

**Executive Meeting Agenda**  
**May 5, 2026, at 1:30 PM**  
 (Immediately following the Finance meeting)  
**Zoom Meeting**

**Meeting ID: 828 6018 5386      Passcode: 301368**

<https://us06web.zoom.us/j/82860185386?pwd=BWjLMNPmjDU47lbfqzKDafjEmnN3t.1>

*Members are reminded of conflict-of-interest provisions. In declaring a conflict, please refrain from voting or discussing and declare the following information: 1) Your name and position on the Board, 2) The nature of the conflict, and 3) Who will gain or lose as a result of the conflict. Please also fill out Form 8B prior to the meeting.*

<b>PAGE</b>		
<b>1.</b>	<b>Call to Order</b>	Laurie Sallarulo, Chair
<b>2.</b>	<b>Roll Call</b>	Melody Martinez, Board Liaison
<b>3.</b>	<b>Chair Report</b>	Laurie Sallarulo, Chair
<b>4.</b>	<b>CEO Report</b>	<b>2</b> Renee Jaffe, CEO
<b>5.</b>	<b>Consent Agenda</b> 1. Approve March 9, 2026, Committee meeting minutes 2. EXC265CA1- Authorize sole-sourced subrecipient posting for The Children’s Forum to administer the Broward INCENTIVE\$ Program 3. EXC265CA2- Authorize sole-sourced vendor posting for 211 Referral services 4. EXC265CA3- sole-sourced vendor posting for Teachstone CLASS®-related materials and trainings	<b>4</b> Laurie Sallarulo, Chair <b>5</b> Christine Klima <b>10</b> <b>20</b>
<b>6.</b>	<b>Regular Business</b> 1. EXC265RB1 – Approve Related Party Transaction	<b>21</b> Christine Klima
<b>7.</b>	<b>FYI</b> <ul style="list-style-type: none"> <li>• FYI-1 Contract List</li> <li>• FYI-2 Board Engagement Calendar</li> <li>• FYI-3 Board Calendar FY 25/26</li> <li>• FYI-4 Committee Member List FY 25/26</li> <li>• FYI-5 Executive Committee Meeting Attendance FY 25/26</li> </ul>	<b>23</b> <b>25</b> <b>27</b> <b>28</b> <b>29</b>
<b>8.</b>	<b>Unfinished Business</b> <b>New Business</b> <b>Matters from our Partners</b> <b>Public Comment</b>	
<b>9.</b>	<b>Next Executive Committee Meeting: June 9, 2026</b>	
<b>10.</b>	<b>Adjourn</b>	

**Please Note:** The Agenda is subject to revisions and additions at the discretion of the Chair of the Coalition. Notification will be sent of any such revisions or additions.  
**Members of the Public:** Please sign up by sending an email to [Publiccommentssignup@elcbroward.org](mailto:Publiccommentssignup@elcbroward.org). Public comments regarding any agenda item must be submitted no later than five minutes after the Coalition meeting has been called to order.

*“As per §286.0105, Fla. Stat., Any person who decides to appeal any decision of the Board with respect to any matter considered at this meeting will need a record of the proceedings and for such purpose, may need to ensure that a verbatim record of the proceedings is made which record includes testimony and evidence upon which the appeal is to be based.”*

## **CEO Report**

### **Exec- May 5, 2026**

#### **School Readiness (SR) Enrollment Update**

After initially pausing enrollment at the start of the fiscal year due to a budget reduction, staff began enrolling again from the School Readiness waitlist on October 8<sup>th</sup>. Since then, we have been pulling approximately 750 children off the SR waitlist every three weeks and have enrolled 3,169 children from SR the waitlist. The waitlist has been reduced to the point where Priority 3 children (ages 0 to 5) are waiting less than one month for services. Current SR approximately 15,500 children enrolled, and as of April 24<sup>th</sup>, our waitlist is 973. Our wait time from initial application to being contacted for actual enrollment is down to under one month.

#### **VPK Enrollment Update**

As of April 17<sup>th</sup>, we have 11,776 children enrolled in VPK. At this time last year, we had approximately 979 more children enrolled. However, this decreased amount tracks with the VPK Estimating Conference's decreased number of Broward children enrolling in VPK. The Estimating Conference's school year estimate for the 2025-26 school year is 11,782. We'll keep the board updated concerning enrollment throughout the rest of the school year.

Early indicators for the 2026–2027 program year show continued growth. The agency has approved 7,552 VPK certificates compared to 7,246 at the same point in the prior year, an increase of 4%. While enrollment data for 2026–2027 is not yet available, current approval trends indicate steady demand and fair positioning for the upcoming program year.

#### **Legislative Update**

The House and Senate were unable to agree on a State budget for FY27 during the 2026 Legislative Session which ended on March 12, 2026. The Senate proposal was \$115 billion budget while the House proposal was \$113.6 billion. Both chamber's budget proposals are well below the Governor's recommended \$117.4 billion. In order to come to an agreement on the state budget, legislators will head back to Tallahassee to meet from May 12<sup>th</sup> to May 29<sup>th</sup>. ELC staff will keep the board updated on the situation.

#### **Early Learning Landscape Analysis Research Project**

Good news, the Florida Chamber Foundation's research team and ELC staff have officially kicked off the Broward Early Learning Landscape Analysis project. The hope is to have the final report, based on surveys, focus groups, and other data, by June 30<sup>th</sup>, a tall order, but staff is working closely and swiftly with the Florida Chamber to try to hit this deadline. Surveys to child care providers, educators, and parents are expected to go out in late April/early May.

As a reminder, this project is a collaboration between the Florida Chamber Foundation and ELC Broward to better understand the early learning landscape in Broward. The study is funded by The Broward Workshop, individual Broward Workshop members, and other funders, such as the CSC and the Community Foundation of Broward, and will be used to drive the creation of a future early learning Broward roadmap. The project will include surveys and focus groups with early learning stakeholders and partners, including parents, childcare owners/directors, early educators, private employers, and the Broward school district parents as well as ELC internal data, additional data, including but not limited to ALICE populations, housing, population trends, socioeconomic status, demographics, and the Chamber Foundation's score card and Gap Map, etc. This data will be analyzed and included in a comprehensive report giving insight into the state of childcare in Broward, as well as challenges, successful practices, and an early learning road map for the future.

#### **Provider Appreciation Celebration**

This year we are celebrating Provider Appreciation Day on May 20<sup>th</sup> at 10:30am during our monthly PLAN (provider Learn and Network) Meeting. The theme for this year is a celebration for VPK's 20<sup>th</sup> Anniversary. We will be celebrating with our providers with some fun trivia and memories.

### **South Florida Business Journal Power Leader in Philanthropy**

For the second consecutive year, ELC Broward CEO Renee Jaffe has been named a *South Florida Business Journal* Power Leader in Philanthropy. This prestigious list honors dedicated professionals who champion vital missions, elevate humanitarian causes, and build strong community foundations across the region.

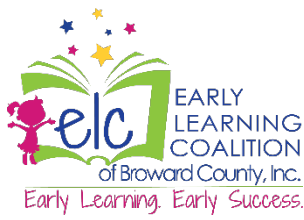
While humbled, Renee emphasizes that this ongoing recognition truly reflects the collective dedication of the ELC team and Board. It highlights the Coalition's vital role in empowering working families and expanding access to high-quality early learning throughout Broward County.

### **A Day in K Event 2026**

This June, the ELC will host its 3<sup>rd</sup> annual **Day in K (K for kindergarten)** event at the Museum of Discovery and Science. This year, the plan is to host the event twice, so more kids can experience this great event. Together, approximately 4,000 soon-to-be Kindergarteners and their families are expected to attend one of the two scheduled A Day in K events. Children will get a glimpse of what kindergarten will be like through engaging, fun, hands-on experiences and activities. Families will have the opportunity to get more kindergarten and school related information and resources including bus/transportation information, available afterschool activities, immunization information, special needs resources, etc. as well as access to many community resources.

### **June Board Meeting and Board Calendar FY26/27**

The Board and Committee meeting dates have been updated for FY 26–27, which begins on July 1, 2026. Per our bylaws, the Board is required to meet a minimum of five times per fiscal year, but there are generally 7 meetings scheduled each year. FY 26–27 can be found in the FYI section of the Executive Committee packet. The FY 27 was created utilizing our current schedule of days and times of meetings and based on Board member feedback.



