtures	-	-	-	0%	
Depreciation		202,561	(202,561)	0%	Pre-paid software amortization
Unallocated (Budget Only)	354,172	-	354,172		
Total ELC Operating Expense	**$ 21,316,293**	**$ 18,700,811**	**$ 2,615,482**	**88%**	
Total Non-Slot Expense	21,472,292	18,834,840	2,637,452	88%	
Total Expense	**$ 171,905,042**	**$ 157,790,966**	**$ 14,114,076**	**92%**	
Revenue over Expense	**$ -**	**$ (221,463)**	**$ 221,463**		

ITEM/MEETING	FIN266RB3 / Finance Committee
MEETING DATE:	June 23, 2026
SUBJECT:	Preliminary FY 2027 Budget
FOR ACTION:	Yes
RECOMMENDED ACTION:	Approve Recommended Preliminary FY 2027 Budget Framework
AS RECOMMENDED BY:	Staff
FINANCIAL IMPACT:	$167,523,346 Estimated Revenue and Expense
ELC STAFF LEAD	C. Klima

Background Information:

Each year ELC estimates revenues and expenses for the upcoming fiscal year using preliminary allocation information from the State Legislature and the Florida Department of Education Division of Early Learning (DEL), as well as prior year spending patterns and future year program needs. The preliminary budget is used as a basis to complete new agreements and contract renewals for ELC's vendors and to ensure continuity of service pending the Governor's signature on the Budget Act and receipt of finalized award letters from DEL.

On May 29, 2026 the Florida Legislature passed the FY27 General Appropriations Act which includes both specific and pooled allocations for all Early Learning Coalitions statewide. Overall funding for the School Readiness Program was reduced by nearly $33 million compared to the prior year and the impact was distributed across the Coalitions using input from the Office of Economic Demographic Research, DEL, AELC and individual legislative staff. The final allocations deployed the AELC's compression analysis tool to moderate the severity of the deepest reductions affecting some individual Coalitions, including Broward. The Act is on the Governor's desk awaiting signature.

The Proposed FY27 Preliminary Budget reflects the allocations included in the Act and other awards that are expected. In lieu of specific information or allocations for some line items, revenue was assumed to be unchanged compared to the prior year. Expense line items have been adjusted to balance the budget accordingly.

Key Changes in the FY27 Revenue & Associated Slots Budget:

- **$6,475,029 Decrease to DEL School Readiness Base Allocation with Associated Decrease to Slot Expense**
  This decrease reflects a reduction in the legislatively appropriated School Readiness (SR) Base allocation for Broward, our primary funding source. While the impact is significant, there are opportunities to partially offset the reduction:

  - **Reob/Deob opportunities**: Additional funding may become available through the revert and reappropriate process and DEL's periodic reobligation/deobligation cycles. In FY26, these sources added more than $6.8 million to our base allocation, and there is a reasonable expectation of similar funding in FY27.
  - **Adjusted enrollment strategy**: We have implemented a more gradual enrollment approach, calling smaller groups from the waitlist more frequently, to smooth enrollment levels, stabilize projections, and maximize available resources. These efforts position us to maintain enrollment closer to our 15,000 children-per-month target despite the initial base reduction. See attached utilization projection for more detail.

- **$1,706,479 Increase to DEL Voluntary Pre-K Allocation with Associated Increase to Slot Expense**

  This increase reflects the State of Florida's annual adjustment to Voluntary Prekindergarten (VPK) funding based on updated enrollment projections developed by the Florida Estimating

Conference. Each year, the Conference analyzes a range of demographic and programmatic inputs, including population trends, live birth data, migration patterns, historical participation rates, and kindergarten readiness enrollment trends to project the expected number of eligible four-year-olds and their anticipated participation in VPK.

Historically, Broward's VPK allocation has remained relatively stable at approximately $40 million annually. While annual adjustments occur based on projected enrollment, the Estimating Conference methodology has proven to be accurate over 20 years since the program began.