**Early Learning Coalition of Broward County, Inc.**

**Executive Committee Meeting Minutes**

**(Immediately following the Finance meeting)**

**March 3, 2026, at 1:30 PM**

**Virtual Meeting**

Members in Attendance	First Vice Chair, Dawn Liberta; Michael Asseff; Cindy Arenberg-Seltzer; Ellie Schrot; Renee Podolsky
Members Absent (Excused)	Chair, Laurie Sallarulo; Amoy Reid
Members Absent (Unexcused)	
Staff in Attendance	Renee Jaffe, CEO; Christine Klima, CAO; Howard Bakalar, CPO; Hubert Cesar, Chief Innovation and Compliance Officer; Melody Martinez, Board Liaison & Executive Assistant; Allison Metsch, Sr. Director of Education & Quality; Amy Moore, Sr. Director of Family Services & Customer Services; Ancel Pratt III, Sr. Director of Communications & Outreach; Andres Calero, Accountant; Daniel Hollenbaugh, AP and Payroll Manager; Elmise Sawyer-Brown, Accounting Specialist; Irene Ramos, Office Coordinator; Kiana Nieves, Accounting Specialist; Reinier Potts, Financial Analyst; Roy Persaud, Accountant; Stephanie Landreville, Controller
Others in Attendance	Julie Klahr, Legal Counsel

Item	Action/Discussion
Welcome & Call to Order	First Vice Chair Dawn Liberta called the meeting to order at 1:51 PM. The roll was called, and a quorum was established.
Chair Report	None
CEO Report	CEO Renee Jaffe thanked everyone who participated in the popcorn fundraiser and recognized Amoy for spearheading the effort. She noted that the Coalition is continuing to monitor legislative developments and will keep the group updated. She also thanked Dawn, Traci, and Amoy for attending Read for the Record and recognized Allison and her team for doing an amazing job organizing the event.
<b>Consent Agenda</b> 1. Approve November 4, 2025, Committee meeting minutes	A <b>Motion</b> was made by Cindy Arenberg-Seltzer and <b>Seconded</b> by Ellie Schrot to approve the Consent Agenda. The <b>Motion was unanimously approved. Motion Passed.</b>
<b>Regular Business</b>	None
<b>Unfinished Business</b>	None
<b>New Business</b>	<p>Cindy Arenberg-Seltzer reported on the countywide participation in Jumpstart's Read for the Record, noting it was a successful day across Broward County. Although ELC was unable to participate on the official day, several legislators participated in advance, and participation is believed to have exceeded 1,000 volunteers.</p> <p>She shared that the featured book was well received by the children and highlighted the partnership through the Broward Reads Campaign, which she and Renée Jaffe co-chair with Nan Rich and Lori Canning. She thanked participants for their involvement and noted that CSC provided small tomato seedlings and planting cups so children could begin their own small gardens related to the book's theme.</p>
<b>Matters from the CEO</b>	None
<b>Matters from the Committee</b>	None
<b>Public Comments</b>	There was no discussion.
<b>Next Meeting</b>	<b><u>May 5, 2026, at 1:30 PM</u></b>
<b>Adjourn</b>	Meeting adjourned at 1:57 PM by Cindy Arenberg-Seltzer

*These minutes contain the action items of the Board meeting of the Early Learning Coalition of Broward. They do not include all of the Committee's discussions or comments on each matter or issue raised during the meeting. A tape recording of the meeting is held in the Coalition office. Corrections from the Committee will be taken before approval at the next meeting.*

<b>ITEM/ MEETING:</b>	EXC265CA1 / Executive Committee
<b>DATE:</b>	May 5, 2026
<b>SUBJECT:</b>	Children’s Forum FY27 Broward INCENTIVE\$ Program Administration Sole-Sourced Subrecipient Posting
<b>FOR ACTION:</b>	YES
<b>RECOMMENDED ACTION:</b>	Authorize staff to issue a sole-sourced subrecipient posting for the Children’s Forum to administer the Broward INCENTIVE\$ program in FY2027 pending Board approval of the FY2027 Budget.
<b>AS RECOMMENDED BY:</b>	Staff
<b>FINANCIAL IMPACT:</b>	FY 2027 Total Proposed Cost Not to Exceed \$450,000
<b>ELC STAFF LEAD</b>	C. Klima

**Background Information:**

Early Childhood Educator INCENTIVE\$, formerly known as Child Care WAGE\$® in Florida, rewards early childhood educators with financial incentives based on their education and continuity of employment. By helping to retain the early childhood workforce, INCENTIVE\$ provides children with more stable teacher-child relationships and better educated teachers. INCENTIVE\$ addresses individual professional development efforts and low wages, but does not affect budgets, regular wages, or parent fees within the childcare program.

For over 20 years, the Coalition has partnered with the Children’s Forum, the sole licensee in Florida for the North Carolina-Based Child Care INCENTIVE\$® Program as a sole-sourced vendor to administer the program in Broward County. In FY 2022, the INCENTIVE\$ program rolled out a new, higher stipend scale and changed program participation rules to encourage more Directors to support their staff in applying to the program. The program currently has approximately 275 active participants from about 150 childcare centers in Broward. Semi-annual wage supplements range from \$225 up to \$5000, and the average semi-annual supplement paid is approximately \$525.

When stimulus funding became available in 2020, the Coalition more than doubled the funding for the INCENTIVE\$ program to over \$1 million and gradually reduced it down to approximately \$709K in the two years after the stimulus funding ended.

The Coalition has determined that the Children’s Forum is a sole-sourced vendor based on the following:

- Children’s Forum holds the sole license to administer the INCENTIVE\$ program in Florida for all participating counties.
- The INCENTIVE\$ Program is affiliated with the Child Care WAGE\$® Project and is licensed by the Child Care Services Association of Chapel Hill, North Carolina, to the Children’s Forum exclusively. The Children’s Forum administers the INCENTIVE\$ Program through agreements with local Early Learning Coalitions and other entities.

**Current Status:**

The proposed FY 2027 program budget reflects a decrease of \$258,974 from the prior year. This reduction represents the final adjustment necessary to return the program to its original, pre-pandemic funding level of \$450,000, following the expiration of non-recurring federal stimulus funds that supported program expansion from FY 2021 through FY 2024.

To absorb the reduction without disrupting existing services, the following programmatic adjustments will be implemented prospectively:

1. Prioritizing higher-quality trainings for purposes of eligibility for the National CDA credential supplement.
2. Aligning the wage supplement scale more closely with levels offered by comparable programs across other South Florida Early Learning Coalitions.

On April 16, 2026, the Program Review Committee reviewed and approved the proposed FY 2027 program changes. The gradual budget reduction over the last three fiscal years is shown below.

## INCENTIVE\$ Program Budgets FY2025 to FY2027

Budget Category	FY2025	FY2026	FY2027 Proposed
Wage Supplements (78%)	\$748,000	553,000	\$351,000
Program Support (%)	163,025	120,525	76,500
Administration (5%)	47,949	35,449	22,500
<b>Total (100%)</b>	<b>\$958,974</b>	<b>\$708,974</b>	<b>\$450,000</b>

**Recommended Action from Staff:**

Authorize staff to issue a sole-sourced subrecipient posting for the Children’s Forum to administer the Broward INCENTIVE\$ program in FY2027 pending Board approval of the FY2027 Budget.

**Supporting Documentation:**

1. Documentation of Sole Source for Services

Basic Agreement Between  
Early Years  
and  
The Children's Forum, Inc.

To ensure quality and consistency of salary supplement programs using the Child Care WAGES® model (including name, logo, materials and policies), the following guidelines and criteria must be met by the administrative home. This agreement with the Children's Forum, Inc. will be in effect from September 1, 2025 to August 31, 2027 and may be renewed for successive terms unless terminated by Early Years or the Children's Forum, Inc.

The Children's Forum, Inc., as an agency that will administer Early Childhood Educator INCENTIVES\$ FLORIDA, agrees to do the following:

Programmatic

1. Develop and maintain a child care salary supplement model that rewards early educators for achieving higher levels of education and for staying in the same child care setting.
2. Collaborate with child care teachers, family child care providers, child care directors and other appropriate organizations and funders to implement the Early Childhood Educator INCENTIVES\$.
3. Continue an INCENTIVES\$ Advisory Committee.
4. Create, maintain and update as necessary an Early Childhood Educator INCENTIVES\$ FLORIDA policy and procedural manual using the provided manual as a base.
5. Create a partnership between Early Childhood Educator INCENTIVES\$ FLORIDA, the INCENTIVES\$ participants and their employers that supports the ongoing receipt of salary supplements for eligible recipients.
6. Ensure that Early Childhood Educator INCENTIVES\$ FLORIDA has the basic components of:
  - graduated salary supplements paid directly to recipients;
  - linkage of supplements to a retention period in the same child care program of no less than six months; and
  - linkage of supplements to attained levels of education.
7. Evaluate the effectiveness of the Early Childhood Educator INCENTIVES\$ FLORIDA yearly, focusing on input from recipients and program outcomes in terms of continuing education and retention.
8. Make programmatic changes based on the findings of the yearly evaluations.
9. Identify Early Childhood Educator INCENTIVES\$ FLORIDA as a Child Care WAGES® affiliate on all public relations materials distributed about Early Childhood Educator INCENTIVES\$, including materials on the Children's Forum, Inc.'s website or similar electronic formats. Ensure that all Early Childhood Educator INCENTIVES\$ FLORIDA marketing materials have the following language included somewhere on the document: Early Childhood Educator INCENTIVES\$ FLORIDA is a Child Care WAGES® affiliate and licensed program of Early Years.
10. Use the Early Years/WAGES\$ database as the mechanism to operationalize and collect data on the program, its participants, outputs and outcomes.
11. Ensure that all INCENTIVES\$ staff meet educational requirements for their positions per Center guidance.
12. Report any changes in Early Childhood Educator INCENTIVES\$ FLORIDA management personnel within 30 days of loss or change of such personnel, with the understanding that such changes will likely result in the requirement for participation in training provided by the Center.
13. Work toward continuous quality improvement for operating a high-quality Child Care WAGES® affiliate.