- **$1,607,786 Increase to CSC Financially Assisted Child Care for School Readiness Local Match with Associated Increase in Expense**

  This increase is primarily timing-related and reflects how we are aligning CSC and DEL funding to maximize resources across fiscal years. $1.5 million of the increase is due to a planned shift in expenditures from FY26 to FY27 allowing us to fully expend DEL School Readiness funds before they expire on June 30. CSC's fiscal year runs on a different fiscal year from October to September and this shift will mitigate the impact of expected reductions in DEL funding in FY27

  The remaining increase is driven by a 4% COLA applied by CSC to all funded programs for the contract period beginning October 1.

- **$1,698,103 Decrease to CSC Vulnerable Populations Program and Associated Decrease to Slot Expense**

  This decrease reflects a combination of two factors:

  - **Reduced need following program changes:** During FY26, the program had been rapidly expanding with rising funding needs until CSC implemented rule changes to more intentionally focused services for children and families with the highest levels of need. CSC discontinued new referrals from certain partner agencies and directed a transition of economically driven cases out of the program, reducing enrollment from over 600 children to fewer than 300 within a four-month period. Many of these families were successfully transitioned to the School Readiness program or connected to CCR&R services.
  - **Contract funding reset with COLA:** CSC's funding for the contract year beginning October 1 will be level with the original amount from last year, with only a 4% COLA applied across all CSC-funded programs.

- **$583,053 Decrease to Broward County School Decrease for School Readiness Local Match with Associated Decrease to Slot Expense**

  This decrease reflects a combination of three factors:

  - **Lower base contract amount compared to prior year:** The amount for the new contract year starting October 1 is currently set at $2.3 million, compared to $3 million in the prior year. County staff have indicated their intent to seek another increase in the new year to bring it up to $3 million; however, they are uncertain whether this will be approved given potential County revenue shortfalls resulting from proposed changes in Florida property tax law. As a result, the budget reflects the confirmed contract amount until additional funding is approved.
  - **One-time contract adjustment expected in FY27:** County staff have indicated plans to execute a one-time contract adjustment of up to 10% of the current contract value to utilize unspent funds from the Children's Services Administration provider funding pool for our current contract which runs through September 30, 2026. We have budgeted $300,000 (10%) for this purpose, which helps offset the potential loss of the base contract increase noted above.

  - **<u>Removal of prior year one-time funding</u>**: In the prior year, we received a similar non-recurring adjustment from the County to utilize unspent funds. That one-time funding has been removed from the FY27 budget.

- **$9,132 Adjustment to Miscellaneous Grants and Program Income Budget to Round Up Target Budget**

  Adjustment to bring the budget target to $400,000 for ease of reference

<u>Key Proposed Changes to Operating Expense Budget Items</u>

- **$33,555 Net Reduction in Non-Staff Operating Costs Due to Proposed or Committed Contract Changes and Reduction for Non-Recurring Prior Year Computer Equipment Expense**
  - $23,782 Planned reduction for Children's Forum INCENTIVE$ Program administration and support costs to return INCENTIVE$ to pre-Stimulus funding levels. A $202,000 related reduction in INCENTIVE$ stipends was fully offset by a corresponding increase in ELC In-house training program stipend budget.
  - $18,477 Rate escalations included in multi-year vendor commitments
  - $28,250 Reduction reflects fewer laptops needed for purchase in FY27 Compared to FY26
- **$450,000 increase to staff costs for COLA and Performance Pay Salary Rate Increases**
  - $100,000 pool for a one-time 1% cost of living adjustment for all staff
  - $350,000 pool for performance-based merit increases averaging approximately 3.5% to staff salaries
  - See separate action statement request for CEO authority to apply a potential contingency adjustment to the performance pay pool above, if needed.
- **No net change to all other project staff costs:**
  - Overall staffing costs for FY27 are projected to remain consistent with the prior year, aside from the Cost-of-Living Adjustment (COLA) and Merit Increase pools outlined above. In anticipation of continued funding constraints, as well as emerging salary compression and related workforce considerations, the Executive Team undertook a comprehensive review of staffing structures.
  - As a result of this review, the organization eliminated and reconfigured certain positions and implemented a new career ladder framework to support employee development and retention. These strategic adjustments generated sufficient savings to offset projected increases in employee benefits costs.
  - Specifically, the reorganization resulted in the elimination of a net eight vacant positions and approximately $250,000 in savings. These savings offset the estimated cost of a 5.5% premium increase for the organization's employee medical insurance plan, as reflected in the chart below.
  - Additional details regarding the reorganization and its strategic objectives will be shared in a presentation at the meeting.

Salary & Benefits Changes

Line item	FY26 Current Budget	FY27 Preliminary Budget	Variance
Salary	$ 13,284,552	$ 13,034,552	$ (250,000)
Benefits	5,475,799	5,725,799	250,000
FY27 Merit Pool		450,000	450,000
Total	**$ 18,760,351**	**$ 19,210,351**	**$ 450,000**
FTE Count	*214*	*206*	(8)

Staffing Plan FY2026 v FY2027

Business Unit	FY 2026	FY 2025	+/-	Notes
CEO & Support	2.0	3.0	1	Transfer
Finance & Contracts	12.0	12.0	-	
Operations	19.0	18.0	(1)	Vacancy & Transfer
Program Leadership	1.0	2.0	1	Vacancy & Transfer
Communications	3.0	3.0	-	
Total Admin FTE	**37.0**	**38.0**	**1**	
			-	
Provider Payments	15.0	15.0	-	
Provider Relations	13.0	13.0	-	
Eligibility	72.0	66.0	(6)	Vacancy & Transfer
Customer Service & CCR&R	22.0	20.0	(2)	Vacancy & Transfer
Quality & Education	55.0	54.0	(1)	Vacancy & Transfer
Total Program FTE	**177.0**	**168.0**	**(9)**	
Total Budget FTE	**214.0**	**206.0**	**(8)**	

<u>Recommended Action from Staff:</u>
Finance Committee Recommended the Board Approve the Preliminary FY 2027 Budget as Presented

<u>Supporting Documentation:</u>

- Preliminary FY 2027 Budget Detail and Comparative Chart
- FY25-FY26 Utilization Projection

FY2027 Proposed Budget by Business Activity (Preliminary)