### General Administration

14. Accept and act on all reasonable recommendations made by Early Years to ensure that the integrity and goals of the Child Care WAGES® Program and its affiliates are maintained.
15. Provide the Center with a mid-year and final report by the established deadlines each year of the license.
16. Pay the costs and fees associated with:
  - consultation services as outlined in the License Fee Schedule.
  - acquiring this license to use the Child Care WAGES® Program name and logo or to be its affiliate, program materials, policies and the Child Care WAGES® Program database.
17. Continue to function as a not-for-profit agency, without a conflict of interest, while administering Early Childhood Educator INCENTIVES\$ FLORIDA.
18. Submit to the Center for approval any materials the Children's Forum, Inc. produces that bear the Early Childhood Educator INCENTIVES\$ logo.
19. Submit to the Center for approval any Early Childhood Educator INCENTIVES\$ materials that have been modified for use in Florida if the modification reflects programmatic, and not merely geographic or stylistic, changes. Any changes to existing supplement scales must be submitted for approval to the Center prior to use.
20. Contact the Center if the Children's Forum, Inc. learns of any group's unauthorized use of Child Care WAGES® trademarks or materials.
21. Provide an original bound copy or an electronic copy as a direct email forward of the original email sent from the auditor to the agency of the Children's Forum, Inc.'s audit and any accompanying management letters or reports annually. Any findings, weaknesses or issues identified in a management letter must be addressed through a corrective action statement provided to Early Years within 60 days of the issuance of the audit.
22. Require Early Childhood Educator INCENTIVES\$ FLORIDA Advisory Committee members and the Children's Forum, Inc.'s Board of Directors to sign conflict of interest statements.
23. Schedule, complete and pay associated costs for programmatic accountability activities as deemed necessary by the Center. The Center will notify you in advance as to specific due dates.
24. Respond to the Center's periodic requests for information and data in a timely manner.
25. Provide the Center with continual remote access to the WAGES\$/INCENTIVES\$ database for monitoring and technical assistance purposes. The Center will provide the specific due dates for annual database reviews in advance. Should the review suggest a folder monitoring is necessary, provide the requested folders.

Early Years, as the agency that developed and holds the copyrights and trademarks for the Child Care WAGES® Program, agrees to:

1. Authorize, upon payment of established start-up and annual licensing fee determined by budget size and billed each January, the Children's Forum, Inc. to use the Child Care WAGES® database and materials for their salary supplement program for child care professionals in Florida. The fee entitles the Children's Forum, Inc. to acquire this license to use the name, logo, database and materials during this contract period. Future contract periods will be determined based on compliance with terms of the agreement and acceptable performance in operating the program.
2. Be available for consultation services to facilitate the development of policies and procedures for Early Childhood Educator INCENTIVES\$ FLORIDA. The need for additional consultation services will be mutually established or, if a provisional agreement is in place, required by the Center.
3. Make recommendations to the Children's Forum, Inc., based on communication, consultation, programmatic accountability activities and review of reports, about Early Childhood Educator INCENTIVES\$ FLORIDA.

It is further understood by both parties that:

1. Early Years reserves exclusive rights to license Child Care WAGE\$® trademarks to other groups and to allow other groups to use the Child Care WAGE\$® Program materials.
2. The Children’s Forum, Inc.’s license is subject to the Children’s Forum, Inc. maintaining the quality of Early Childhood Educator INCENTIVE\$ FLORIDA as required by this agreement.
3. The Children’s Forum, Inc. cannot grant any third party any rights to use the Child Care WAGE\$® trademarks or materials.
4. The Children’s Forum, Inc. cannot use the Child Care WAGE\$® trademarks except in association with the particular services or materials specified in the agreement.
5. Early Years has the right to use any materials developed by Early Childhood Educator INCENTIVE\$ FLORIDA.
6. The Child Care WAGE\$® Program or INCENTIVE\$ name, logo, database or materials cannot be used for a for-profit child care salary supplement program.
7. Early Years holds the exclusive rights to represent the Child Care WAGE\$® Program nationally. The Children’s Forum, Inc. may promote Early Childhood Educator INCENTIVE\$ FLORIDA only within Florida, unless prior approval has been granted by the Center.
8. Early Years has the right to terminate this agreement if the Children’s Forum, Inc. breaches any of the terms of this agreement.
9. The Children’s Forum, Inc. and Early Years have the right to terminate the agreement for any reason giving the other party 90 days notice.
10. If the agreement is terminated, this license to use the Child Care WAGE\$® database and materials will be revoked.

Signed by:  
  
 \_\_\_\_\_  
7FC0C8F75D81434...  
 Early Years Authorized Agent

8/18/2025  
 \_\_\_\_\_  
 Date

President, Early Years  
 Title

DocuSigned by:  
  
 \_\_\_\_\_  
8797D320947F43D...  
 The Children’s Forum, Inc. Authorized Agent

8/14/2025  
 \_\_\_\_\_  
 Date

President and Chief Executive Officer  
 \_\_\_\_\_  
 Title

ITEM/MEETING:	EXC265CA2 / Executive Committee
MEETING DATE:	May 5, 2026
SUBJECT:	211 Broward FY2027 Sole Sourced Vendor posting
FOR ACTION:	Yes
RECOMMENDED ACTION:	Authorize staff to issue a sole-sourced vendor posting for 211-Broward to provide community referral services pending approval of the FY2027 preliminary budget.
AS RECOMMENDED BY:	Staff
FISCAL IMPACT:	FY2027 Total estimated budget not to Exceed \$125,000
ELC STAFF LEADS	C. Klima

**Background Information:**

Since January 2025, the Coalition has contracted with First Call for Help dba 211 Broward (211 Broward) to provide:

- Community referrals from 211 Broward call traffic to our CCR&R and Help Me Grow Program services,
- Community outreach for Coalition services at 211 events,
- Call center coverage services for our Customer Service unit, and
- Other data collections services as required.

The Coalition has determined that 211 Broward is a sole sourced vendor based on the following:

- 211 Broward is the sole FCC-designated 211 resource for community services in Broward County.
- 211 Broward holds the exclusive license to operate in Broward County using the three-digit FCC designated dialing number.
- 211 Broward is the only 24/7 comprehensive agency that provides support services for individuals seeking crisis intervention assistance and/or information and referral services needed for supporting Coalition services in an emergency.

**Current Status:**

Staff propose continuing to contract with 211-Broward for these services in FY2027. The proposed annual budget will remain unchanged at \$125,000.

**Recommended Action from Staff:**

Authorize staff to issue a sole-sourced posting for 211-Broward to provide community referral services in FY2027 pending approval of the FY2027 preliminary budget.

**Supporting Documentation:**

- Documentation of Sole-Sourced Determination

PricewaterhouseCoopers LLP  
1155 Peachtree Street  
Atlanta GA 30309  
Telephone (404) 870 1100  
Facsimile (404) 870 1239  
Direct phone (404) 870-1123  
Direct fax (404) 870-1262

First Call for Help of Broward, Inc.  
Kathleen Gent  
President/CEO  
16 SE 13<sup>th</sup> Street  
Ft. Lauderdale, FL 33316

31 January 2001

Dear Kathleen:

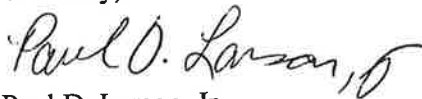
This letter is to confirm our receipt of your request and cashier's check on behalf of First Call for Help of Broward, Inc. for abbreviated dialling (N11) service in the Fort Lauderdale basic local calling area in the State of Florida. Your request for N11 service has resulted in the allocation of the 211 number in the Ft. Lauderdale basic local calling area in the State of Florida.

This allocation comes as a result of FCC order 00-256 adopted July 26, 2000. Please note that the 211 code is currently in use in the Ft. Lauderdale basic local calling area. The current user will have six (6) months from the date they are notified of this assignment to discontinue their service and vacate the 211 code.

Please contact your BellSouth Account Representative to initiate the service request order to begin the process of establishing the service. The cashier's check will be submitted to Mr. Eric McCall of BellSouth Telecommunications, Inc. and will be applied to the charges associated with establishing the service.

If you have any questions regarding this confirmation and allocation or the process forward, please do not hesitate to contact me at (404) 870-1123 or Eric at (404) 927-8077.

Sincerely,



Paul D. Larson, Jr.  
Assurance Business Advisory Services

cc: Mr. Eric McCall, BellSouth Telecommunications, Inc.  
Mr. Danny Flynn, BellSouth Telecommunications, Inc.  
Mr. Robert Lattimore, PricewaterhouseCoopers – Atlanta

**Appendix C: Excerpts of FCC Rule 00-256A1 - Assigning 211 Dialing Codes For Use by Community Information and Referral Services**

Before the  
**Federal Communications Commission**  
Washington, D.C. 20554

In the Matter of	)	
	)	
Petition by the United States Department of Transportation for Assignment of an Abbreviated Dialing Code (N11) to Access Intelligent Transportation System (ITS) Services Nationwide	)	NSD-L-99-24
	)	
Request by the Alliance of Information and Referral Systems, United Way of America, United Way 211 (Atlanta, Georgia), United Way of Connecticut, Florida Alliance of Information and Referral Services, Inc., and Texas I&R Network for Assignment of 211 Dialing Code	)	NSD-L-98-80
	)	
The Use of N11 Codes and Other Abbreviated Dialing Arrangements	)	
	)	
	)	CC Docket No. 92-105
	)	

**THIRD REPORT AND ORDER AND ORDER ON RECONSIDERATION**

**Adopted: July 21, 2000**

**Released: July 31, 2000**

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*Petition for Assignment of an N11 Code for Access to Information and Referral Services*

**Background**

- On May 28, 1998, the Alliance of Information and Referral Systems, the United Way of America, United Way 211 (Atlanta, Georgia), United Way of Connecticut, Florida Alliance of Information and Referral Services, Inc. and the Texas I&R (Information and Referral) Network (collectively, Information and Referral Petitioners), filed a petition for nationwide assignment of an abbreviated dialing code for access to community information and referral services (Information and Referral Petition).<sup>1</sup> The Information and Referral Petitioners contend that there is