EARLY LEARNING COALITION of Broward County, Inc. — Early Learning. Early Success.	Child Care Slots	Program Support Subsidized Child Care & CCR&R	Education & Quality Services	Administration	Total Budget
Revenue:					
Recurring					
DEL School Readiness Base	$ 77,508,593	$ 7,219,650	$ 6,119,739	$ 5,091,370	$ 95,939,351
DEL School Readiness Match	5,888,044	-	-	-	5,888,044
DEL School Readiness Plus	496,425	-	-	26,128	522,553
DEL School Readiness Rate Differentials	13,478,748	-	-	-	13,478,748
DEL Program Assessments	-	-	329,069	-	329,069
DEL - Voluntary Pre-K	35,570,277	1,333,885	-	444,628	37,348,791
CSC - School Readiness	5,421,400	451,783	-	150,594	6,023,778
CSC - Vulnerable Populations	4,089,463	222,340	-	74,113	4,385,916
Broward County- School Readiness	2,495,197	233,925	-	77,975	2,807,096
United Way & Cities - School Readiness	400,000	-	-	-	400,000
Miscellaneous Grants & Program Income	-	-	384,196	15,804	400,000
Total Revenue	**$ 145,348,147**	**$ 9,461,583**	**$ 6,833,004**	**$ 5,880,612**	**$ 167,523,346**
Expense:					
Child Care Slots					
DEL School Readiness	$ 105,688,407	$ -	$ -	$ -	$ 105,688,407
DEL - Voluntary Pre-K	35,570,277	-	-	-	35,570,277
CSC - Vulnerable Populations	4,089,463	-	-	-	4,089,463
Grants/Stipends	-	-	600,250	-	600,250
Total Slots & Grants/Stipends	**$ 145,348,147**	**$ -**	**$ 600,250**	**$ -**	**$ 145,948,397**
Sub Recipient Expense					
Children's Forum	-	-	109,717	22,500	132,217
211-Broward	-	-	-	-	-
Total Sub Recipient Expense	**$ -**	**$ -**	**$ 109,717**	**$ 22,500**	**$ 132,217**
ELC Operating Expense					
Staff Costs	$ -	$ 9,146,598	$ 5,414,387	$ 4,649,366	$ 19,210,351
Attorneys	-	-	-	126,500	126,500
Auditors	-	-	-	58,036	58,036
Consultants	-	131,000	82,000	15,000	228,000
Staff & Board Travel	-	16	30,206	20,000	50,222
Insurance	-	46,129	22,440	13,747	82,317
Office Rent & Utilities	-	299,426	139,871	85,687	524,985
Office Machines & Storage	-	-	-	4,806	4,806
Software Hicenses	-	13,200	500	220,110	233,810
Phones/Internet/Web Page	-	65,014	31,627	19,375	116,016
Cell Phones	-	30,900	44,040	20,060	95,000
Sponsorships & Memberships	-	25,000	20,000	36,299	81,299
Books for Kids	-	-	225,000	-	225,000
Instructional Materiels	-	-	107,275	-	107,275
Fees, Supplies & Other Misc Ops Costs	-	2,000	24,394	207,337	233,731
Computer Equipment	-	-	-	25,000	25,000
Furniture & Fixtures	-	-	-	-	-
Unallocated (Budget Only)	-	(297,701)	(18,703)	356,788	40,384
Total ELC Operating Expense	**$ -**	**$ 9,461,583**	**$ 6,123,036**	**$ 5,858,112**	**$ 21,442,732**
Total ELC Operating Expense & Subs	$ -	$ 9,461,583	$ 6,232,754	$ 5,880,612	$ 21,574,949
Total Expense	**$ 145,348,147**	**$ 9,461,583**	**$ 6,833,004**	**$ 5,880,612**	**$ 167,523,346**
Revenue over Expense	$ -	$ -	$ -	$ -	$ -
	87%	6%	4%	4%	100%