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<sup>1</sup> The Petition requested the 211 code. Request by the Alliance of Information and Referral Systems, United Way of America, United Way 211 (Atlanta, Georgia), United Way of Connecticut, Florida Alliance of Information and Referral Services, Inc., and the Texas I&R Network for Assignment of 211 Dialing Code (Information and Referral

a demonstrated need for an easy to remember, easy to use abbreviated dialing code that will enable persons in need to be directed to services providing free information and referrals to community service organizations. Petitioners argue further that assigning an N11 code to such services would provide an important adjunct to the codes that the Commission has already assigned to meet other public needs.<sup>2</sup> The Information and Referral Petitioners cite to a range of human needs not addressed by either the 911 code or police non-emergency 311 code such as housing assistance, maintaining utilities, food, finding counseling, hospice services and services for the aging, substance abuse programs, or dealing with physical or sexual abuse.<sup>3</sup> The Information and Referral Petitioners state that there is strong interest in several states for developing an N11 code for this purpose,<sup>4</sup> and that the tools exist to do so. The Information and Referral Petitioners contend that assigning an N11 code for such purposes is in the national interest, and commenters overwhelmingly support the proposal.<sup>5</sup>

## Discussion

- We find that the Information and Referral Petitioners have demonstrated sufficient public benefits to justify use of a scarce public resource,<sup>6</sup> and we therefore assign 211 to be used for access to community information and referral services. Individuals facing serious threats to life, health, and mental well being have urgent and critical human needs that are not

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Petition). In response, the Commission issued a public notice for comment on their petition. *See* Request by Alliance of Information and Referral Systems, United Way of America, United Way 211 (Atlanta, Georgia), United Way of Connecticut, Florida Alliance of Information and Referral Services, Inc., and the Texas I&R Network for Assignment of 211 Dialing Code, *Public Notice*, DA 98-1571, NSD File No. L-98-80 (rel. Aug. 6, 1998).

<sup>2</sup> The Information and Referral Petitioners contend that assignment of 211 would compliment existing uses of 911 for emergency services and the assignment of 311 for police non-emergency uses in the *N11 First Report and Order*. Information and Referral Petition at 5-6.

<sup>3</sup> *See id.* at 6.

<sup>4</sup> In an *ex parte* dated February 22, 2000, representatives of the Information and Referral Petitioners provided Commission staff with an updated state-by-state status of 211, indicating that 211 was active in at least one locality in Connecticut and a thirteen-county area in Atlanta, Georgia. The Information and Referral Petitioners also indicated that petitions for 211 had been filed with local public utility commissions in three other states (Massachusetts, Ohio and Wisconsin) and a county in Michigan. In addition, 211 petitions had been approved in three other states (Alabama, North Carolina and Utah), with statewide information and referral models developed in three others (Florida, Texas and Virginia). Six states had made no commitment on 211, with the remaining considering 211 to some degree for access to community information and referral services.

<sup>5</sup> *See, e.g.*, Linda Daily Comments (letter from private citizen stating, “[w]hether it’s a mammogram, substance abuse services, therapeutic recreation for a disabled child, or 1 of more than 4,000 human services, the issue is the same. No one knows where to start.”); Ameritech Comments at 1 (supporting Information and Referral Petition as meeting FCC policy of limiting national assignment of unused N11 codes for public purposes).

<sup>6</sup> We reject arguments to the contrary. *See, e.g.*, CinBell Comments at 2.

addressed by dialing 911 for emergency assistance or 311 for non-emergency police assistance. For example, the Information and Referral Petitioners present a call summary prepared by United Way 211 (based in Atlanta) for the year 1997, which indicates that seven percent of the calls to United Way 211 involved immediate shelter needs, 20 percent involved rental/mortgage assistance needs (for example, threatened eviction), 16 percent involved utility issues, critical in inclement weather, and nine percent involved the need for food.<sup>7</sup> The remaining calls presented issues relating to counseling, medical aid, prescription assistance, physical and sexual abuse, and potential suicide. Other less urgent situations, also not addressed by 911 service or the current 311 service, might involve persons needing child care solutions, aging and hospice services, adolescent activities, educational programs, support groups, legal assistance, child and spousal abuse counseling, substance abuse programs, and other needs vital to the welfare of individuals, families, and communities.<sup>8</sup>

- We believe that the Information and Referral Petitioners have shown a public need exists for an easy to use, easy to remember N11 code to efficiently bring community information and referral services to those who need them, providing a national safety network for persons to get access readily to assistance. Therefore, we find that the public interest standard has been met here. We are persuaded by the Information and Referral Petitioners' assertion that, with a large number of toll-free telephone numbers, confusion is inevitable and the increased margin for error in dialing eleven digits creates obstacles to use of community information and referral services, particularly in urgent situations.<sup>9</sup> Moreover, as the Information and Referral Petitioners also point out, this confusion is not resolved when directory assistance for toll-free numbers is used, because directory assistance for toll free numbers lists entries by name, but not service or need category. We also are persuaded that local numbers are not viable alternatives because they are difficult to distinguish from the myriad of other local businesses and community services numbers, and may not be of service to travelers and the recently relocated, who often need temporary assistance. Moreover, people with mental or physical limitations would benefit from the use of a three-digit nationwide number, rather than having to dial various and different seven or ten digits to get access to help. We also note that the number of people served by the information and referral organizations that make up the Information and Referral Petitioners is quite large. The United Way 211 (Atlanta, Georgia and the thirteen-county surrounding area) provides free (bilingual) service 24 hours a day, seven days a week to a

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<sup>7</sup> Information and Referral Petition at 6.

<sup>8</sup> *Id.*

<sup>9</sup> *Id.* at 11.

population of more than three million people.<sup>10</sup> In Connecticut, Infoline provides access to community resources throughout the state.<sup>11</sup> In Texas, regional data centers – 24-hour data centers linked to the 100 community information centers and each other – are being established to provide comprehensive health and human service information, allowing 18 million residents to have information about vital services across the state.<sup>12</sup> In Florida, information for about 40 percent of the state’s counties are represented in search and data features that have been included in an integrated database, uploaded on the Florida Alliance of Information and Referral Service Internet site.<sup>13</sup> The designation of a uniform national code would simplify access to information from these and other sources and would make such information readily available to new members of communities as well as existing local citizens.

- We believe that providing access to community information and referral services using 211 has many benefits. Individuals will now have an easy to remember nationwide number to call when they need non-emergency help. Unlike 311, which is being used in some communities to provide access to non-emergency police services,<sup>14</sup> the range of services that will be available using 211 is of a much broader scope. We are mindful that the Commission in the *N11 First Report and Order* gave local jurisdictions discretion to use 311 for access to government services that might, in some instances, overlap the services to be provided using 211. We are not convinced, as are some commenters, that this will cause confusion among callers as to which N11 code should be used to access what type of information.<sup>15</sup> To the contrary, we believe that the extensive education campaign that the Information and Referral Petitioners and others have undertaken to publicize the use of 211 has and will continue to eliminate any potential confusion. The Information and Referral Petitioners have invested significant resources in publicizing the use of the 211 code in some areas of the country, and we

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<sup>10</sup> *Id.* at 7, 14. We also note that the United Way 211 database includes public and private agencies and programs in the Atlanta region, not just United Way member agencies or those supported by United Way funding. *Id.*

<sup>11</sup> *Id.* at 4.

<sup>12</sup> *Id.* at 8.

<sup>13</sup> *Id.*

<sup>14</sup> According to the Community Oriented Policing Services (COPS) Office at the U.S. Department of Justice, a number of communities have implemented 311 for access to non-emergency police services with the assistance of funds provided by the Department of Justice. These include Baltimore, Maryland; Dukes County, Massachusetts (Martha's Vineyard); Rochester, New York; Miami, Florida; Houston, Texas; City of Los Angeles, California <[www.lacity.org](http://www.lacity.org)>; Pasadena, South Pasadena, California; and Birmingham, Alabama. Other communities also have implemented 311, including Dallas, Texas; Chicago, Illinois; Washington, D.C.; San Jose, California; Hampton, Virginia; and San Antonio, Texas.

<sup>15</sup> See National Telephone Enterprises, Inc. Comments at 6; SBC Communications, Inc. Comments at 1-2.

have already seen an enormous amount of support for efforts to implement access to community information and referral services using 211 at the state and local level from citizens, government officials, and organizations that provide help to others.<sup>16</sup> Thus, we believe that access to community information and referral services using 211 will provide a vital adjunct to existing 311 services. We also believe that 211 service for access to community information and referral services will provide a useful adjunct to 911 service by further reducing calls to 911 that do not require immediate dispatch of police, fire, or medical personnel.<sup>17</sup>

- We therefore assign 211 to be used to provide access to community information and referral services. Similar to the Commission's national assignment in the *N11 First Report and Order* of 311 for access to non-emergency police and other government services,<sup>18</sup> we direct that, when a provider of telecommunications services receives a request from an entity (*e.g.*, the United Way) to use 211 for access to community information and referral services, the telecommunications provider must: (1) ensure that any entities that were using 211 at the local level prior to the effective date of this Order relinquish use of the code for non-compliant services, and (2) take any steps necessary (such as reprogramming switch software) to complete 211 calls from its subscribers to the requesting entity in its service area.<sup>19</sup> The 211 dialing code is currently in use in Atlanta, Georgia and parts of Connecticut, and we expect communities across the country will be able to make similar transition to 211. We expect community service organizations to work cooperatively to ensure the greatest public use of this scarce resource. Finally, we will reexamine deployment of community information and referral services using 211 five years after the effective date of this Order to determine whether this resource is being utilized in the manner and to the extent anticipated by the Information and Referral Petitioners. As with 511, if 211 is not being used on a widespread basis for access to community information and referral services, we may consider designating the 211 code for other uses, or removing the exclusive assignment for community information and referral services.