Proposed FY2027 Budget Three Year Comparison

	FY2025 Actual	FY26 Amendment 6 Pending	FY27 Preliminary (Proposed)	Change FY27 over FY26	Reason for Change
Revenue:					
DEL School Readiness Base	$ 101,099,137	$ 102,414,380	$ 95,939,351	$ (6,475,029)	FY27 Appropriation
DEL School Readiness Match	6,018,719	6,336,952	5,888,044	(448,908)	One time FY26 funds
DEL School Readiness Plus	100,804	522,553	522,553	-	
DEL School Readiness Rate Differentials	15,979,123	13,478,748	13,478,748	-	
DEL Program Assessments	332,751	329,069	329,069	-	
DEL - Voluntary Pre-K	38,240,103	35,642,312	37,348,791	1,706,479	FY27 Appropriation
CSC - School Readiness	2,556,998	4,415,992	6,023,778	1,607,786	FY26 Carryfwd + COLA
CSC - Vulnerable Populations	5,734,358	6,084,019	4,385,916	(1,698,103)	FY27 Award + COLA
Broward County- School Readiness	3,885,106	3,390,149	2,807,096	(583,053)	FY27 Award
United Way & Cities - School Readiness	515,416	400,000	400,000	-	
Miscellaneous Grants & Program Incom	472,869	390,868	400,000	9,132	Adjust to round up
Total All Revenue	**$ 174,935,384**	**$ 173,405,042**	**$ 167,523,346**	**$ (5,881,696)**	
Expense:					
Child Care Slots & Grants/Stipends					
School Readiness Funding Pool	$ 110,805,431	$ 111,714,653	$ 105,688,407	$ (6,026,246)	82% SR Base to slots
DEL - Voluntary Pre-K	37,060,403	33,945,059	35,570,277	1,625,218	FY27 Appropriation
CSC - Vulnerable Populations	5,225,073	5,672,788	4,089,463	(1,583,324)	FY27 Award
Grants/Stipends	912,864	600,250	600,250	-	
Total Slots & Grants/Stipends	**$ 154,003,772**	**$ 151,932,749**	**$ 145,948,397**	**$ (5,984,352)**	
Sub Recipient Expense					
Children's Forum	210,969	155,999	132,217	(23,782)	FY27 Contract Change
211-Broward	228,621	-	-	-	
Total Sub Recipient Expense	**$ 439,590**	**$ 155,999**	**$ 132,217**	**$ (23,782)**	
ELC Operating Expense					
Staff Costs	$ 18,130,952	$ 18,760,351	$ 19,210,351	450,000	1% COLA 3.5% Merit
Attorneys	61,470	126,500	126,500	-	
Auditors	51,330	56,638	58,036	1,398	Contract Escalations
Consultants	210,885	228,000	228,000	-	
Staff & Board Travel	50,646	50,222	50,222	-	
Insurance	74,960	82,317	82,317	-	
Office Rent & Utilities	500,716	524,985	524,985	-	
Office Machines	4,545	4,806	4,806	-	
Software Licenses	232,636	224,006	233,810	9,804	Contract Escalations
Phones/Internet/Web Page	124,195	116,016	116,016	-	
Cell Phones	94,451	95,000	95,000	-	
Sponsorships & Memberships	92,254	81,299	81,299	-	
Books for Kids	298,776	225,000	225,000	-	
Instructional Materiels	50,656	100,000	107,275	7,275	Contract Escalations
Fees, Supplies & Other Misc Ops Costs	352,913	233,731	233,731	-	
Computer Equipment	50,253	53,250	25,000	(28,250)	FY26 Exp Won't Recur
Furniture & Fixtures	4,041	-	-	-	
Depreciation & Software Amortization	489,777			-	
Unallocated (Budget Only)		354,173	40,385	(313,788)	
Total ELC Operating Expense	**$ 20,875,457**	**$ 21,316,293**	**$ 21,442,732**	**$ 126,439**	
Total ELC Operating Expense & Subs	$ 21,315,047	$ 21,472,292	$ 21,574,950	**$ 102,657**	
Total Expense	**$ 175,318,819**	**$ 173,405,042**	**$ 167,523,346**	**$ (5,881,695)**	
Revenue over Expense	**$ (383,434)**	**$ 1**	**$ 0**	**$ (1)**	

ITEM/MEETING	FIN266RB4 / Finance Committee
DATE:	June 23, 2026
SUBJECT:	Contingency Budget Adjustment Authorization Request
FOR ACTION:	Yes
RECOMMENDED ACTIONS:	Authorize the CEO to make contingency adjustments to the FY26 and FY27 budgets, as necessary and consistent with applicable law, contractual requirements, and Board policy, to mitigate the risk of potential fund reversion associated with the processing of the June School Readiness invoice. This authority includes reclassifying performance pay funding between fiscal years within defined limits and approving a one-time exception to the performance pay policy cap as presented.
AS RECOMMENDED BY	Staff
FINANCIAL IMPACT:	Up to $350K Decrease to FY27 Budget with Corresponding $350K Increase to FY26 Budget
ELC STAFF LEAD	C. Klima

Background/History

The Legislature included a revert and reappropriate provision in the FY27 State Budget Act that allows unspent FY26 School Readiness funds to be carried forward and redistributed among Coalitions in FY27. To implement this provision, the State Department of Financial Services requires DEL to close its FY26 financial books far earlier than in previous years so the amount to be reappropriated can be calculated by a June 30 deadline. To accomplish this, DEL required all Coalitions to estimate June expenses and commit to targets far ahead of our normal schedule. We had to submit our final estimate, which we set at $12 million, on May 16th.