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<sup>16</sup> See, *e.g.*, Area Agency on Aging Comments at 1; Ask-2000 Comments at 1; Chris Bell, Houston Council Member, Comments at 1; Big Bend Hospice Comments at 1; Border Families are Valued Project Comments at 1; Brazos County Community Council Comments at 1; Mary Brennan, Florida House of Representatives, Comments at 1; The Bridge Comments at 1; Houston Mayor Lee P. Brown Comments at 1; The City of Calgary Comments at 1; The City of Atlanta, Georgia Comments at 1; Capital Area Healthy Start Coalition Comments at 1; Center for Advocacy for the Rights and Interests of the Elderly Comments at 1; HelpLine Comments at 1; Information and Referral Midland Comments at 1-2; Center for Information and Crisis Services, Inc. Comments at 1.

<sup>17</sup> See *N11 First Report and Order*, 12 FCC Rcd at 5595, para. 36; see also discussion of IAFC Petition at para. 25, *infra*.

<sup>18</sup> *Id.* at 5615, para. 83. See also para. 5, *supra*.

<sup>19</sup> *Id.* at 5615, para. 84.



## Dial 211 for Essential Community Services

In many states, dialing “211” provides individuals and families in need with a shortcut through what can be a bewildering maze of health and human service agency phone numbers. By simply dialing 211, those in need of assistance can be referred and sometimes connected to appropriate agencies and community organizations.

Dialing 211 helps direct callers to services for, among others, the elderly, the disabled, those who do not speak English, those having a personal crisis, those with limited reading skills, and those who are new to their communities.

211 is available to approximately 309 million people, which is 94.6 percent of the total U.S. population. 211 covers all 50 states, the District of Columbia, and Puerto Rico. To find out whether 211 services are offered in your area and to obtain more information, visit [211.org](http://211.org).

### How 211 Works

211 works a bit like 911. Calls to 211 are routed by the local telephone company to a local or regional calling center. The 211 center’s referral specialists receive requests from callers, access databases of resources available from private and public health and human service agencies, match the callers’ needs to available resources, and link or refer them directly to an agency or organization that can help.

### Types of Referrals Offered by 211

- **Basic Human Needs Resources** – including food and clothing banks, shelters, rent assistance, and utility assistance
- **Physical and Mental Health Resources** – including health insurance programs, Medicaid and Medicare, maternal health resources, health insurance programs for children, medical information lines, crisis intervention services, support groups, counseling, and drug and alcohol intervention and rehabilitation
- **Work Support** – including financial assistance, job training, transportation assistance, and education programs
- **Access to Services in Non-English Languages** – including language translation and interpretation services to help non-English-speaking people find public resources (Foreign language services vary by location)
- **Support for Older Americans and Persons with Disabilities** – including adult day care, community meals, respite care, home health care, transportation, and homemaker services
- **Children, Youth and Family Support** – including child care, after-school programs, educational programs for low-income families, family resource centers, summer camps and recreation programs, mentoring, tutoring, and protective services
- **Suicide Prevention** – referrals to suicide prevention help organizations. Callers can also dial the following National Suicide Prevention Hotline numbers, which are operated by the

Substance Abuse and Mental Health Services Administration of the US Department of Health and Human Services:

- 1-800-273-TALK (1-800-273-8255)
- 1-800-SUICIDE (1-800-784-2433)
- 1-888-SUICIDE (1-888-784-2433)
- 1-877-SUICIDA (1-877-784-2432) (Spanish)

Those who wish to donate time or money to community help organizations can also do so by dialing 211.

### **FCC Consumer Help Center**

For more information on consumer issues, visit the FCC's Consumer Help Center at [fcc.gov/consumers](http://fcc.gov/consumers).

### **Alternate formats**

To request this article in an alternate format - braille, large print, Word or text document or audio - write or call us at the address or phone number at the bottom of the page, or send an email to [fcc504@fcc.gov](mailto:fcc504@fcc.gov).

Last Reviewed: 12/31/19



## Find Help Near You

Simply call 211 to speak to someone now, or search by location for online resources and more contact information.

broward

Search

### 2-1-1 Broward

 [Call 211 or \(954\) 537-0211](#)

 [Text your zip code to 898-211](#)

 [Search for resources online](#)

Available 24/7/365 in 180 Languages



[View more results](#)

#### Contact Us

Please refresh this page to search multiple locations.

Contact 211 @ [www.unitedway.org](mailto:www.unitedway.org) to update search results.

### Powered by People

Thousands of staff and volunteers across the country make sure 211 is available 24/7 to help you or someone you care about. Each one of us has our own story, and our own reason for doing this important work.

ITEM/MEETING:	EXC265CA3 / Executive Committee
DATE:	May 5, 2026
SUBJECT:	FY 2027 Sole sourced award for Teachstone CLASS® related materials and training
FOR ACTION:	YES
RECOMMENDED ACTION:	Authorize staff to issue a sole sourced award posting for Teachstone CLASS®-related materials and training approval of the FY27 preliminary budget.
AS RECOMMENDED BY:	Staff
FINANCIAL IMPACT:	Total cost not to Exceed \$75,400 FY27
ELC STAFF LEAD	C. Klima

**Background:**

The Division of Early Learning (DEL) requires all Coalitions to use CLASS® (Classroom Assessment Scoring System) to conduct program assessments of childcare classrooms in accordance with Florida Statutes 1002.82(2)(n) and Rule 6N-4.740, F.A.C. Teachstone, Inc. is the sole proprietary provider and developer of the CLASS® assessment tool and is the only authorized provider of CLASS® related content, resources, certifications, and training services.

The Coalition has procured CLASS® materials and trainings exclusively from Teachstone over the past several years to support the professional development of its staff and to ensure childcare providers are aligning with national standards in early childhood education.

**Current Status:**

Teachstone is releasing a new version of the CLASS® tool that will be effective starting FY27, which will require additional trainings for both staff and providers. A list of training and materials needed is below, along with an estimated count of items/sessions and the cost. The proposed award total cost for FY27 is Not to Exceed \$75,400.

Item/Training	Price	Estimated Items/Sessions	Estimated Cost
CLASS® Dimension Guides	\$25	1,800	\$45,000
CLASS® Annual Calibrations for ELC Staff	\$100	140	14,500
CLASS® Certification Training ELC Staff	\$150	70	10,500
CLASS® Score Sheets	\$6	900	5,400
<b>Total Cost Not to Exceed:</b>			<b>\$75,400</b>

**Recommended Action from Staff:**

Authorize staff to issue a sole sourced award posting for Teachstone CLASS®-related materials and training approval of the FY27 preliminary budget.

**Supporting Documents**

None

ITEM/MEETING	EXC265RB1 / Executive Committee
MEETING DATE:	May 5, 2026
SUBJECT:	FY 2026 Estimated Related Party Travel Purchase
FOR ACTION:	Yes
RECOMMENDED ACTION:	Approve FY 2026 Estimated Related Party Travel Purchase for Laurie Sallarulo to Attend Learners to Earners Conference in Tampa on June 23, 2026
AS RECOMMENDED BY:	Staff
FINANCIAL IMPACT:	Estimate: \$900-\$1,000 FY26 Budget
ELC STAFF LEAD	C. Klima

**Background Information:**

In accordance with Florida Statutes and the DEL Grant Agreement, related parties must declare a conflict and abstain from voting for related party contracts and purchases where they are an interested party as an individual or as an organizational representative.

According to the Coalition’s DEL Grant Agreement (the full text of the section is attached), related party activities and/or conflicts of interest occur when for any transaction the benefits of an interested party may be seen as competing with those of the State of Florida. Such conflicts of interest:

- May be financial or non-financial.
- May include actual, potential, and perceived conflicts of interest.
- Include organizational conflicts of interest that occur because of a relationship with an affiliate or subsidiary organization.
- May occur due to governing board members and/or active entity employees.

**Current Status:**

Below is a list of estimated amounts of requested FY 2026 related party purchases and agreements.

Item No.	Estimated Amount	Related Party and Affiliated Organization	Activity
a.	\$900-\$1,000	Laurie Sallarulo, Board Chair	Attend Learners to Earners Conference in Tampa on June 23, 2026

**Staff Recommended Action:**

Approve FY 2026 Estimated Related Party Travel Purchase for Laurie Sallarulo to Attend Learners to Earners Conference in Tampa on June 23, 2026

**Supporting Documentation:**

- Related party disclosure requirements under DEL Grant Agreement
- Conference Agenda

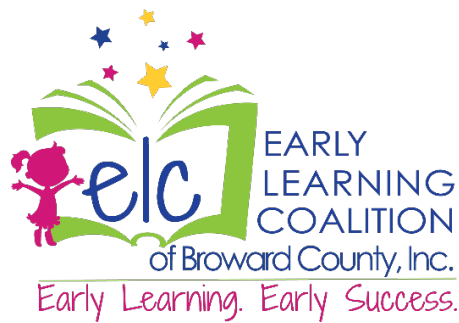
**DEL FY2024-25 GRANT AGREEMENT  
EXHIBIT III AUDIT REQUIREMENTS (Page 56)**

- 1. Related party disclosures.** The ELC shall ensure all related party transactions are included in the financial statement footnote disclosures in accordance with requirements defined in Financial Accounting Standards Board (FASB) *Accounting Standards Codification (ASC) 850, Related Party Disclosures*. In addition, the grantee shall comply with all applicable provisions of Chapter 112, F.S., Public Officers and Employees, as required by s. 1002.83(9) and s. 1002.84(21), F.S., for related party transactions.
  - 1.1.** Documentation of related party activity to support proper written notification to the entity's governing board is required and must be submitted to DEL for review/acceptance. Such supporting documentation includes the following items.
    - 1.1.1.** The impacted individual must complete the necessary conflict of interest disclosure forms.
    - 1.1.2.** Any governing board member(s) benefiting from the activity must disclose the conflict of interest in advance in writing and must abstain from the vote process.
    - 1.1.3.** Meeting minutes that reflect a valid vote of approval by two-thirds (2/3) vote of the entire membership of the governing board.
    - 1.1.4.** A copy of the Agreement or written summary of the transaction including the start date, purpose, amount/cost incurred, and funding/OCA code(s) charged.
    - 1.1.5.** Related documentation to verify compliance with state purchasing rules.
  - 1.2.** No related party activities may be executed without approval from the Division.
    - 1.2.1.** Transactions under twenty-five thousand dollars (\$25,000) must be submitted to DEL for processing within thirty (30) days after receipt of governing board approval.
    - 1.2.2.** Transactions of twenty-five thousand dollars (\$25,000) or more must be submitted to DEL for prior written approval before the contract/Agreement/activity can be executed.
  - 1.3.** Related party activities and/or conflicts of interest occur when for any transaction the benefits of an interested party may be seen as competing with those of the State of Florida. Such conflicts of interest:
    - 1.3.1.** May be financial or non-financial.
    - 1.3.2.** May include actual, potential, or perceived conflicts of interest.
    - 1.3.3.** Include organizational conflicts of interest that occur because of a relationship with an affiliate or subsidiary organization.
    - 1.3.4.** May occur due to governing board members and/or active entity employees.
  - 1.4.** The ELC shall submit one electronic copy of the support files described above in Section 2.1 and any other supporting files considered necessary electronically to the report recipient indicated in Exhibit VI, List of Reports. If the ELC does not have access to the DEL SharePoint site, DEL will provide alternative written instructions.

# Contract List FY26

Contracting Party	Amount	Purpose	Type	Term	Status	Contract No.
Division of Early Learning	\$168,657,297	School Readiness, VPK	Revenue	7/1/25-6/30/26	Active	EL096
Children's Services Council	\$7,033,171	Vulnerable Populations	Revenue	10/1/24-9/30/25	Expired	23-2581
Children's Services Council	\$4,773,314	Vulnerable Populations	Revenue	10/1/25-9/30/26	Active	23-2581
Children's Services Council	\$3,592,850	Financially Assisted Child Care	Revenue	10/1/24-9/30/25	Expired	23-2580
Children's Services Council	\$3,592,850	Financially Assisted Child Care	Revenue	10/1/25-9/30/26	Active	23-2580
Broward County	\$3,131,795	SR Match & Special Needs	Revenue	10/1/24-9/30/25	Expired	23-CP-CSA-3516-01
Broward County	\$3,000,000	SR Match & Special Needs	Revenue	10/1/25-9/30/26	Active	23-CP-CSA-3516-01
A.D. Henderson Foundation	\$269,280	Peer Support Specialists	Revenue	7/1/24-6/30/26	Active	224007
A.D Henderson Foundation	\$70,000	Food and Training Support	Revenue	10/23/24-6/30/26	Active	224031
Children's Forum	\$181,000	Help Me Grow	Revenue	7/1/25-6/30/26	Active	25-529-HMGFA-04
United Way	\$136,500	SR Match Funds	Revenue	7/1/25-6/30/26	Active	1718-04-06-01
City of Fort Lauderdale	\$100,000	SR Match Funds	Revenue	10/1/24-9/30/25	Expired	CAM 24-0947
City of Fort Lauderdale	\$100,000	SR Match Funds	Revenue	10/1/25-9/30/26	Active	CAM 25-1004
City of Pompano Beach	\$20,000	SR Match Funds	Revenue	10/1/24-9/30/25	Expired	-
City of Pompano Beach	\$15,000	SR Match Funds	Revenue	10/1/25-9/30/26	Active	-
City of Deerfield	\$15,000	SR Match Funds	Revenue	10/1/24-9/30/25	Expired	-
City of Deerfield	\$18,750	SR Match Funds	Revenue	10/1/25-9/30/26	Active	-
City of Hollywood	\$15,000	SR Match Funds	Revenue	10/1/24-9/30/25	Expired	-
City of Hollywood	\$15,000	SR Match Funds	Revenue	10/1/25-9/30/26	Active	-
Crown Center	\$4,877,208	Office Lease & Maintenance	Lease	7/16/18-2/16/28	Active	4852-0671-1913.3
Broward County School Board	\$41,326	Gulfstream Early Learning Ctr	Lease	9/5/25-9/4/28	Active	
Broward County School Board	\$37,839	Gulfstream Early Learning Ctr	Lease	9/5/22-9/4/25	Expired	
Children's Forum	\$708,974	INCENTIVE\$ Program	Sub Recipient	7/1/25-6/30/26	Active	ELCB1-FY26
Scholastic, Inc	\$1,075,000	Bookworms Books	Vendor	7/1/24-6/30/27+2	Active	ELCB27
Maro Polo Learning,	\$285,012	Learning Technology	Vendor	5/1/24-9/20/25	Expired	ELCBB8
Age of Learning	\$269,500	Learning Technology	Vendor	5/15/24-11/15/25	Expired	ELCB22
UKG	\$270,000	Payroll Processing	Vendor	7/25/25-12/31/31	Active	325445
Citrin Cooperman & Co, LLP	\$258,661	Auditors	Vendor	10/16/24-10/15/29	Active	ELCB36
Citrin Cooperman Advisors, LLC	\$31,775	Tax Advisors	Vendor	10/16/24-10/15/29	Active	ELCB35
Webauthor.com	\$250,000	CCR&R Search Software	Vendor	5/01/24-9/30/26	Active	ELCB7
Webauthor.com	\$184,992	CRM Software	Vendor	7/1/24-6/30/26 +3	Active	ELCB24
Intermedia, Inc	\$220,155	Voice Over IP Services	Vendor	9/16/24-9/15/27	Active	ELCB31
First Call for Help/211 Broward	\$125,000	Community Referral Services	Vendor	7/1/25-6/30/26	Active	ELCB40
AT&T	\$95,000	Cell Phones and Hot Spots	Purchase Order	7/1/25-6/30/26	Ongoing	State Term Contract
Goren, Cherof, Doody & Ezrol,	\$75,000	Legal Services	Vendor	7/1/25-6/30/26	Active	POC 22-5024-00-FY26
Bryant, Miller, Olive,	\$25,000	Legal Services- Labor	Vendor	7/1/25-6/30/26	Active	ELCB4-R1
Klausner Group	\$25,000	Legal Services- ERISA	Vendor	7/11/25-6/30/26	Active	ELCB3-R1
Crown Castle	\$62,480	Internet Services	Vendor	3/24/24-3/23/27	Active	
Allison Gonzalez	\$60-500	CLASS Assessor Services	Vendor	10/1/24-9/30/26	Active	ELCB33
Maria Lopez	\$60,500	CLASS Assessor Services	Vendor	10/1/24-9/30/26	Active	ELCB34
Lianne Betancourt	\$19,000	CLASS Assessor Services	Vendor	10/1/24-9/30/26	Active	ELCB32
BlueJean Software, Inc.	\$30,000	Referral Platform	Vendor	7/1/24-6/30/26	Active	ELCB23
Sharp	\$35,000	Copier and Printer Rental	Purchase Order	12/1/20-11/30/25	Expired	101-0018142
Toshiba	\$35,000	Copier and Printer Rental	Purchase Order	12/1/25-11/30/30	Active	State Term Contract
ADP	\$33,522	Payroll Processing	Vendor	7/1/06-1/31/26	Expired	
CPR954	\$30,000	CPR and First Aid Training	Vendor	8/15/24-6/30/26+3	Active	ELCB30
Causetech DBA Achieve	\$10,447	Website Hosting	Vendor	7/1/24-6/30/26+3	Active	ELCB25
Vantiv Health	\$12,000	Appointment Software	Vendor	7/1/24-6/30/26	Active	ELCB26
Momentive	\$9,105	MIP Service Contract	Vendor	6/20/25-6/19/26	Active	
Comcast	\$4,731	Internet Services	Vendor	7/1/25-6/30/26	Active	
Corporate Trans/Language Link	\$2,000	Translation Services	Purchase Order	7/1/25-6/30/26	Active	
FL Dept of Law Enforcement	\$1,500	LiveScan Service	Vendor	10/29/18-Ongoing	Active	

Contracting Party	Amount	Purpose	Type	Term	Status	Contract No.
School Board of Broward County	\$0	<i>Cooperation Agreement</i>	MOU	1/20/21-6/1/43	Active	
Brown & Brown	\$0	<i>Information Sharing</i>	BAA	8/1/25-7/31/30	Active	
Broward County J Cotterman Ctr	\$0	<i>Cooperation Agreement</i>	MOU	11/18/20-1/17/25	Expired	
Child Abuse Prevention-CAPTA	\$0	<i>Cooperation Agreement</i>	MOU	9/1/21-8/31/29	Active	
Seventeenth Circuit Court	\$0	<i>Cooperation Agreement</i>	MOU	6/23/20-Ongoing	Active	
University of Florida	\$0	<i>Data Sharing Agreement</i>	MOU	1/1/19-Ongoing	Active	
University of Florida	\$0	<i>Data Sharing Agreement</i>	MOU	8/19/25-Ongoing	Active	
Language Environment Analysis (LENA) Grow	\$0	<i>Cooperation Agreement</i>	MOU	11/1/25-6/30/26	Active	



**Legend:**  
**Bolded Items:** Recently Added/Updated  
 Grayed Out: Past Events

## Board Engagement Calendar FY 24-25

### Childcare Small Business Site Visits

\*Please email Melody Martinez at [Mmartinez@elcbroward.org](mailto:Mmartinez@elcbroward.org) if you would like to RSVP for a site visit.