This approach to the year-end close creates a compressed and high-risk reconciliation window in July. If actual June expenditures fall below the $12 million target, the unspent amount must be returned to the CCDF Trust Fund and cannot be reappropriated. If actual expenditures exceed the target, the overage will be charged against the Coalition's FY2027 allocation. While we made every effort to set the June target as accurately as possible, June is historically one of the most difficult months to project due to timing and attendance variability. As a result, there remains a risk of underspending or overspending against the target despite careful planning

Current Status

To mitigate the risk of underspending we request that the CEO be authorized to make contingency adjustments to the FY26 and FY27 budgets, as necessary and consistent with applicable law, contractual requirements, and Board policy. Specifically, we ask for CEO authority to re-allocate the $350,000 performance pay merit increase funding pool currently budgeted in FY27 to FY26 as a performance pay bonus pool to ensure that June expenses processed in July meet the $12 million target if all other expenses fall short of this goal. We request that flexibility be granted to the CEO to split the $350,000 pool between the fiscal years in the best interest of the organization in the narrow window staff will have for finalizing our June invoice in July.

We further request that in authorizing the CEO the flexibility to reallocate funds in this way, that a onetime policy exception is granted to the 5% cap on performance pay given per employee per fiscal for any bonus amounts paid with FY26 funds, since some staff already received 5% merit increases last July when annual reviews were completed for the prior year.

Under this request, the total amount of salary funds allocated by the CEO over both fiscal years shall not exceed $450,000. And in no event shall the COLA pool amount budgeted for FY27 fall below $100,000.

Examples of Possible Implementation Scenarios:

Example 1: No adjustment needed: If FY26 expenditures align with available funding, the full $350,000 remains in FY27 as a merit pool and is allocated through the normal performance evaluation process. No policy exception is required

Example 2: Partial shift to FY26: If a modest shortfall is identified, for example $150,000, a portion of the FY27 merit pool may be reclassified as a FY26 bonus pool in that amount, with the remaining $200,000 retained for FY27 merit increases. A policy exception would apply only to the portion paid as bonuses

Example 3: Full shift of current pool: If up to $350,000 is needed to meet FY26 expenditure targets, the entire merit pool may be reclassified as a FY26 bonus pool, with no performance funding allocated to FY27 beyond the 1% COLA. A one-time policy exception would apply.

Recommended Action from Staff:

Authorize the CEO to make contingency adjustments to the FY26 and FY27 budgets, as necessary and consistent with applicable law, contractual requirements, and Board policy, to mitigate the risk of potential fund reversion associated with the processing of the June School Readiness invoice. This authority includes reclassifying performance pay funding between fiscal years within defined limits and approving a one-time exception to the performance pay policy cap as presented.

Supporting Documentation

None

FYI 4 – Cash Disbursements

In accordance with ELC Cash Disbursement Policy Approved September 12, 2019, cash disbursements issued by ELC in amounts greater than $1,000 and less than $35,000 are submitted to the ELC Board for review monthly.

Cash disbursement for April 2026

Vendor Name	Amount	Purpose
AT&T Mobility	6,338.08	April 2026 Cell phone and Data Charges
Business Card	5,643.76	Bank of America Ops Purchases C. Klima (No individual items > $1,000)
Business Card-Sun-Sentinel	1,725.00	Top Workplace Winner Table for 05/21/26 + Banner
Colonial Life & Accident Insurance Comp	11,722.40	March 2026 Employee Benefits
Dell Marketing L.P.	1,787.40	March 2026 Dell Pro Dock - WD25
EA Compensation Resources, LLC.	2,090.00	March 2026 Professional Service Rendered
First Call for Help of Broward Inc dba 211	10,425.00	March 26 Community Resource and Referral Services
Goren, Cherof, Doody, & Ezrol, PA	5,367.40	March 2026 Legal Services Fees
Indeed	2,500.00	March 2026 Job Posting
Intermedia.net	2,335.27	April 2026 Efax
Intermedia.net	1,201.20	April 26 Microsoft Defender
Intermedia.net	6,536.48	April 26 VOIP Phone Services
LastPass	18,066.50	LastPass Annual Business Renewal 05/07/26-05/06/27
Midland Credit Management, Inc.	1,520.92	Employee garnishment payment
Pro-tech International Security Inc	2,268.00	April 2026 Monthly Cloud Service
Scholastic Inc.	18,081.50	Children's Books
Scholastic Inc.	10,336.85	Children's Books
Teachstone Training LLC	3,500.00	Class Calibration Cohort Training
The Lincoln National Life Insurance Comp	28,135.19	May 2026 Employee Benefits
The School Board of Broward County	1,147.27	April 2026 Gulfstream Lease (Utility & Custodial Fees)
ThreatTrack Security, Inc. DBA VIPRE Sec	5,382.00	VIPRE Antivirus Renewal (03/30/26-03/29/27)
United States Treasury - IRS	1,070.52	2019 Plan Year Excise Tax
United States Treasury - IRS	1,335.96	2020 Plan Year Excise Tax
United States Treasury - IRS	26,861.48	Levy Payment for School Of Excellence

FYI 4 – Cash Disbursements

In accordance with ELC Cash Disbursement Policy Approved September 12, 2019, cash disbursements issued by ELC in amounts greater than $1,000 and less than $35,000 are submitted to the ELC Board for review monthly.

Cash disbursement for May 2026

Vendor Name	Amount	Purpose
AT&T Mobility	6,352.15	May 2026 Cell phone and Data Charges
Business Card	9,898.16	Payroll Processing Charges for PE 7/13/19 and 7/27/19
Business Card - TASC	1,084.40	FSA Admin and claim card fees 04/1-06/30
Colonial Life & Accident Insurance Comp	11,671.74	April 2026 Employee Benefits
Eldad Simovitch DBA CPR954 LLC	1.110.00	April 2026 CPR Training Services
Eldad Simovitch DBA CPR954 LLC	1,080.00	May 2026 CPR Training Services
Exclaimer Limited	2,502.60	Exclaimer Standard 215 Seats for 4/28-26-4/27/27
First Call for Help of Broward Inc dba 211	10,425.00	April 26 Community Resource and Referral Services
Goren, Cherof, Doody, & Ezrol, PA	5,275.00	April 2026 Legal Services Fees
Indeed	2,500.00	April 2026 Job Posting
Intermedia.net	2,248.10	May 2026 Efax
Intermedia.net	1,201.20	May 26 Microsoft Defender
Intermedia.net	6,560.28	May 26 VOIP Phone Services
IT1 Source LLC	1,236.00	Remote Monitoring and Management From 5/14/26-10/31/26
Julissa Reyes	1,901.15	Employee Garnishment Refund Payment
Kaplan Early Learning Co.	1,938.96	May 2026 Books for Lobby & Outreach Event
Lakeshore Parent LLC DBA Lakeshore	1,118.55	May 2026 Books for Lobby & Outreach Event
Scholastic Inc.	8,490.25	Children's Books
Teachstone Training LLC	3,500.00	Class Calibration Infant Cohort Training
Teachstone Training LLC	1,320.00	Oberver Certification training Kit
The Lincoln National Life Insurance Comp	27,106.05	June 2026 Employee Benefits
United States Treasury - IRS	12,357.68	Levy Payment for School of Excellenc