Date	Childcare Center Name	Address	Time
<i>Sep. 25, 2025</i>	<i>Pacesetter Academy</i>	<i>10950 Pembroke Rd. Miramar, FL 33025</i>	<i>9:30 AM – 11:00 AM</i>
<i>Nov. 12, 2025</i>	<i>Emerald Hills School</i>	<i>3270 Stirling Rd. Hollywood, FL 33021</i>	<i>9:30 AM – 11:00 AM</i>
<i>Dec. 11, 2025</i>	<i>Early Learning Center of Margate</i>	<i>Cancelled</i>	<i>9:30 AM – 11:00 AM</i>
<i>Jan. 13, 2026</i>	<i>KIA Creative Minds Preschool</i>	<i>191 E Commercial Blvd. Ft. Lauderdale, FL 33334</i>	<i>9:30 AM – 11:00 AM</i>
<b>Feb. 10, 2026</b>	<b>Foundation Montessori</b>	<b>9470 NW 24th St, Sunrise, FL 33322</b>	<b>9:30 AM - 11:00 AM</b>
Mar. 10, 2026	Little Bee's Academy	185 NE 2nd Ave, Deerfield Beach, FL 33441	9:30 AM - 11:00 AM
Apr. 30, 2026	Soaring Eagles Academy	5835 N University Dr, Tamarac, FL 33321	9:30 AM - 11:00 AM

### Monthly PLAN Meetings

ELC Broward: 1475 W. Cypress Creek Rd., Suite 301, Fort Lauderdale, FL 33309

Date	Location	Time
<i>Jul. 16, 2025</i>	<i>ELC Broward, Training Room</i>	<i>10:00 AM – 12:00 PM</i>
<i>Aug. 20, 2025</i>	<i>ELC Broward, Training Room</i>	<i>10:00 AM – 12:00 PM</i>
<i>Sep. 17, 2025</i>	<i>ELC Broward, Training Room</i>	<i>10:00 AM – 12:00 PM</i>
<i>Oct. 15, 2025</i>	<i>ELC Broward, Training Room</i>	<i>10:00 AM – 12:00 PM</i>
<i>Nov. 19, 2025</i>	<i>ELC Broward, Training Room</i>	<i>10:00 AM – 12:00 PM</i>
<i>Dec. 17, 2025</i>	<i>ELC Broward, Training Room</i>	<i>10:00 AM – 12:00 PM</i>
<i>Jan. 21, 2026</i>	<i>ELC Broward, Training Room</i>	<i>10:00 AM – 12:00 PM</i>
Feb. 18, 2026	ELC Broward, Training Room	10:00 AM - 12:00 PM
Mar. 18, 2026	ELC Broward, Training Room	10:00 AM - 12:00 PM
Apr. 15, 2026	ELC Broward, Training Room	10:00 AM - 12:00 PM
May 20, 2026	ELC Broward, Training Room	10:00 AM - 12:00 PM

### ELC Kindness Counts Event & Author Reading

\*Please email Lizbeth DelVecchio at [Ldelvecchio@elcbroward.org](mailto:Ldelvecchio@elcbroward.org) if you would like to RSVP for one of our Author Reading Events.

Date	Location	Time
<i>Oct. 21-22, 2025</i>	<i>ELC Broward, Model Classroom</i>	<i>10:30 AM – 12:00 PM</i>

### ELC Broward Celebrates Read for the

\*Please email Lizbeth DelVecchio at [Ldelvecchio@elcbroward.org](mailto:Ldelvecchio@elcbroward.org) if you would like to RSVP for our Read for the Record

Date	Location	Time
<b>Feb. 24, 2026</b>	<b>ELC Broward, Model Classroom</b>	<b>10:00 AM – 11:30 AM</b>

### ELC Broward's Annual State of Childcare

\*Please email Melody Martinez at [Mmartinez@elcbroward.org](mailto:Mmartinez@elcbroward.org) if you would like to RSVP to this

Date	Location	Time
TBD	TBD	TBD

### A Day in "K"indergarten

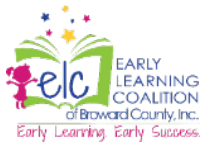
\*Please email Lizbeth DelVecchio at [Ldelvecchio@elcbroward.org](mailto:Ldelvecchio@elcbroward.org) if you would like to RSVP to our Day in K

Date	Location	Time
TBD	<b>Museum of Discovery &amp; Science (401 SW 2nd St, Fort Lauderdale, FL 33312)</b>	TBD

## Notable Early Learning Conferences

**\*Please Reach out to Melody Martinez at [Mmartinez@elcbroward.org](mailto:Mmartinez@elcbroward.org) if you would like assistance organizing accommodations\***

Dates	Conference Name	Location	Registration Info
<i>Jul. 16-18, 2025</i>	<i>One-Goal Summer Conference</i>	<i>Tampa, FL</i>	<i><a href="#">Click to Register</a></i>
Oct. 7-10, 2025	DEC2025	Portland, OR	<a href="#">Click to Register</a>
Oct. 8-11, 2025	2025 Early Educators Leadership Conference	Orlando, FL	<a href="#">Click to Register</a>
Oct. 15-19, 2025	Florida Association for the Education of Young Children (FLAEYC)	Orlando, FL	<a href="#">Click to Register</a>
<i>Nov. 19-22, 2025</i>	<i>NAEYC Annual Conference</i>	<i>Orlando, FL</i>	<i><a href="#">Click to Register</a></i>
<i>Jan. 22-24, 2026</i>	<i>Southern Early Childhood Association Conference</i>	<i>Huntsville, AL</i>	<i><a href="#">Click to Register</a></i>
<i>Jan. 26-29, 2026</i>	<i>National Head Start Winter Leadership Institute</i>	<i>Washington, D.C.</i>	<i><a href="#">Click to Register</a></i>
Mar. 12-14, 2026	Virginia Association for the Education of Young Children (vaaeyc)	Hampton, VA	<a href="#">Click to Register</a>
Apr. 16-17, 2026	Rocky Mountain Early Childhood Conference	Denver, CO	<a href="#">Click to Register</a>
Apr. 28-29, 2026	InterAct CLASS Summit	Chicago, IL	<a href="#">Click to Register</a>
May 3-6, 2026	Childcare Aware 2025 Symposium	Arlington, VA	<a href="#">Click to Register</a>
May 4-7, 2026	National Head Start Conference & Expo	Minneapolis, MN	<a href="#">Click to Register</a>
June 9, 2026	2026 FL Prosperity & Economic Opportunity Solution Summit	Tampa, FL	<a href="#">Click to Register</a>
June 23, 2026	2026 FL Learners to Earners Workforce Solution Summit	Tampa, FL	<a href="#">Click to Register</a>
June 24-28, 2026	FL Family Childcare Home Association Annual Conference	Kissimmee, FL	<a href="#">Click to Register</a>



# ELC of Broward County

## FY 2025-2026 Board/Committee Meetings Calendar

July 2025							August 2025							September 2025							October 2025							November 2025							December 2025						
S	M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T	W	T	F	S
		1	2	3	4	5					1	2	1	2	3	4	5	6			1	2	3	4						1	1	2	3	4	5	6					
6	7	8	9	10	11	12	3	4	5	6	7	8	9	7	8	9	10	11	12	13	5	6	7	8	9	10	11	2	3	4	5	6	7	8	7	8	9	10	11	12	13
13	14	15	16	17	18	19	10	11	12	13	14	15	16	14	15	16	17	18	19	20	12	13	14	15	16	17	18	9	10	11	12	13	14	15	14	15	16	17	18	19	20
20	21	22	23	24	25	26	17	18	19	20	21	22	23	21	22	23	24	25	26	27	19	20	21	22	23	24	25	16	17	18	19	20	21	22	21	22	23	24	25	26	27
27	28	29	30	31			24	25	26	27	28	29	30	28	29	30				26	27	28	29	30	31	23	24	25	26	27	28	29	28	29	30	31					
							31																				30														
January 2026							February 2026							March 2026							April 2026							May 2026							June 2026						
S	M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T	W	T	F	S
				1	2	3	1	2	3	4	5	6	7	1	2	3	4	5	6	7			1	2	3	4					1	2	1	2	3	4	5	6			
4	5	6	7	8	9	10	8	9	10	11	12	13	14	8	9	10	11	12	13	14	5	6	7	8	9	10	11	3	4	5	6	7	8	9	7	8	9	10	11	12	13
11	12	13	14	15	16	17	15	16	17	18	19	20	21	15	16	17	18	19	20	21	12	13	14	15	16	17	18	10	11	12	13	14	15	16	14	15	16	17	18	19	20
18	19	20	21	22	23	24	22	23	24	25	26	27	28	22	23	24	25	26	27	28	19	20	21	22	23	24	25	17	18	19	20	21	22	23	21	22	23	24	25	26	27
25	26	27	28	29	30	31								29	30	31				26	27	28	29	30	24	25	26	27	28	29	30	28	29	30							

- |  |   |  |   |   |  |  |
|--|---|--|---|---|--|--|
| <p><b>Board</b><br/><u>Mon. at 9:30 am</u></p> <ol style="list-style-type: none"> <li>Sep 15, 25</li> <li>Nov 17, 25<br/><del>Dec 15, 25</del></li> <li>Feb 9, 26 10 am<br/>( &amp; Retreat)</li> <li>Mar 9, 26</li> <li>May 11, 26</li> <li>Jun 29, 26</li> </ol> | <p><b>Finance/ Exec</b><br/><u>Tue. at 1:30 pm</u></p> <ol style="list-style-type: none"> <li>Sep 9, 25</li> <li>Nov 4, 25<br/><del>Dec 9, 25</del></li> <li>Feb 3, 26</li> <li>Mar 3, 26</li> <li>May 5, 26</li> <li>Jun 23, 26</li> </ol> | <p><b>Governance</b><br/><u>(No Set Date/Time)</u></p> <ol style="list-style-type: none"> <li>Sep 4, 25 at 10:30 am</li> <li>Nov 10, 25 at 10:30 am</li> <li>Jan 29, 26 at 12 pm</li> <li>Jun 15, 26 at 10 am</li> </ol> | <p><b>Nominating</b><br/><u>(No Set Date/Time)</u></p> <ol style="list-style-type: none"> <li>Aug 27, 25 at 10:30 am</li> </ol> | <p><b>Audit</b><br/><u>(No Set Date/Time)</u></p> <ol style="list-style-type: none"> <li>Sep 10, 25 at 10:00 am</li> <li>Mar 5, 26 at 10:30 am</li> </ol> | <p><b>Program Review</b><br/><u>(No Set Date/Time)</u></p> <ol style="list-style-type: none"> <li>Sep 5, 25 at 11:30 am</li> <li>Apr 16, 25 at 11:30 am</li> </ol> | <p><b>Ad-Hoc Fundraising</b><br/><u>(No Set Date/Time)</u></p> <ol style="list-style-type: none"> <li>Sep 22, 25 at 12:00 pm</li> <li>Jan 12, 26 at 2:00 pm</li> </ol> |
|--|---|--|---|---|--|--|

**ELC offices closed for holidays on:**  
 July 4 Independence; Sep 1 Labor; Oct 13 Columbus/Indigenous (Observance); Nov 11 Veterans; Nov 26; Nov 27 Thanksgiving; Nov 28 Day after Thanksgiving; Dec 25 Christmas; Jan 1 New Year's Day; Jan 19 MLK; Feb 16 President; Apr. 3 Spring Holiday; May 25 Memorial;

**Federal Holidays:**  
 Oct 13 Columbus; Jun 19 Juneteenth;  
**Holidays:**  
 Sep 22-24 Rosh Hashanah; Oct 1-2 Yom Kippur; Feb 18 Ash Wed; Mar 16-20 Spring Break; Apr 3 Good Friday

**Broward Public Schools:**  
**First Day of School: August 10, 2025, Last Day of School: June 3, 2026**

ELC of Broward County

Committee Members 2025-2026

COMMITTEE	Member Name	Seat	By Laws
<b>EXECUTIVE</b> <i>4 needed for a Quorum</i>	<i>Members consist of the Chair, First Vice-Chair, Second Vice-Chair, Secretary, Treasurer, Immediate Past Chair (if applicable) and each of the chairs of the Standing Committees)</i>		
Officer	1 Laurie Sallarulo	Chair	effective 04/2014 - Governor appointment
Officer	2 Dawn Liberta	First Vice Chair/Governance	effective July 2024 - July 2027 (3 year term)
Officer	3 Michael Asseff	Second Vice Chair	effective July 2024 - July 2027 (3 year term)
Officer	4 Ellie Schrot	Secretary	effective May 2025 (3 year term)-Ellie appointed 5.12.25
Officer	5 Cindy Arenberg Seltzer	Treasurer/Finance Chair	effective July 2024 (3 year term)
	6 Amoy Reid	Nominating Com. Chair	effective July 2024 (3 year term)
	7 Renee Podolsky	Audit Com. Chair	effective July 2024 (3 year term)
<b>FINANCE</b> <i>5 needed for a Quorum</i>	<i>Members appointed by the Chair. Reports directly to the Board and shall consist of at least (5) five Members EXCLUDING CHAIR. No Term Limits</i>		
	1 Cindy Arenberg Seltzer	Chair	effective 07/01/24
	2 Michael Asseff	Member (Officer)	effective 12/15/25
	3 Maria Hernandez	Member	effective 06/14/23
	4 Dawn Liberta	Member (Officer)	effective 02/12/24
	5 Renee Podolsky	Member	
	6 Amoy Reid	Member	effective 05/12/25
	7 Laurie Sallarulo	Member (Board Chair)	
	8 Ellie Schrot	Member (Officer)	effective 12/15/25
	9 Zachary Talbot	Member	effective June 2020
<b>PROGRAM REVIEW</b> <i>4 needed for a Quorum</i>	<i>Members appointed by the Chair. Ad Hoc members with particular expertise may be appointed to assist in the given particular area of program. Reports directly to the Board and shall consist of at least (3) members EXCLUDING CHAIR. No Term Limits</i>		
	1 Maria Hernandez	Chair	effective 05/12/25
	2 Cindy Arenberg-Seltzer	Member (Officer)	effective 07/01/22
	3 Krystie Castillo	Member	effective 02/12/24
	4 Amy Hauser	Member	effective 02/10/25
	5 Dawn Liberta	Member (Officer)	effective 02/12/24
	6 Renee Podolsky	Member	effective 05/10/23
	7 Ellie Schrot	Member (Officer)	effective 06/14/23
<b>AUDIT</b> <i>4 needed for a Quorum</i>	<i>Members elected by Board. Consists of at least (5) five Members including Chair. Ad Hoc Members may be appointed to assist in accounting or financial management experience. No more than (1) one Member of the Finance Committee shall be a Member of the Audit Committee and in no event shall the chair of the Finance Committee be a Member of the Audit Committee. No Term Limits</i>		
	1 Renee Podolsky	Chair	effective July 2024 (3 year term)
	2 Michael Asseff	Member (Officer)	effective 02/12/24
	3 Sharonda Bailey	Member	effective 05/12/25
	4 Ellie Schrot	Member (Officer)	effective September 2024
	5 Traci Schweitzer	Member	effective 02/12/24
	6 Karen Taveras	Member	effective 09/09/25
<b>GOVERNANCE</b> <i>4 needed for a Quorum</i>	<i>Members Elected by Board. Consists of at least (5) five Members, EXCLUDING CHAIR. First Vice Chair shall serve as chair of the Governance Committee. No Term Limits</i>		
	1 Dawn Liberta	Chair	effective July 2024 (3 year term)
	2 Michael Asseff	Member (Officer)	effective 06/2020
	3 Kirk Englehardt	Member	effective 09/13/21
	4 Carol Hylton	Member	effective 02/2021
	5 Laurie Sallarulo	Member (Board Chair)	effective 09/15/22
	6 Renee Podolsky	Member	effective 10/06/22
	7 Amoy Reid	Member	effective 10/06/22
<b>NOMINATING</b> <i>4 needed for a Quorum</i>	<i>Members Elected by Board. Consists of at least (3) three Members who are not Officers of the Coalition. No Term Limits</i>		
	1 Amoy Reid	Chair	effective July 2024 (3 year term)
	2 Michael Asseff	Member (Officer)	effective 7/1/24
	3 Sharonda Bailey	Member	effective 04/27/22
	4 Krystie Castillo	Member	effective 05/12/25
	5 Laurie Salarullo	Member (Board Chair)	
	6 Traci Schweitzer	Member	effective 05/12/25
	7 Julie Winburn	Member	effective 05/2022
<b>AD HOC FUNDRAISING</b> <i>5 needed for a Quorum</i>	<i>Members appointed by the Chair. Reports directly to the Board and shall consist of at least (5) five Members EXCLUDING CHAIR. No Term Limits</i>		
	1 Michael Asseff	Co-Chair (Officer)	Co-Chair effective 06/14/23
	2 Traci Schweitzer	Co-Chair	Co-Chair effective 03/11/24
Re-established 8/2022	3 Krystie Castillo	Member	effective 02/12/24
Reports to Executive Comm	4 Kirk Englehardt	Member	effective 09/20/22
	5 Dawn Liberta	Member (Officer)	effective 02/12/24
	6 Amoy Reid	Member	effective 08/10/22
	7 Jessica Rodriguez	Member	effective 09/09/25
	8 Zachary Talbot	Member	effective 08/30/22
	9 Megan Turetsky	Member	effective 11/10/25
	* Beverly Batson (Honorary)	Non-Voting Member/ No Quorum	effective 12/16/24