FY26 Match Fundraising Report

Funder	Status	Amount
Coconut Creek	Approved	21,385
Cooper City	No Funding Available	-
Coral Springs (Community Chest)	Approved	1,500
Dania Beach	No Funding Available	-
Davie	No Funding Available	-
Deerfield Beach	Approved	18,750
Ft. Lauderdale	Approved	100,000
Hallandale Beach	Approved	18,903
Hollywood	Approved	15,000
Lauderdale By The Sea	Approved	1,000
Lauderdale Lakes	No Funding Available	-
Lauderhill	Approved	10,000
Lighthouse Point	Approved	1,800
Margate	Application Pending	1,000
Miramar	Approved	5,000
North Lauderdale	Approved	15,000
Oakland Park	Not Selected	-
Parkland	Approved	3,000
Pembroke Park (Town)	Approved	2,186
Pembroke Pines	Approved	35,000
Plantation	Approved	21,900
Pompano Beach	Approved	15,000
Southwest Ranches	No Funding Available	-
Sunrise	Approved	60,000
Tamarac	No Funding Available	-
West Park	No Funding Available	-
Weston	Approved	4,355
Wilton Manors	Approved	4,240
		355,019
United Way	Committed as of July 1	136,500
Child Care Providers	Committed as of July 1	600,000
Broward County	Committed as of July 1	3,000,000
CSC	Committed as of July 1	1,796,525
	Total SR Match	**5,888,044**

Early Learning Coalition of Broward County
Finance & Executive Committee Attendance Chart FY 2025-2026

QUORUM # NEEDED: 5

#	FINANCE	Position	Term Started	Term Exp	Sep-09	Nov-04	Feb-03	Mar-03	May-05	Jun-23	TOTAL FY ABSENCES
1	**Cindy Arenberg Seltzer**	**Chair**	Jul-24		V	V	V	V	V		0
2	Michael Asseff	Member (Officer)	Dec-26				V	V	V		0
3	Maria Hernandez	Member	Jun-23		ABS	ABS	V	V	V		2
4	Dawn Liberta	Member (Officer)	Feb-24		V	ABS	V	V	V		1
5	Renee Podolsky	Member			V	V	V	V	V		0
6	Dr. Amoy Reid	Member	May-25		ABS	V	V	ABS	ABS		3
7	Laurie Sallarulo	Member (Board Chair)			ABS	V	ABS	ABS	V		3
8	Ellie Schrot	Member (Officer)	Dec-25				V	V	V		0
9	Zachary Talbot	Member	Jun-20		V	ABS	ABS	V	ABS		3

QUORUM # NEEDED: 4

#	EXECUTIVE	Position	Term Started	Term Exp	Aug-27	Nov-04	Feb-03	Mar-03	May-05	Jun-23	TOTAL FY ABSENCES
1	**Laurie Sallarulo**	Chair	Apr-14		ABS	V	V	ABS	V		2
2	Dawn Liberta	First Vice Chair/Governance	Jul-24		V	ABS	V	V	V		1
3	Michael Asseff	Second Vice Chair	Jul-24		V	V	V	V	V		0
4	Ellie Schrot	Secretary	May-25		V	ABS	V	V	V		1
5	Cindy Arenberg Seltzer	Treasurer/Finance Chair	Jul-24		V	V	V	V	V		0
6	Dr. Amoy Reid	Nominating Com. Chair	Jul-24		ABS	V	V	ABS	ABS		3
7	Renee Podolsky	Audit Com. Chair	Jul-24		V	V	V	V	V		0

Members who left During FY 25 - 26 Term

	FINANCE	Position	Term Started	Last Day	Aug-27	Oct-01	Jan-28	Mar-04	Apr-29	Jun-03	TOTAL FY ABSENCES
1											
2											
3											
	EXECUTIVE	**Position**	**Term Started**	**Last Day**	**Aug-27**	**Oct-01**	**Jan-28**	**Mar-04**	**Apr-29**	**Jun-03**	**TOTAL FY ABSENCES**
1											
2											
3											

V= Virtual Meeting
X= Present at meeting
ABS= Absent from Meeting
P= phone attendance
FM= First Meeting
LM= Last Meeting
Shaded areas - no meeting scheduled
O:\Elc of Broward County\Board - Documents\Board- Committee & Board Meetings\Executive Finance\FY 2025-2026

Except for Chair an Officers term is for two years. No officer may hold the same elected position for more than (2) term of two years